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FINANCIAL TIMES

Eurofighter costs jump 50% over initial estimates

The cost of Eurofighter, the ambitious pan-European defence project, has jumped by more than 50 per cent from original estimates when development of the four-nation aircraft was launched five years ago, according to confidential official figures.

The programme is now expected to cost as much as £23bn (\$45bn) at today's prices. In 1988, the joint venture partners estimated it would cost £21bn. Page 14, Background, Page 4

Looking to higher taxes: Edouard Balladur, the French prime minister, will today put his stamp on economic policy with a budget aimed at stemming the rising budget deficit by raising taxes. He will also seek to boost the stalled economy through public works spending. Page 14

Russian bills: The Russian authorities plan to press ahead with their often-postponed first Treasury bill issue on May 18. Page 17

Gaddafi puts case for mass tourism

Colonel Muammar Gaddafi (left), has suggested that Libya should encourage mass tourism to the country, make the Libyan dinar convertible and attract new foreign investment. The Libyan leader's ideas, put forward in a weekend speech, are unlikely to be translated immediately into practical steps but represent further advocacy by him of moves to liberalise the country's state-dominated economy. Page 6

Pope praises anti-Mafia judges: Thousands of Sicilians cheered when Pope John Paul paid homage to judges and prosecutors who tried to clamp down on the Mafia. Page 3

EC looks east: Proposals to accelerate the political and economic integration of six former communist countries into the EC will be examined by EC foreign ministers today. Page 2

Key HDTV meeting: EC telecommunications ministers will today get their best and possibly their last chance to persuade Britain to agree a strategy for the development of wide-screen, high-quality television in Europe. Page 2

Minister quits: Aryeh Dori, Israel's interior minister and head of the ultra-religious Shas party - one of three parties in the Labour-led coalition of prime minister Yitzhak Rabin - submitted his resignation to the cabinet. Page 6

Generali, Italy's biggest insurance company, is planning a complex capital-raising deal for its Allianz life insurance unit. It also announced slightly higher profits for 1992 after two years of profit falls. Page 16

European Monetary System: The foreign exchange market's focus will be on the Danish krone this week. The currency weakened on Friday, amid fears that Denmark could vote "No" in next Tuesday's referendum on the Maastricht treaty. The currency is now firmly at the bottom of the grid, some 2 percentage points below the strongest currency, the Irish punt. The Dutch guilder remains some 35 basis points above the D-Mark in the grid. This is still close to the Dutch central bank's self-imposed limit of 50 basis points, despite Friday's cut in money market rates. Currencies, Page 27; Danish treaty doubts, Page 4

Indian Airlines: troubled state-owned Indian carrier, has been thrown into confusion by the sudden resignation at the weekend of Mr L. Vasudev, chairman and managing director. Page 17

Plot to be probed: US investigators are seeking more evidence on whether Iraq was behind a plot to assassinate former President George Bush on a visit to Kuwait last month. Page 6

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Share swap: Peter Wood, Royal Bank of Scotland director who is likely to earn more than £10m (\$15.7m) this year from his Direct Line insurance operation, is considering offering to swap his pay bonus contract for bank equity. Page 15

Fatal manoeuvre: Seventeen people died when an aircraft crashed into a crowd in the Russian city of Nizhny Tagil during an aerobatic stunt.

Italian magistrates to oppose parliament on immunity

By Haig Simonian in Milan

ITALIAN magistrates investigating alleged political corruption are to fight the Rome parliament's decision not to lift the immunity of two of the most senior politicians implicated in the widening scandal.

The move to challenge parliament over the immunity of Mr Bettino Craxi, the former Socialist leader, and Mr Severino Citaristi, former administrative secretary for the Christian Democrat party, brings to a head a simmering conflict between the judiciary and the legislature.

It came as Mr Mario Segni, leader of the country's referendum movement, threw the discredited party political framework into further disarray by announcing the creation of a new party to contest general elections expected later this year.

At the same time Mr Giuliano Amato, until last month the

concerned illegal funding of political parties and alleged corruption in Rome, the least serious of the six issues under examination.

A month earlier the senate, the upper house of parliament, voted similarly in relation to Mr Citaristi, whose immunity was lifted only on the least serious of magistrates' requests.

Milan magistrates will appeal against both decisions to the Constitutional Court, taking the corruption investigation into

largely uncharted constitutional territory.

The magistrates, who believe Mr Craxi could be indicted within two months on the allegations on which investigations have been authorised, argue that parliament exceeded its rights in rejecting the other requests.

The corruption investigations, meanwhile, produced leaked testimony from Mr Antonio Mosconi, a senior Fiat group executive detained earlier this year,

according to which Mr Cesare Romiti, Fiat's chief executive, was allegedly aware of payments to politicians through foreign bank accounts well before the date previously indicated.

The report, in the national news magazine Panorama, came just two days before a meeting of Fiat's board of directors, which is now expected to discuss a new company code of business ethics.

Segni's new party, Page 3

Bosnian ceasefire eases pressure for western action

By Laura Silber in Belgrade, Lionel Barber in Brussels and George Graham in Washington

A FRESH ceasefire between Serb and Muslim-led forces came into force yesterday throughout Bosnia, easing pressure for early western military intervention.

Calls for western action had become more persistent in the aftermath of the rejection by Bosnian Serb leaders of an international peace plan.

The ceasefire appeared largely to hold for the first few hours. Bosnian president Alija Izetbegovic alluded to sniping and some shelling in the capital, Sarajevo, and what he said was sporadic shooting elsewhere.

General Philippe Morillon, commander of United Nations forces in the former Yugoslav republic, said the ceasefire needed time to work.

Fierce fighting erupted between Muslim forces and their former Croat allies, who were not involved in the weekend ceasefire deal, in several towns in central Bosnia, blocking a key route for humanitarian aid. In the south-western city of Mostar, UN peace-keeping officials said Croat-Muslim fighting started large fires.

However, UN monitors who arrived in Zepa - an enclave in eastern Bosnia where 30,000 Muslims are believed to be trapped by Serbs and which the Security Council has declared a "safe area" - reported no fighting in the region.

The ceasefire was signed by Bosnian Serb army general Ratko Mladic and Muslim commander Sefer Halilovic at Sarajevo airport on Saturday. It declares the besieged strongholds of Zepa and Srebrenica "demilitarised zones" which will be policed by UN monitors. It also calls for the withdrawal of weapons and combatants from the enclaves.

Lord Owen, the European Community mediator, said yesterday that the latest truce may have averted the possibility of rash military intervention against Serb military targets in Bosnia.

"Had the truce not taken effect and the UN not been able to declare the towns of Zepa and Srebrenica as safe areas, Clinton might have had to act," he told Britain's independent television news.

Previous ceasefires have collapsed almost immediately.

EC foreign ministers are expected today to use the ceasefire to continue resistance to US pressure for military action against the Bosnian Serbs.

Despite signs of a more robust attitude among German, Belgian and Italian delegations, majority sentiment led by France and the UK is leaning towards a "wait and see" approach.

In particular, the EC ministers meeting in Brussels want to see if the ceasefire will hold in the light of Serbian president Slobodan Milosevic's decision to cut off all but humanitarian supplies to the Bosnian Serbs.

In Washington on Saturday President Bill Clinton met foreign policy and defence advisors to hear Mr Warren Christopher, secretary of state, report on his trip to Europe last week for discussions with allies on what action to take in Bosnia.

Air strikes or other military action appear to be, at the very least, several days off. Although US officials are dismissive of the usefulness of the referendum that Bosnian Serbs have vowed to hold over the Vance-Owen peace plan, they acknowledge that it, along with Mr Milosevic's promise to stop all but humanitarian supplies to his fellow Serbs in Bosnia, has served to slow the movement towards military action.

US officials appear to be in agreement that Mr Clinton will not and should not move without first gauging the support from Congress, as well as from public opinion. Several senior congressmen said yesterday that there are not, at the moment, enough votes in Congress to support military action.

However, Mr Tom Foley, speaker of the House of Representatives, said that, with United Nations authorisation and European and Russian involvement, he believed Congress would support a request from the president for authority to use military force in Bosnia.

Tired Belgrade stands behind Milosevic, Page 2

Move will create new problems for administrators Nadir seeks to salvage business empire

By John Murray-Brown in Kyrenia and Robert Fice in London

MR ASIL NADIR, the former chairman of Polly Peck International who jumped bail last Tuesday to return to his native northern Cyprus, says he plans to fly to Turkey to reclaim the remnants of his business empire.

Mr Nadir told reporters over the weekend he would go to the Turkish mainland "sooner than you think". This would create new difficulties for Polly Peck administrators attempting to recover assets. Mr Nadir appears to be planning court action to regain control of his various Turkish business interests.

Such a move could also place strains on Britain's diplomatic relationship with Turkey, as the UK government continues to apply pressure for Mr Nadir's return from northern Cyprus.

Administrators of Polly Peck at accountants Coopers & Lybrand confirmed that Mr Nadir's flight to northern Cyprus had delayed two disposals of group companies worth \$30m after Turkish and Cypriot buyers pulled out because of uncertainty surrounding his intentions.

Mr Michael Jordan, a joint administrator, flew to Istanbul on



Asil Nadir, the founder of Polly Peck International, leaving his villa in northern Cyprus yesterday

British ruling party faces disarray after poll defeats

By Philip Stephens and Ralph Atkins in London

DISARRAY IN Britain's ruling Conservative party last night threatened to spill over into the cabinet as close associates of Mr John Major, the prime minister, echoed calls from Tory MPs seeking the dismissal of Mr Norman Lamont, chancellor of the exchequer.

Humiliating defeats last week in local elections and the loss of a previously safe parliamentary seat at Newbury, western England, brought conflicting demands on the prime minister from cabinet ministers on how the government should restore its political authority.

Some suggested Mr Major must revamp his political agenda but others dismissed calls for a significant change of direction, although Mr Lamont's cabinet allies insisted that he must not be made a "scapegoat" for the resentment in the country over the recession.

But some of the most influential figures in the government were arguing strongly that Mr Major would not be able to restore his political authority unless he reshuffled his cabinet and installed a new chancellor.

"We need a [cabinet] reconstruction, a fresh start", one commented last night.

As Mr Major prepared for a

detailed review this morning on the causes of the election defeats, the associates suggested that he could not afford to delay such a reshuffle beyond the summer.

Despite the reluctance of senior colleagues to blame Mr Lamont it was clear last night that those who believe he should stay on are in a minority in the cabinet.

Mr Kenneth Clarke, home secretary, acknowledged on BBC radio that the government was "in a dreadful hole". On the centre-left, pro-European wing of the Conservative party, Mr Clarke said the government needed to get across "our view of this country in Europe" and to set tackling crime as a high priority. He regretted the "parliamentary tangle" over Maastricht and Britain's exit from the European exchange rate mechanism.

In contrast, Mr Michael Portillo, chief secretary to the Treasury, stressed in a BBC television interview the priorities of the Tory right: "Sound money which means controlling inflation... sound public finances, which means the government not living beyond its means, and controlling the size of the state."

Mr Portillo said Mr Lamont had done an "outstandingly good job... every time he goes to the House of Commons he receives a tremendous vote of confidence."

The prime minister is expected to be told today that he needs to

re-assert his authority as leader. However ministers are adamant that Mr Major should not be forced into a "panic" reaction. In spite of the unrest, a Tory party leadership challenge is regarded as highly unlikely this year.

An further test for Mr Major will come this afternoon (Mon) when MPs debate the extension of value added tax to domestic fuel - acknowledged yesterday by Mr Portillo as a cause of Tory losses last Thursday.

Tory MPs were challenged by Mr Harriet Harman, the opposition Labour party's treasury spokeswoman, to rebel against the government plans when the House of Commons debates the Finance Bill, implementing the March budget.

"These increases were one of the main causes of anger on the doorstep during the last few weeks and undoubtedly played a big part in the Tories' massive defeat," Ms Harman said.

Meanwhile, Mr Michael Howard, environment secretary, rebuffed suggestions that the local election results would force Tories in pacts with opposition parties. "Where we neither have an overall majority nor support from other councillors for our policies, we will go into opposition and lose no opportunity to scrutinise and attack the inadequate policies of the Lib-Labs," he said.



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow band. In previous currencies in the narrow band cannot rise more than 2.5 per cent from the weakest currency in that part of the system. The Spanish peseta and Portuguese escudo operate with 6 per cent fluctuation bands.

Indian Airlines: troubled state-owned Indian carrier, has been thrown into confusion by the sudden resignation at the weekend of Mr L. Vasudev, chairman and managing director. Page 17

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Austria	94.80	Germany	100.00	Italy	136.00	Spain	166.00	UK	100.00
Belgium	36.36	Greece	136.00	France	100.00	Sweden	100.00	US	80.00
Denmark	136.00	Ireland	78.76	Japan	100.00	Switzerland	100.00	West Germany	100.00
Finland	100.00	Netherlands	100.00	Portugal	200.00	Yugoslavia	100.00		
France	100.00	Poland	100.00	South Africa	100.00				
		Portugal	200.00						

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NEWS: INTERNATIONAL

US irritation grows over Europe's Bosnian stance

By George Graham in Washington

AFTER a week of intensive discussions between Mr Warren Christopher, US secretary of state, and European governments, the Clinton administration appears to be little nearer a decision on what to do in Bosnia-Herzegovina.

On Friday, after meeting leaders of the European Community in Washington, President Bill Clinton was at pains to argue that there remained no more than "some disagreement around the edges" between the US and Europe over the conflict.

But some administration officials appear frustrated by what they see as a willingness in European capitals to delay taking action against Bosnian Serbs. This is coupled with irritation at Europe's perceived ambivalence over US leadership. European governments want Mr Clinton to take the lead, but they do not like the direction he wants to lead them in.

Senator Richard Lugar, the senior

Republican on the Senate foreign relations committee, said: "They may prefer that Serbia simply finishes the war, and the war out there, and that it not be extended by rearming the Bosnians. I think we have a different view and our view, I believe, must prevail."

Ambivalence, however, is just as widespread in Washington as in London or Paris. Congress is deeply split over the issue and a long way from embracing even limited US military involvement, such as air strikes, and opinion is split within the administration. "It appears to me the president is as confused as we are," said Senator Howard M. Metzenbaum, a Democrat from Ohio.

Although Mr Clinton appears determined to act, he shows signs of annoyance that Bosnia is distracting him from his promise to "focus on the economy like a laser beam". He would evidently prefer some swift and limited action that would permit him to return his attention to domestic issues.

Mr Clinton said on Friday that if he

were to ask for congressional approval for the use of air power in Bosnia, he would lay out "very clear tactical objectives" which would have "a beginning, a middle and an end".

Beyond the general promise that the US will not be sucked into an endless engagement, as it was in Vietnam, Washington takes this to mean a short US air campaign intended to freeze the conflict until Bosnian Moslems can be given heavy weapons to defend themselves.

The use of US ground troops remains, however, ruled out - although there is some lingering embarrassment in Washington that this refusal is hard to justify if Serbian actions do, in fact, represent a genocide comparable to that of Nazi Germany.

While some members of Congress are now beginning to consider troop deployments, although they are still heavily outnumbered, popular opinion remains strongly opposed not only to the use of ground troops but also to air strikes.



Christopher: held intensive talks

Old guard gathers to praise God and Stalin

A DEMONSTRATION by

30,000-40,000 nationalists and communists in central Moscow yesterday was anti-climactically peaceful compared with the May Day gathering of 5,000 in Gagarin Square, where one person was killed and some 500 injured.

Lieutenant Colonel Stanislav Terekhov, leader of the Union of Officers, had agreed with the Moscow City council that the march on the anniversary of the defeat of Nazi Germany would be peaceful, and it was.

It was even moving, as old soldiers, medals tinkling, stepped down the broad streets while patriotic hymns belted out. Symbols which have been at conflict for decades were much in evidence. Orthodox crosses, Russian imperial flags and the hammer and sickle all vied for attention. On the front of the rocket transporter carrying some of the main representatives in the parade were two portraits of Stalin and, on the side, an icon of the Virgin.

In Triumphalaya Square, Col Terekhov introduced a bevy of speakers, whose normal garb he strictly controlled. The nationalists and communists pose no great threat to President Boris Yeltsin, but yesterday they delivered a string of nationalist-Stalinist obsequies to the Soviet Union, to God and to the victory won under Stalin.

Mr Sergei Baburin, Mephisto-phant leader of Russian Unity, said: "Yes, the French [Yeltsin] have again occupied

the Kremlin but they will soon be on the road to Smolensk."

General Albert Makashov, the Stalinist who challenged Mr Yeltsin for the presidency two years ago, claimed Russia was a holy land. He ended his speech by seizing an old priest who was blessing everyone, kissing him three times on the cheeks - to his obvious surprise - and shouting "Hurrah".

In two incidents the anti-semitism displayed on many of the signs was brought to life. In one, two elderly men commented with approval on

dozen western photographers were snapping the image of impoverished contemporary Russia, and giving him more money than he would normally clear in a month.

Some communists, seeing this, came over and began nudging the beggar with their feet and chasing away the photographers. One man, seeing me taking notes, came over and yelled: "Make sure you write that all the Jews should end up in Babi Yar" - site of the mass grave in Kiev where a large number of the city's Jews were thrown after being shot in 1942.

A former officer came up, expressed disapproval of his comrade and said: "That's not necessary. We were together in the war." And now? "Now things are pretty rough. But still, we have a lot of nationalities here who lived well together in the Soviet days."

Those bearing the pictures of Stalin and the Jew-baiting banners hobnobbing about in Red Square looked for a call to arms and, hearing none, dispersed into groups of passionate argument.

Before the Bolshoi Theatre across the way Mrs Anna Lichinskii held a picture of a young man; the wording below it said that this was her father, Vladimir, missing from the front from November 1942. "If anyone has information, please address themselves to his daughter."

She had been coming here, she said, for 40 years.

John Lloyd on

celebrations marking the Soviet defeat of Germany

Tired Belgrade stands behind Milosevic

By Laura Silber in Belgrade

UNDER threats of military intervention and worried about plunging standards of living, people in Belgrade appear to have accepted the apparent abandonment by Serbian President Slobodan Milosevic of his

Bosnian kin. Nearly 70 per cent of the population supports the Vance-Owen plan, more than double the figures of last month, an opinion poll shows.

Most inhabitants of the Serbian and federal capital also seem to welcome Mr Milosevic's move to cut off all supplies, except food and medi-

cine, to Bosnia after the dismissal by Bosnian Serb leaders of Belgrade's appeals to back an international peace plan.

"The most important thing is peace. Milosevic should support any plan which creates the conditions for peace," says Nada, a 50-year-old school teacher, reciting almost verbatim the daily fare of state-controlled Belgrade Television.

"Belgrade Television now says that everyone supports the plan. Last week we were all supposedly against it," says Sasa, a computer programmer, worried about whether he could afford another half kilo

of potatoes at Kalenic vegetable market.

Most people appear confused by Mr Milosevic's sudden policy shift but support his calls for peace. Worn down by uncertainty and increasing economic deprivation, they want to believe the war is over.

However, many do not believe that the terms of peace will exclude eventual unification of the Serb territories.

This message, that what has been gained in the war can be cemented in peace, has been the main pillar of Mr Milosevic's new campaign. Last week he and other Belgrade

power brokers tried to persuade Mr Radovan Karadzic, the Bosnian Serb leader, to back the plan, on the grounds that their forces have accomplished most of their goals.

They appear confident the plan will fail to restore a multi-ethnic Bosnian state. "If Yugoslavia could not survive I think it will be impossible to rebuild a multi-ethnic Bosnia," says Sasa.

The UN imposed tough new sanctions on Yugoslavia, now comprising Serbia and Montenegro, after the self-styled Bosnian Serb assembly rejected the peace plan to divide Bosnia

into 10 provinces along ethnic lines.

"They should have signed the peace plan. Karadzic does not have the right to force Serbs and Montenegro to make sacrifices," says Toma, a peasant who fled Bosnian Croat troops in Mostar, western Bosnia.

A grizzled elderly woman, backing the rejection by the Bosnian Serb assembly, mutters how the three ethnic groups will never again be able to live together in Bosnia.

But Toma disagrees. "More sanctions will make it impossible for us to survive."

US adopts softer Ukraine line

AFTER months of trying to strong-arm Ukraine

into surrendering its nuclear missiles, the US appears to be taking a softer line, writes Chrystia Freeland in Kiev. The new approach will be unveiled today when Mr Strobe Talbott, Washington's leading policy maker on the former Soviet Union, holds a series of meetings with senior Ukrainian officials and MPs.

He will not, however, be meeting either Ukraine's president or its prime minister, a sign of the current coolness in relations with the US.

Mr Talbott said he would like to shift the US-Ukrainian relationship from its focus on

nuclear weapons to a wider range of issues.

"It is important not to be a one-note Johnny. What we want to do is engage the Ukrainian government in a dialogue about the relationship in all of its aspects, rather than just dwelling on one subject, important as that subject may be."

Mr Talbott also emphasized that the US "wants to develop a relationship with Ukraine in its own right," separate from that with Russia.

US relations have deteriorated over the past few months as Washington pressed Kiev to fulfil its earlier pledge to become a non-nuclear state.

US relations have deteriorated over the past few months as Washington pressed Kiev to fulfil its earlier pledge to become a non-nuclear state.

Brussels sounds out plans for E Europe

FAR-REACHING proposals to

accelerate the political and economic integration of six former communist countries into the EC are to receive a first hearing among EC foreign ministers today, writes Lionel Barber in Brussels.

The meeting in Brussels is likely to show whether the European Commission's plans for improved, across-the-board access for east European products can win endorsement at next month's EC summit in Copenhagen. Proposals for freer trade with Russia are also on the agenda.

The UK, Germany and Denmark are fully behind the Commission's bolder than expected approach toward the east Europeans, but Spain and Portugal

are calling for prudence.

Today's meeting is also expected to include calls for recalcitrant EC member states to ratify the Europe Agreements offering trade liberalisation to Poland, Hungary, the Czech Republic, Slovakia, Romania and Bulgaria.

The agreements have been in effect for more than a year for Poland and Hungary, but have been ratified only by the UK, Ireland, Denmark, Luxembourg and Spain. Free-trading Germany has delayed. It is expected to ratify along with the Netherlands, Greece and Italy by August. France has legal problems, Portugal has translation difficulties, and Belgium has "internal procedural problems".

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10 May 1993

Segni announces a new political party

By Haig Simonian in Milan

MR Mario Segni, the leader of Italy's referendum movement, threw the country's party political framework into disarray at the weekend after announcing the creation of a new party to contest general elections expected later this year.

Mr Segni left the Christian Democrats earlier this year in protest at their inability to reform and distance themselves from members facing allegations of political corruption and links with organised crime.

Since then, Alleanza Democratica (Democratic Alliance), the loose political grouping formed around Mr Segni earlier this year, has coalesced amid signs it could present a serious threat to the Christian Democrats, and possibly other centre-right parties, at the polls.

Mr Segni's move came a day



Segni: fights poll this year

after Mr Giuliano Amato, former Socialist prime minister, indicated he was also interested in promoting political change.

In an interview with La Stampa, the Turin newspaper, Mr Amato suggested the cre-

ation of a new centre-left group which could embrace former Socialists and members of other centre parties.

The signs that Mr Amato had reconsidered his decision to leave politics after 10 months as Italy's prime minister were welcomed by a number of politicians.

Mr Amato, believed to have turned down the Foreign Ministry in the new government of Prime Minister Carlo Azeglio Ciampi, was widely praised for steering the country through one of the most difficult post-war periods.

Mr Segni's and Mr Amato's statements triggered immediate reactions from the Christian Democrat and the Socialist leaderships. Mr Mino Martinazzoli, Christian Democrat leader, poured scorn on the Democratic Alliance, while expressing hopes that Mr Segni might return to the fold.

The new alliance was no

more than "a cylinder into which everyone wants to put something", said Mr Martinazzoli. "I don't agree with Segni when he says that innovation means getting rid of the Christian Democrats."

Separately, Mr Giorgio Benvenuto, Socialist leader, made clear his readiness to offer Mr Amato a senior party position. The Socialists have been rocked by the departure of a number of senior figures recently in protest at the support of many MPs for Mr Bettino Craxi, their former leader.

Meanwhile, the Lega Nord, the regional autonomist grouping headed by Mr Umberto Bossi, confirmed it would change its name in an attempt to broaden its electoral base and shake off its lingering racist image.

The party will call itself the "Italian Federal League" in central and southern Italy while retaining its "Lega



Amato: widely praised

Nord" title in the north.

The simmering divisions within the Christian Democrats and Socialists have been exacerbated in the run-up to important local polls on June 6, which will be the biggest test of political support since

last year's general elections.

Attention has focused in particular on Milan and a few other big cities, where a new law on the direct election of mayors will be put to the test.

The mayoral race in Milan, a former Socialist stronghold, has attracted 12 candidates. However, in a measure of the demise of a party whose word once held sway in the city, Mr Pietro Borghini, Milan's former mayor, made clear at the weekend his preference not to have formal support from the Socialists for his candidature.

Mr Borghini, mayor until the city council collapsed earlier this year, was a Communist party member before being appointed mayor as an independent with Socialist backing. Milan has been run by a senior civil servant from the Interior Ministry, pending new elections, after local politicians failed to agree on a new city council.

Pope denounces Mafia actions

THOUSANDS of Sicilians cheered yesterday when Pope John Paul paid homage to judges and prosecutors who tried to clamp down on the Mafia, AP reports from Agrigento, Sicily.

"During this latest visit in Sicily, I can't help but recall, with particular emotion, those who, in affirming the ideals of justice and law, paid for their commitment to the struggle against the violent forces of evil with the sacrifice of their lives," John Paul told a crowd outside Agrigento's cathedral.

Barely a decade ago, hardly any one in Sicily, let alone a pope, dared denounce the Cosa Nostra openly. But in the 10 years since John Paul II became the first modern pontiff to come to the island, seeds of protest have taken root.

The pope later met the par-

ents of Judge Rosario Livatino, gunned down on a highway outside Agrigento in 1990. The Mafia allegedly ordered the judge's slaying after he refused to let the Mafia sway him in issuing a sentence.

The killings of prosecutors Giovanni Falcone and Paolo Borsellino - Italy's leading Mafia investigators - fueled anger against the Cosa Nostra across the island. They were the latest in a long series of prosecutors, judges, police, journalists and politicians murdered by the mob. "They are martyrs of justice, indirectly of the faith," said the pope.

Mafia bosses in Agrigento are considered second in power only to the Palermo families and the Corleone mobsters under recently captured "boss of bosses" Salvatore "Totò" Riina.

EC telecoms ministers to press UK on HDTV

By Andrew Hill in Brussels

EC telecommunications ministers will today get their best and possibly their last chance to persuade Britain to agree a strategy for the development of wide-screen, high-quality television in Europe.

Denmark, which holds the EC presidency, has indicated it will do its utmost to get unanimous agreement on plans to promote European high-definition television (HDTV) at today's meeting in Brussels.

But the UK, which has blocked all previous compromises over the last 18 months, is still reluctant to commit itself to new Danish proposals, even though they go further than ever towards meeting British demands.

In particular, British officials say that Mr Edward Leigh, the hardline UK telecoms minister, will not discuss funding for a new strategy until the substance has been agreed.

"If the Danes begin with a discussion on money, it will be a very short meeting," warned one official on Friday.

If the UK continues to veto a deal then other member states may finally have to abandon their ambitions for development of European HDTV, based on a central action plan and EC funding for broadcasters and programme-makers.

That would cause a political

The UK is still reluctant to commit itself to new proposals from Denmark

storm because of the amount of time and public money which has already been ploughed into advanced television equipment and programmes in anticipation of continuing EC support.

Mr Michel Carpentier, head of the European Commission's telecommunications directorate for the past 10 years and a firm advocate of HDTV, warned last week that today's meeting was "all or nothing."

But in practice, the political stakes are so high that if there is any progress today, Denmark may allow negotiations to continue at an extra meeting of telecoms ministers on June 16.

The Danish compromise tries to answer British objections by suggesting that companies seeking Community backing would have to meet at least half the cost of promoting advanced television themselves.

Funding for a five-year plan, originally set at Ecu850m (£671m) by the Commission, would be substantially reduced, although advocates of HDTV are unlikely to settle for less than Ecu200m over five years.

The Danes are focusing on the development of a wide-screen format, not tied to particular standards, and invite the Commission to come up with new proposals to accelerate the development of digital HDTV standards, which Britain argues will soon supersede the original EC norms.

Lifting the lid, Leader page

TV single market still far off



THE EUROPEAN MARKET

For the European consumer electronics industry, the single market is taking time to arrive, write Alan Cane and Michio Nakamoto.

Mr Gerard Nauwelaerts, secretary general of the European Association of Consumer Electronics Manufacturers, sums up the gap between aspiration and reality. The single market, he says, "has not happened because the consensus and co-operation process is still much too slow and the consultation system is very costly".

Does Europe need a Community-wide communications agency to set and promote electronics standards along the lines of the US Federal Communications Commission? In an ideal world, the answer would be yes.

Europe, however, already has a number of standards-setting bodies in the forms of the European Telecommunications Standards Institute (ETSI), the Comité Européen de Normalisation (Cen) and the Comité Européen de Normalisation

Electrotechnique (Cecotec).

It could prove difficult to merge them into one organisation. And as Mr Hugh Peltor, director of Bremen, the UK consumer electronics trade association, says: "We should try to make our existing organisations work."

Mr Peltor says Europe's telecommunications ministers, who meet today in Brussels, should be able to carry out the job of a European-style FCC. The saga of high definition television (HDTV) in Europe, however, illustrates the difficulties of putting this idea into practice.

Television is the most important element in European consumer electronics. But unless Europe can settle a strategy for HDTV - television which will give cinema-like clarity and quality - it could fail to reap the full benefits of a harmonised market.

The structure of the present EC market for conventional TVs and VCRs (video cassette recorders) highlights the problem. It is a largely disparate collection of national markets, employing differing transmission standards and specification requirements, with widely

varying patterns of distribution and purchasing.

European consumers have not benefited from the cross-border price competition the single market was designed to bring about. As a result, they are at a disadvantage compared with people in the US. Prices diverge widely from country to country and in some markets touch on the exorbitant.

European consumers are at a disadvantage compared with those in the US

"You may never be able to talk of Europe as a single market as far as TVs go," says Ms Iris Merker, consumer electronics representative for Philips, the Dutch manufacturer which has the largest share of the European market.

The diversity of standards is a headache for local manufacturers. There are two main television standards in Europe, PAL and SECAM. But a plethora of variations makes it nec-

essary for manufacturers to produce several different versions of each model.

Philips says it currently makes over 400 versions of several different models of televisions to meet the different standards and requirements for each EC country.

For example, it produces 90 different types of a particular high-end model with stereo sound to meet different requirements in EC markets.

In addition, safety and environmental regulations and bureaucratic paperwork differ from country to country.

The result is that manufacturers of TVs and VCRs must operate several different production lines and employ specialist staff able to handle legal and social matters for different countries.

The manufacturers hoped Europe's HDTV programme would offer a way through the EC standards morass. The Community's failure to agree Ecu500m (£395m) of HDTV funding dented this optimism, however, and ministers now have to recognise that the plan to harmonise standards is still a very long way from bearing fruit.

Demirel fails in first ballot

TURKEY'S parliament failed at the weekend to elect a new president in the first ballot when Mr Suleyman Demirel, the front-runner, did not win the two-thirds majority required, our foreign staff and Reuter report.

Prime Minister Demirel, tipped as the most likely candidate to replace Mr Turgut Ozal, who died of heart failure last month, received 234 votes from the 450-member single-chamber Grand National Assembly.

A second ballot will be held on Wednesday, at which the winner also needs a two-thirds majority, and if necessary a third on May 16, when only a simple majority is required. Seven times prime minister and twice ousted by the military, the 69-year-old Mr Demirel has been a feature of the Turkish political map for almost three decades.

There is some disappointment that he is keen to take up a largely ceremonial post, leaving the government without strong leadership.

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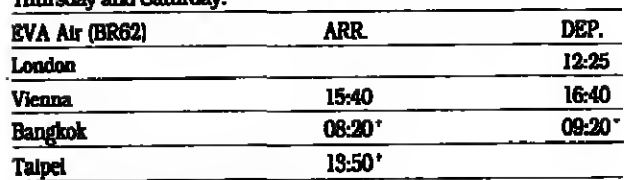
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NEWS: INTERNATIONAL

Eurofighter fails to find its wings

TO THE embarrassment of all concerned, the Eurofighter is not yet airborne. The prototype of the European Fighter Aircraft, rebaptised Eurofighter 2000 last year, should have flown in 1991, but crucial equipment and software is still awaited.

Managers of the joint venture between Britain, Germany, Italy and Spain - which is now expected to cost £32bn - say the aircraft should fly at Manching in Germany in September. But technical delays are not the only problem.

German funding for development work has almost dried up. Five months after a ministerial agreement in December to redefine the project and keep the four-nation partnership, new contract terms are not settled.

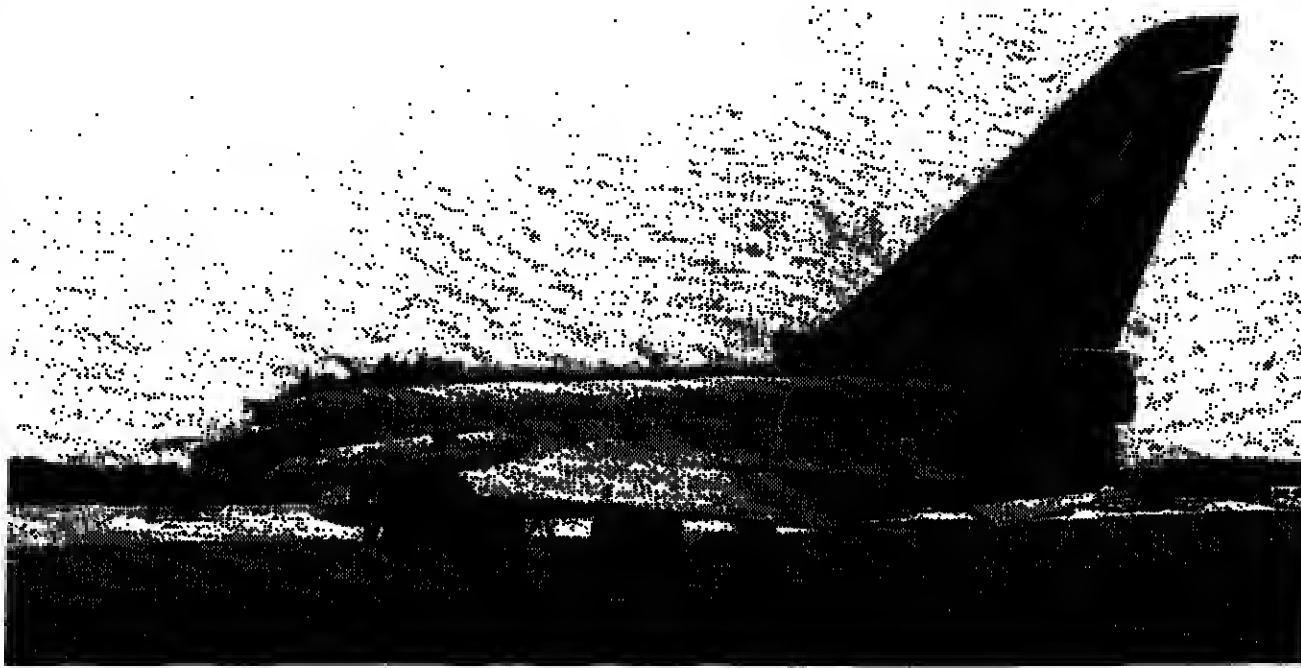
It is also unclear how the partners will share production work. Eurofighter, the consortium between British Aerospace, Daimler-Benz's Deutsche Aerospace (DASA) subsidiary, Alenia of Italy and Casa of Spain, is unable even to say who will make the starboard wing.

The four governments have agreed, for budgetary reasons, to delay the target date for the first Eurofighters entering service by two years, to 2000. Germany and Spain do not want their aircraft before 2002. But officials say the consortium could not have met the original schedule anyway.

At the end of last year the aircraft's electrical generator, supplied by a joint venture between Ferranti International of the UK and the Bendix division of Allied Signal of the US, failed its reliability tests. Fixing an existing generator, heavier and underpowered for the fighter's needs, delayed the first flight by five months.

This was less serious than software problems with the "fly-by-wire" flight control system. The aircraft relies on a computerised system to work its flaps, rudder and the front winglets known as "canards".

DASA has overall responsibility for the system but the software comes from GEC-Marconi of the UK. A joint task force including more than 20 British engineers is in Munich carrying out tests on the system.



Grounded: the Eurofighter prototype, with German airforce markings, is still unable to fly

The revised Eurofighter project was designed to allow nations to equip aircraft according to their needs and budgets - the result of Bonn's objection to the project's high price. But the "menu" approach obscured the question of overall costs. British government and industry officials argued that since Germany followed unique accounting principles, which included in-service costs, its figures could not be translated into sterling estimates.

It is now clear that the price asked by the consortium in April 1992, prompting the German crisis, was higher than expected. Reductions forecast in the revised programme were against that price; they were expected to range between 12 and 23 per cent.

Britain's saving was put at 14 per cent, through improved manufacturing arrangements and economies in logistical support. But the extra cost in sterling of German components, following the UK's withdrawal from the exchange rate mechanism of the EMS, has reduced the expected saving to 11 per cent.

Mr Volker Rühle, German

defence minister, tried last year to kill the project and have it replaced by a new, smaller aircraft. He failed, but had already cut the funds allocated for Germany's share of the development programme this year. The issue has still to be resolved.

Mr Hartmut Mehdorn, new president of DASA's aircraft

David White on a swathe of cash disputes and technical delays

division, says the company itself might provide the necessary finance. "If there are some short-term holes, we are ready to help out," he said. But the company, which has had to bail out some of its sub-contractors, would claim for the financial charges, adding to programme costs and possibly heralding further budget arguments.

The "silly situation", as Mr Mehdorn calls it, over German funding has clouded work on the revised project. In contrast to the high-profile agreement in December, junior ministers from the four countries agreed on a new programme at a

meeting in Bonn on April 5. Under this, contracts for setting up production will not be let until 1995, after the next general election in Germany.

Britain consented to a slowing down of the programme only if it did not raise overall costs. The engine consortium Eurojet - comprising Rolls-Royce, DASA's MTU off-

shoot, Fiat and IPT of Spain - is expected, however, to receive an increase of up to 5 per cent on its fixed-price development contract to cover a longer period of flight tests.

Eurofighter, responsible for the aircraft itself, is also seeking an increase.

Government officials say that since Eurofighter is behind with its programme, "the cost consequences are theirs".

Officials are anxious, however, to prevent a row emerging over responsibilities. They expect new four-nation memoranda of understanding and development contracts to be

concluded in the third quarter, coinciding with the first flight. Germany's share of production work has yet to be resolved. Its 33 per cent share in development was based on an expected purchase of 250 aircraft, while the current forecast is 140. Mr Mehdorn says he expects Germany will end up buying more aircraft and is seeking to maintain the same level of participation.

The partners want to eliminate the more glaring inefficiencies resulting from collaboration. For example, the radome which covers the radar on the aircraft's nose takes 300 days to produce and spends more than 100 of them moving from one country to another.

There is also an overlap between Britain and Spain on the starboard wing. The other wing is Italian.

Administrative structures must also be rationalised. Eurofighter, Panavia (an Anglo-German-Italian company overseeing the Tornado project) and two intergovernmental management agencies work side by side in a Munich building. But rivalry makes a merger unlikely for another two years.

Attack on German hostel for refugees

A HOSTEL for foreign refugees was firebombed and a graveyard for victims of Nazi persecution was wrecked in the latest attacks blamed on right-wing extremists in Germany, police said yesterday. Reuter reports from Berlin.

No one was injured when a petrol bomb thrown at a refugee home in eastern Germany on Saturday night failed to ignite.

Police could not immediately say how many people or what nationalities lived in the hostel in Teterow district in the northern state of Mecklenburg-Vorpommern.

In the state capital Schwerin, police said vandals toppled 81 tombstones at a cemetery commemorating those who died resisting Nazi rule.

It was not known who wrecked the graveyard on Friday night. Refugees from impoverished eastern Europe and the developing world, drawn by Germany's liberal law on political asylum, have been the chief targets of brutal attacks by neo-Nazis in the past 18 months.

Danish doubt over treaty

LESS THAN two weeks ahead of a second referendum on closer European union, Danish support for the Maastricht treaty has dropped to less than 50 per cent, according to a survey published yesterday, AP reports from Copenhagen.

The Gallup Institute said 46 per cent of voters polled backed the treaty, down from 51 per cent a week ago. The number of opponents swelled to 34 per cent from 30 per cent during the same period.

The trend is in spite of the treaty exemptions granted to Denmark. These include staying out of a common currency and joint defence.

SPD begins search for a new leader

By Ariane Genillard in Bonn

LEADERS of Germany's bettered opposition Social Democrats yesterday met behind closed doors to discuss finding a successor to Mr Björn Engholm, the former party chief whose abrupt resignation last week threw the party into disarray.

The 13 members of the SPD presidium have swiftly to find a new party leader and challenge to Chancellor Helmut Kohl to ensure the party's credibility ahead of state and national elections next year.

The SPD is considering moving the annual party conference, due in autumn, to June to cut the time the party leadership is left vacant. It is also debating whether the next party chief will automatically become the rival candidate to Mr Kohl.

SPD politicians have also been calling for the party's 900,000 members to have a say in the election of the next party leader. Such a move

would help ensure a new leader had grassroots support.

Members of the presidium were meeting state party leaders last night. Discussions are due to continue today within the executive board of the SPD.

Leading candidates for the post include Mr Gerhard Schröder, prime minister of Lower Saxony, and Mr Rudolf Scharping, prime minister of the Rhineland Palatinate. Ms Renate Schmidt, vice-president of the Bundestag, the lower house of the German parliament and head of the SPD in Bavaria, also announced she would run for the chancellor's office.

Opinion polls show popular support for the SPD is neck and neck with the ruling Christian Democratic Union (CDU) and its Bavarian sister party, the Christian Social Union (CSU).

While Mr Engholm's resignation has damaged the Social Democrats' standing in public opinion, a series of scandals within the CDU/CSU has dealt equally severe blows to the popularity of the ruling party.

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At the annual general meeting of shareholders held on 7 May 1993, a dividend of NLG 2.90 per ordinary share of NLG 5 nominal value was declared for 1992. Part of this dividend has already been made payable in the form of an interim dividend of NLG 1.40, which might be taken at the shareholder's option either entirely in cash or as a cash payment of NLG 0.50 together with ordinary shares chargeable to the share premium reserve of, if desired, to the general reserve, in the ratio of one new ordinary share for every fifty ordinary shares held.

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Shareholders opting for payment in the form of ordinary shares chargeable to the share premium reserve will receive one new ordinary share of NLG 5 nominal value in exchange for every fifty dividend coupons no. 12. The closing date is 9 July 1993. After this date holders of dividend coupons no. 12 can obtain payment in cash only. The new ordinary shares in respect of unexercised stock dividends will be sold.

Holders of CF-certificates will receive the cash dividend, less 25% withholding tax, and their rights to ordinary shares through the institutions where the dividend sheets belonging to their certificates were deposited at the close of business on 7 May 1993.

In respect of the exchange of dividend coupons no. 12, which must be provided with a company stamp on surrender, corporate members of the Amsterdam Stock Exchange Association will receive a commission in accordance with circular letter 90-56 of the Amsterdam Stock Exchange Association so that said exchange can be made free of charge to the holders.

Persons presenting dividend coupons no. 12 for exchange and requesting delivery of securities at offices other than those stated above, may be charged commission.

Holders of registered shares and registered preference shares, whose names have been entered in the ordinary share register and preference share register, respectively, will be notified individually by the company of the amount of dividend payable to them.

As preference share depositary receipt are in issue in the form of CF certificates only, holders thereof will receive their preference dividend - less 25% withholding tax - as from 24 May 1993 through the institution where the dividend sheets belonging to their certificates were deposited at the close of business on 7 May 1993.

Amsterdam, 10 May 1993

ABN-AMRO Holding N.V.

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ABN-AMRO

Tony Walker on the fears of a repeat of the boom and bust cycle

THE BOARD OF DIRECTORS

NEWS: INTERNATIONAL

Close contest in Paraguay election

By Stephen Fidler in Asunción

PARAGUAYANS voted yesterday for the first president in nearly 40 years, with early indications of a close contest between the three leading candidates.

The pre-election favourite was Mr Guillermo Caballero Vargas, head of Encuentro Nacional, a recently-formed pro-business coalition grouping. He was seen as benefiting from a split in the Colorado party, which, with the support of the army, has ruled Paraguay for almost 50 years.

However, support for Colorado's Mr Juan Carlos Wasmosy appeared to be rising. His opponent in a disputed Colorado primary last December, Mr Luis María Argüña, has called for his supporters not to vote for Mr Wasmosy, a move likely to benefit Mr Caballero Vargas.

The third leading contender was Mr Domingo Lafino of the centre-left Authentic Liberal Radical party.

Some 200 international observers, led by former US President Jimmy Carter, are in Paraguay for the elections. Observers yesterday spoke of some irregularities in the procedures leading up to the elections but nothing suggesting the result would be affected.

The army, however, barred entry at the border to Paraguayans trying to enter the country from Argentina to vote. Minor violence was also reported, including a grenade attack on a TV station in Asunción.

There was nervousness about whether the army would accept the result of a vote ending the rule of the Colorados. While the army hierarchy appears split on the issue, a powerful commander, General Lino Oviedo, said the army would co-govern Paraguay for all time with the Colorados.



Aryeh Deri just before signing his resignation letter yesterday

Israel's interior minister resigns

By Judy Maltz in Jerusalem

MR ARYEH DERI, Israel's interior minister and head of the ultra-religious Shas party, one of three partners in the Labour-led coalition of Prime Minister Yitzhak Rabin - yesterday submitted his resignation to the cabinet.

While the move threatens the fragile coalition, it is unlikely to bring about the collapse of the government.

The coalition crisis was triggered when Mrs Shulamit Aloni, the secular education minister and head of the left-wing Meretz party, refused to accept an ultimatum issued by Shas that she leave her post.

The ultimatum was announced several days ago after remarks by Mrs Aloni which Shas claimed were offensive to the religious.

Mr Deri's decision to leave the government has caused considerable anxiety among Mr Rabin and his party colleagues, who are eager to have as broad a coalition as possible behind them if Israel is asked to make tough decisions on the peace process.

Mr Deri is the only member of Shas who sits in the cabinet. With Shas out of the government, Mr Rabin's coalition will rest on a minority of 56 members of parliament. An additional five MPs representing Arab parties are, however, likely to support him outside the government on peace issues, thereby ensuring that the government does not fall in any no-confidence vote.

But Mr Rabin has in the past ruled out the possibility of undertaking important moves on the sensitive issue of territorial compromise while rely-

ing on the Arab parties for his majority vote in parliament.

It is therefore expected that in the next two days, until Mr Deri's resignation takes effect, there will be intensive negotiations among the coalition partners to ensure the government continues in its present composition.

A likely solution to the crisis is a portfolio exchange, under which Mrs Aloni would be removed from the Education Ministry and appointed to another ministry, thereby enabling Shas to remain in the coalition.

Mr Rabin has said that if Meretz is seriously interested in promoting the peace process, it will give up the education portfolio. Meretz insists, however, it would be wrong to set a precedent of bowing to ultimatums issued by the ultra-religious parties.

US seeks more evidence on Bush death plot claims

By George Graham in Washington and agencies

US INVESTIGATORS are seeking more evidence on whether Iraq was behind a plot to assassinate former President George Bush on a visit to Kuwait last month.

Mr George Stephanopoulos, the White House spokesman, said the US took the allegations of Iraqi involvement very seriously. "If we determine Iraq was involved in state-sponsored terrorism, the US will take appropriate action against Iraq," he said.

Eleven Iraqis and five Kuwaiti residents of Iraqi origin have been charged in Kuwait with conspiracy to kill Mr Bush and with other acts of terrorism.

Iraq ridiculed the US and Kuwaiti charges. "The sheikhs of Kuwait in co-ordination with American intelligence are plotting another deception to fool American public opinion in order to justify a new aggression on Iraq and heighten the economic siege imposed on it," Mr Hamed Youssef al-Humadi, Iraq's information minister, said.

Reuter reports from Kuwait: Kuwait's parliament has formed a sub-committee to investigate allegations that Defence Ministry officials made money from defence deals which have been concluded since the 1991 Gulf war.

Mr Hamed al-Dawilah said he had submitted documents supporting the charges to the sub-committee.

The incidents of corruption, alleged to have taken place since the emirate's 1991 liberation, include charges that a French company paid kickbacks worth millions of dollars to a defence official to obtain a defence contract, Mr Dawilah said.

Sheikh Ali Sabah al-Salem al-Sabah, the defence minister, has denied charges by Mr Dawilah of corruption and mismanagement.

Iran said yesterday that one of its military courts had sentenced Mr Hans Bohler, a Swiss national, to three years in prison for unauthorised contacts with members of the armed forces. Mr Bohler was arrested in March 1992.

Algeria sets out democracy plans

ALGERIA is to change the laws which took a radical Islamic party to the brink of power, and will hold a constitutional referendum this year, as two key elements of a plan to return to democracy, according to Mr Ali Kafi, the head of state.

Reuter reports from Algiers: Mr Kafi also pledged that a "transition period" for a return to democracy would be kept as short as possible and that Algeria would move in "an organised way towards a market economy".

More talks would be held with political parties and groups before the referendum. He said: "The whole of the laws organising the pluralist political system we envisage putting in place will be corrected in the light of experience."

Under the present law, just 15 Algerian adults can form a political party.

Parties, theoretically, already cannot be based on religion, language or region, but the fundamentalist Islamic Salvation Front (FIS) was allowed to register and made no effort to hide its aims - to make Algeria a fundamentalist state.

The FIS was banned last year. But opponents of Islamists say two more moderate existing parties are also based on religion, while others are seen as essentially regional.

The mandate of the collective presidency, which took over from President Chadli Benjedid, is due to expire at the end of this year.

Arabs attempts to broker a solution to the Lockerbie impasse continue, led by Egypt, the Arab League and countries of the Arab Maghreb Union, but there are no signs of a breakthrough.

Col Gaddafi has sought to align himself more closely with his Arab neighbours, speaking recently of the threat posed by Islamic fundamentalism to the region - a concern felt more acutely in Algeria, Tunisia and Egypt than in Libya. Last week he said fundamentalists were "heretics" who should be "killed and liquidated just like a dog, without trials".

The calls for economic liberalisation - which must be debated by the People's Congress - come as UN sanctions appear to be biting hard.

The Libyan government complained last week that the sanctions had cost more than 800 Libyan lives and billions of dollars in revenues. A statement said 691 people had died in road accidents on their way to airports in neighbouring countries, while 150 died because of delays in medical care created by the blockade.

The government said sanctions had cost \$2.2bn (£1.4bn) in lost exports and in losses to the country's livestock caused by shortages of imported vaccines. Libyan Arab Airlines, the state carrier, had also lost hundreds of millions of dollars.

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'Bosnia' warning to S Africans

SOUTH AFRICAN President F W de Klerk and the African National Congress both warned at the weekend that the mobilisation of right-wing whites could turn South Africa into a new Bosnia.

In a tough statement aimed at demonstrating to his nervous supporters that the government is able to control left- and right-wing violence, Mr de Klerk warned that "extremists on the left or the right should not underestimate the government's power and its resources".

The ANC said: "The people of South Africa will not... be blackmailed into accepting schemes that seek to turn South Africa into another Bosnia."

Both were reacting to moves last week to set up a united front of right-wing parties to press for Afrikaner self-determination in constitutional negotiations. Those talks have now reached a crucial point, with negotiators promising to set a date for the first all-race elections - and agree principles of a new constitution - within four weeks.

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Gadafi woos tourists and foreign investors

By Mark Nicholson in Cairo

LIBYA'S leader, Colonel Muammar Gaddafi, has suggested that Libya should encourage mass tourism to the country, where it is now banned, make the Libyan dinar convertible and attract new foreign investment.

The UN last month renewed the sanctions, which include a flights embargo, while the US threatened to tighten them, perhaps to include a ban on oil sales.

During the speech Col Gaddafi said Libya should consider creating a law providing guarantees for foreign capital investment.

Foreign companies should be invited to invest in tourism. "Tourism produces a very big income," he said.

"Libya has a ban on tourism. However, Libya is very, very rich in tourist attractions."

He also said the country should "put on the agenda" making the Libyan dinar fully convertible, but warned that "this could only be done when there was adequate production, otherwise it would be catastrophic".

These proposals follow Col Gaddafi's suggestion in February that the government should reduce its role in Libya's economy and his criticism of the way public finances were being handled. Late last year he also urged accelerated privatisation of key parts of the economy.

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Late payment 'notably worse' in Britain

By Vanessa Houlder, Property Correspondent

UK BUSINESSES face greater delays in the payment of bills than their European counterparts, according to a new study.

The UK's record for paying bills between 15 and 60 days late is "notably worse" than in France, Italy, Belgium or the Netherlands, according to research by Manchester Business School for National Westminster Bank.

The study blamed the late payment on companies putting short term financial advantage before their contractual obligations. "It is a demonstration that the business culture ranks monetary gain above ethical behaviour," it said. The research underlined problems for small businesses from late payment of bills, which have intensified during the recession and led to government initiatives to attempt to shorten payment times.

The study cast doubt on the assumption that the problem of late payment is inflicted by large companies on small suppliers. Although the finances of small companies suffer disproportionately from late pay-

ment, they are no better than large companies in paying bills on time.

"Large companies may well be late payers, but small and medium-sized enterprises are at least as bad and probably worse," the report says.

It points out that small companies are unlikely to be able to pay suppliers more promptly than large companies because they have higher finance costs and a greater proportion of trade creditors.

The study supported a proposal, backed by the Forum of Private Business, a small business lobby group, for legislation to give companies a statutory right to interest on unpaid bills. However, it acknowledged that there was "no significant evidence" that a statutory right to interest improved late payment.

The study called for a reduction in credit periods, which it said would improve the cash-flow of many UK companies. It said small manufacturers and wholesalers would gain from shorter credit periods, although the agriculture and retailing sectors would not benefit as they would need to finance increased working capital.

Final talks expected to begin today on Pharmaceutical Price Regulation Scheme

Rate of return on drug sales to be set soon

By Paul Abraham

FINAL negotiations are expected to begin today between the department of health and the Association of the British Pharmaceutical Industry aimed at concluding the scheme that sets the rate of return for drugs companies operating in the UK.

Talks about the scheme, known as the Pharmaceutical Price Regulation Scheme, started eight months ago.

"There is quite a lot of good will," said one drugs group executive. "We hope to conclude the negotiations over the

next few weeks, although there is still quite a gap between what we want and the department's proposals."

The industry is anxious to finish the PPRS negotiations. The government needs to save money on its drugs bill during this financial year and if the PPRS is not settled early ministers could be tempted to introduce a freeze on drugs prices or even price cuts similar to those recently introduced in Germany.

The National Health Service drugs bill last year was £2.45bn and is estimated to be increasing at between 12 per cent and

14 per cent a year, according to the ABPI.

Meanwhile, the NHS advisory committee on drugs, set up to decide which drugs within 10 therapeutic areas the NHS will no longer pay for, met on Thursday.

The committee is expected to publish its final conclusions shortly on topical anti-rheumatics, anti-diarrhoeal medicines, appetite suppressants and drugs for vaginal and vulval conditions.

The ABPI wants any recommendations to be the subject of full parliamentary debate.

The committee is also

expected to inform companies soon of its preliminary recommendations on three other groups - hypnotics and anxiolytics, drugs used in anaemia and topical corticosteroids.

The association is anxious the rate of return on capital employed set by the PPRS should not be reduced. It claims the rate, set at between 17 per cent and 21 per cent, is reasonable and that the actual return is less than 10 per cent.

The ABPI is also anxious to correct an element within the PPRS which appears to provide

a disincentive for exporting. Under the present complex rules any increase in exports effectively reduces permitted UK profits.

American members of the ABPI are also known to be worried about measures to control promotional expenditure, which is limited to about 9 per cent of sales to the National Health Service.

British general practitioners take up new drugs far more slowly than their French or Italian counterparts and the US groups believe this is partly because educational activities are curtailed.

MPs likely to attack CD prices

By Financial Times Reporters

THE BRITISH music industry is expected to be criticised this week by a parliamentary committee report questioning the prices charged for CDs.

The report could be followed swiftly by an investigation by the Monopolies and Mergers Commission.

Sir Bryan Carsberg, director-general of the Office of Fair Trading, hinted at the end of April that a referral may be made, and that he would announce his decision in two to three weeks.

Judging by the attitude of MPs at ill-tempered public hearings of the national heritage committee last month - when members from all parties accused industry representatives of over-charging for compact discs - their report to be published on Wednesday is likely to be highly critical.

Sir Bryan said at committee hearings that he still had an open mind about whether the UK music industry operated a complex monopoly on CDs. He added, however: "There is enough information there to make me concerned about the situation."

He said the lower price of CDs in the US had persuaded him the issue needed to be examined again, even though his predecessor, Sir Gordon Borrie, found no reason to call for an MMC investigation as recently as April last year.

Sir Gordon said then he could see little reason why CD prices were so high but that consumers appeared willing to pay the prices charged. He concluded there was no monopoly in the business and no evidence of collusion between CD producers or retailers.

Sir Bryan said at the recent committee hearings that matters which needed to be explored included restrictions on CD imports to the UK from the US and whether contracts between artists and music companies created a "limited monopoly situation".

In a letter to the Financial Times today Mr John Deacon, director-general of the British Phonographic Industry, denies that CD prices are 40 per cent higher in the UK than in the US. Taking exchange rates into account, the difference is 10 per cent to 15 per cent, he says.

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Polly Peck creditors await report from administrators

By Andrew Jack and Robert Rice

CREDITORS of Polly Peck will be waiting anxiously for the latest report from the group's administrators at the end of this month after Mr Asif Nadir's escape from bail to Cyprus last week.

Claims by Mr Nadir that he will attempt to regain control of companies in the group are likely to destabilise attempts by accountants to recover assets on creditors' behalf.

Mr Michael Jordan, one of the group's joint administrators at accountants Coopers & Lybrand, said last week that he had been on the verge of an agreement with the authorities in northern Cyprus to arrange sales of Polly Peck assets.

He flew back to Istanbul at the end of the week in an attempt to safeguard these arrangements. Another accountant close to the discussions said: "Negotiations were at a delicate stage. Now the dust has to be allowed to settle."

Coopers said a Turkish buyer was on the point of agreeing to pay \$20m for Meyna, the Turkish fruit business, and a Cypriot was "shortly" to pay about \$10m for ICP, a pharmaceutical com-

pany. Administrators are meeting early this week to discuss a more detailed strategy on how to pursue their claims in the light of Mr Nadir's escape. They are due to report to creditors again at the end of this month and so far they are sticking to their projections made in October.

These suggested dividends in the range of nothing to 4p or 4p to 10p. Which range applied would depend on the unresolved assessment of how a \$400m loan from PPI to Holdings, BV for Del Monte was routed.

Mr Jordan said no dividend was likely this year, although he might recommend to creditors that Polly Peck moves from administration into a voluntary arrangement or liquidation and insolvency procedures before then.

The \$400m loan represents the difference between the group's estimated liabilities in October 1990 of either £1.4bn or £1.6bn. Of the total, \$332m is owed to banks and other creditors and £287m to bondholders. By October last year professional and legal fees and costs stood at £15.6m. There had been total payments of £68m and receipts of £68m, including realisations of non-core businesses and assets of £27m.

Del Monte was sold in November last year for \$499m, of which net proceeds left for distribution by the administrators are \$218m.

The most significant remaining assets include an 86 per cent stake in Vestel, which is quoted on the Istanbul stock exchange and an 18 per cent stake in Sansul, the Tokyo-based electronics group.

Other outstanding assets in northern Cyprus include Unipac, Sunzest and Voyager Kibris, which manages four hotels. Coopers said the total value was about \$40m, but it could not give an exact sum since it had been denied access to the accounts of the companies on the island.

The remaining prospects for creditors will come from any recoveries from writs issued by Mr Christopher Morris at Toniche Ross, another joint administrator. These include £278m against Mr Nadir, £70m against Citibank and possible future action against Stoy Hayward, Polly Peck's auditors.

Tonche said legal proceedings had already achieved a settlement for an undisclosed amount against Imperbank, and it was pursuing judgments against Mr Nadir's mother, the Industrial Bank of Kibris and Unipac.

Training councils and government split over priorities

By Lisa Wood, Labour Staff

SHARP differences in priorities for training the jobless have emerged between the government and the private sector-led bodies it pays £1.8bn a year to carry out the programmes, according to a survey by the Financial Times.

The survey is the second to canvass the opinions of the 1,220 board members of the 82 Training and Enterprise Councils (Tecs) in England and Wales, responsible for delivering the government's main training programmes.

Most of the Tec directors who responded rated the training of the jobless as their lowest priority, despite getting the bulk of their public funds for that purpose. Top priority, according to a majority of directors, was local economic regeneration, including the creation of jobs. "Jobs should be real and not cosmetic," said one director.

The survey highlights the frustration of many Tec directors who want the Treasury to allow them more flexibility and discretion in their approach to assessing local economic and

labour market needs as the recession ends.

A number of other tensions exist in what the government describes as a strategic partnership with Tecs. Fifty-nine per cent of directors in the survey were not satisfied with the relationship between Tecs and the government.

The findings are topical. While the government sees Tecs as here to stay there are growing tensions over how the partnerships should evolve.

Tecs want more co-ordination between government departments so that a more focused approach could be taken in areas such as education and training. Half the 506 directors who responded to the survey - more than 90 per cent of all the Tec directors in England and Wales - advocated the establishment of a new department of education and training.

One of the most controversial ideas being considered by the government is the introduction of "workfare". Selected groups would have to take community jobs or training in return for benefits. Forty-six per cent of directors in the survey supported such a move.



TAKING ON THE WORLD: A worker at Silver Knight Exhibitions, the Coventry-based display company, puts the final touches to a model designed for the British pavilion at Expo '93 in Tawjon, Korea. The first exhibits have been dispatched to the trade fair, which opens on August 7. Exhibits will include a Williams car driven by Nigel Mansell in last year's world motor-racing championship and the Olympic-winning Lotus bike.

CONTRACTS & TENDERS



EGYPTIAN GENERAL PETROLEUM CORPORATION IS CALLING OFFER FOR SALE FLAKES CAUSTIC SODA ACCORDING THE FOLLOWING CONDITIONS:

- 1 - QUANTITY: 1500/2000 MT PER MONTH
- 2 - DELIVERY: FOB ALEX. PORT: STARTING FROM JUNE 1993.
- 3 - QUALITY: AS THE FOLLOWING SPECS.

TEST	LIMITS
- SODIUM HYDROXIDE STRENGTH	% WT (MIN) 98.0
- SODIUM CARBONATE AS NA 2CO3	% WT (MAX) 0.2
- CHLORIDE AS CL	% WT (MAX) 0.012
- SULPHATE AS SO4	% WT (MAX) 0.015
- SILICA AS SiO2	% WT (MAX) 0.012
- IRON AS FE	% WT (MAX) 0.002
- THICKNESS	MM 0.2-1.0

- 4 - PACKING: FLAKES CAUSTIC SODA IS PACKED IN 25KG PACKAGES OF FOUR LAYER OF KRAFT PAPER WITH INNER P.E. LAYER AND A VAPOUR BARRIER LAYER OF P.E. LAMINATED TO THE OUTERMOST KRAFT LAYER TO OUTSIDE. EACH FORTY PACKAGES ARE STOWED ON A WOODEN PALLET 140 X 110 X 15 CM. THE WHOLE PACKAGES ARE WRAPPED WITH P.E. SHEET WITH FINAL DIMENSIONS FOR LOADED PALLET 140X110 X 125CM.

- 5 - PAYMENT: AT SIGHT IN USD THROUGH IRREVOCABLE AND CONFIRMED L/C. AGAINST USUAL SHIPPING DOCS.
- 6 - VALIDITY: OFFERS SHOULD REACH E.G.P.C. MAX 18/5/1993 AND TO BE VALID TILL 24/5/1993.
- 7 - CORRESPONDENCE:

EGYPTIAN GENERAL PET. CORPORATION
NEW MAADI, CAIRO, EGYPT.
TLX : 92049 PETMISR UN
FAX NO. : 002023531487/002023531463
ATT: VICE CHAIRMAN FOR FOREIGN TRADE.

FOR ANY INFORMATION PLEASE CONTACT:

MRS NADIA MOHARAM
GENERAL MANAGER FOR EXP. & IMP.
PET. PRODUCTS
TEL. NO. 002023531487

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NOTICE OF MEETING

The shareholders are hereby informed that a General Meeting will be held at Paris (75008) at Pavillon Gabriel, 5, avenue Gabriel, France, on 1st June 1993, at 11 a.m. (local time) to consider the following agenda:

- A. General Meeting**
Report of the Directors, Supervisory Board's comments, Auditors' report.
- B. Ordinary Meeting**
Approval of the 1992 financial statements. Appropriation of net income-Dividend.
Agreements governed by Article 143 of the French Companies Act
Supervisory Board: appointment of new members
Authorisation to be given to the Company to trade in its own shares on the stock market, in order to stabilise the price.
- C. Extraordinary Meeting**
Authorisation to be given to the Directors, subject to the prior approval of the Supervisory Board, to:
a) increase the share capital through the capitalisation of reserves, profits or share premiums
b) issue, with or without exercise of existing shareholders' pre-emptive subscription rights:
- cash shares, with or without warrants
- convertible bonds, with or without warrants
- bonds with warrants
- warrants
- bonds redeemable for shares, with or without warrants
- compound securities.

Authorisation to be given to the Directors to grant stock options to the members of staff and management of Group companies.

Powers

To be entitled, to attend, to be represented or to vote by post at this Meeting:

- holders of registered shares must be recorded in the Company's share register at least five days before the date of the Meeting.
- holders of bearer shares must deposit at DEMACHY WORMS & Cie (SS, rue La Boite - 75008 PARIS France) at least 5 days before the date of the Meeting a certificate evidencing that the shares have been deposited with authorised intermediaries until the date of the Meeting.

Forms of proxy/vote should be lodged with the Company at least five days before the date of the Meeting.

Another person may only represent a shareholder at the Meeting if he is himself entitled to attend the Meeting, or is the spouse or legal representative of the shareholder.

Le Directeur

MANAGEMENT

More companies are putting corporate values into words, writes Lucy Kellaway

Men with a mission

On every desk at Dun & Bradstreet is inscribed a corporate prayer: "As the men and women who are The Dun & Bradstreet Corporation, we are a team - One Company united through shared values" it begins, inciting the 56,000 employees to "strive relentlessly" and to "work to be the best".

In the 2,000 steel bars of the Minit Corporation around the world is a framed statement declaring that the company's mind is "positive, optimistic and determined". In the pockets of every Motorola worker is a laminated card bearing that company's mantra.

Corporate values have come out of the closet. In the last few years most big US organisations have felt the need to make a public statement about what they believe in, what they are about and where they are going.

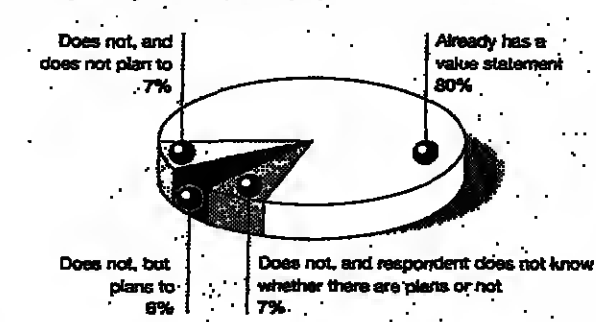
The trend has now crossed the Atlantic. According to a report by Digital Corporation, some 80 per cent of British companies have put their values into words.

There is no standard form to these pronouncements. Some are just a line or two, others run to a small volume. Some take the shape of "mission" or "vision" statements, setting strategic goals for the business as a whole, while others lay down standards of behaviour of the people inside the organisation. But all are trying to capture the essence of the company; to find something that will tie a diverse group of people and interests to a single goal or set of values.

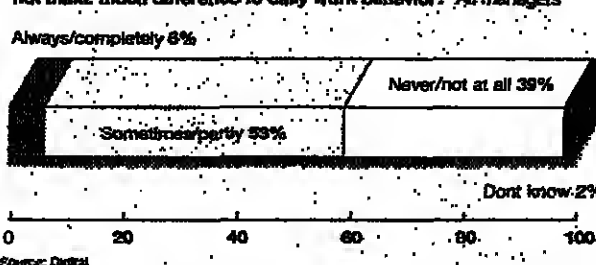
It is no surprise that these statements have recently caught on. As the old hierar-

Mission statements UK companies

Does your organisation plan to prepare such a statement?



Are your organisation's corporate values really slogans which do not make much difference to daily work behavior? All managers



chies within companies have toppled, employees have had to take more decisions for themselves. "If you flatten an organisation, people have nothing else to turn to when they make judgments," says John Humble, the management consultant who prepared the report for Digital. At the same time shareholders have increasingly demanded clear statements from companies justifying their existence.

The most common form of mission statement involves a description - usually spelt out in the annual report - of the company's aims. This can

range from the banal to the haroque, and may include a statement of its values.

At one extreme is "Ikea's Business Idea", which simply states as its guiding principle: "We shall offer a wide range of home furnishing items of good design and function, at prices so low, that the majority of people can afford to buy them." At the other extreme is the Body Shop which proclaims in giant type on the back of its annual report: "Make compassion, care, harmony and trust the foundation stones of business. Fall in love with new ideas."

Other companies state goals that reach beyond their actual business: J Sainsbury rather grandly talks not just of selling groceries but of "contributing to the public good and to the quality of life in the community".

When it comes to listing their values, the same ones appear again and again: most companies cite the need to care for people, customers, quality, competitiveness, innovation, the community and the environment. Yet not all statements are so fashion conscious, nor so bland. The Yorkshire conglomerate BBA unashamedly announces: "The Victorian work ethic is not an antique, and 'grit and gumption' are preferable to inertia and intellect."

But how worthwhile are these statements? Some seem so obvious as to be barely worth saying, while others are hard to say while keeping a straight face. Academic evidence from the US suggests that companies with a strong mission tend to have outperformed their competitors, but then those companies seem to be better managed generally. The mere existence of a statement of corporate values or of a mission appears to have little, if any, effect on a company's performance. The Digital survey shows that more than 80 per cent of value statements are not strictly adhered to by managers, let alone by the rest of the workforce.

This is an alarming finding, as a statement which is not being followed properly can be a liability. "If you bang on about a mission that is not believed, you are devaluing management," says Mike Jeans of consultants KPMG.

So how can companies make their statements work better? Philip Mellor from Dun & Bradstreet says the company's value statement is part of a broad programme of cultural change. To make the values stick, everyone is trained for five days every year and employees are rewarded on how well they live up to the values.

The Minit Corporation claims that its statement has been a success partly because it consulted 300 managers in 27 countries before the final draft was drawn up.

However, not everyone agrees that companies should have value statements at all. According to Andrew Campbell of Ashridge Strategic Management Centre, statements are really only helpful in companies that already live by them. They are an *aide memoire*, but not of much use in motivating people or in helping them change their behaviour.

A case in point is Marks and Spencer, which has grown a strong sense of corporate value without any formal statement. "We do not hand out principles like the 10 Commandments and say thou shalt abide by them," says a company spokesman.

Campbell argues that companies should initially limit themselves to the fastest statements of what they do, and perhaps what it wants to be. "But the 'I believe' stuff is very dangerous. If you write it, you'd better believe it," he warns.

No doubt BBA really does believe its philosophy of hard grind; whether all those companies that declare a belief in their people or in the environment live up to their words is another matter.

Ford's engineers become lateral thinkers

Julian McNamara looks at the company's new programme to spark creativity

Ford Europe is undertaking what could be the highest profit-motivated retraining and re-motivating exercise in the field of production and engineering. The object, according to Tom Smith, co-ordinator of occupational psychology at Ford Training and Education, is to make better motor cars available more quickly.

"As a company we could see areas where the decision-making process stifled creativity. The aim of the Education Training Quality Improvement Plan (Equip) is to remove obstacles at all levels, and hopefully everything we achieve will show through quickly on the cars themselves."

A few years ago that type of statement would have verged upon heresy in Henry Ford's empire. But as western manufacturers have watched the Japanese and latterly the Koreans, slash new model development times from five years to two, corporate structures have come in for overdue questioning.

Part of the aim is to raise the level of ingenuity and efficiency of the engineering staff and to change the perception of the engineer within the organisation.

"Our engineers are first class but if a creative man feels that he is being badly managed or badly rewarded, he can soon feel penalised because of his skills. So the wider programme extends to all areas of management," says Smith.

Originally conceived by Ford UK, the programme has now been adopted by Ford Europe which plans to extend it to some 4,000 engineers.

Allowing for the projected individual timespan of the programme - some 15 months - its scale is enormous.

But just how do you identify the creative engineer? The question is far more complex than it appears; for instance, normal personnel tests tend to be self-defeating. Faced with a questionnaire asking whether you have: very few creative ideas; more than a few; many ideas; more than anyone other than a fool opt for the first?

According to Smith's colleague Fiona Patterson, the answer lies in questioning established engineering values. "There is a tendency to over-engineer solutions to what can be simple problems. This, as with the set hierarchical structure, is not unique to Ford and probably begins at university. The creative engineer will have some ability to think laterally."

On a test devised by the team for use at recruitment level is to take a ball-bearing travelling down a ramp into and through a funnel (normal time about five seconds) and ask candidates to extend its journey to 20 seconds.

"The majority of engineering graduates seek to slow the ball on the ramp with cardboard or masking tape. Few bother to ask if they can move the funnel and even fewer grasp the principle that tilting the funnel will cause the ball-bearing to spin inside the lip and gain the extra time. A small test, but a good pointer towards the kind of lateral thinking sought by Ford."

As well as identifying and motivating the creative element, Equip is seeking to break down other long-term

barriers towards engineering excellence.

In common with most retraining programmes the course offers sections on problem-solving and construction of theoretical skills. But where it differs from other such programmes is in seeking to develop a range of behavioural skills.

As sequential development and manufacturing is replaced by faster simultaneous methods, so teamwork is of increasing importance. This is where the sports psychologists come in. The same disciplines which allow teamwork on the football pitch can be harnessed in the design and development processes.

The prize, if Ford succeeds, is engineers freed from their present constraints and able to match the Japanese in the all-important "surprise and delight" field.

At its most simplistic level, this philosophy states that if the product performs satisfactorily on all other levels - for instance, in a car that would mean utility, economy, reliability and value-for-money - the deciding factors in whether a customer buys one product over another is how many "surprise and delight" features are available.

To succeed, the company must understand what the public will want, before they really demand it and it is up to the engineers to provide it. It is a field in which the Japanese excel. With that in mind, as the first 300 Ford engineers went into the Equip programme in March, the question of whether psychologists can speed up the production process took on a great deal of importance.

Wooing the customer

Hugh Aldersey-Williams on the Citizen's Charter

Public services and companies that responded to the launch of the British government's Citizen's Charter initiative last year have reported mixed results from their efforts.

This partly reflects the fact that elements of the Citizen's Charter are still coming into effect. Earlier this year for example, British Rail's Network SouthEast gave its first discounts to last year's delayed season ticket-holders. In addition, from the beginning of the year contractors have been obliged to explain why a road is being dug up and how long the work will take. From April, hospitals began to offer appointment and waiting-list guarantees.

Private-service providers have jumped aboard the bandwagon, but they have been as prone to miscalculate the tone and content of their charters as the public sector.

Norman Lamont, chancellor of the exchequer, set the ball rolling by asking the big four clearing banks to introduce charters for their business customers. Their response came in the form of modest promises. However, the banks' image was so tarnished by the time their charters came out that they were dismissed by many

customers. They promised too much and were not believed.

Just as bad is to promise too little. This is where many public-sector organisations fall short. They hedge their promises. British Rail asks for its customers' views, but only on comparatively trivial matters such as station cleanliness and staff behaviour. Its Intercity standards employ such sophistry that the public has no benchmark by which they can measure performance.

Perceptive companies, however, see there is a competitive advantage to be gained from customer charters. "The big banks had charters forced upon them and this has coloured people's views," says Ian Farnfield, a partner at Dragon International, a marketing consultancy that has advised companies on preparing charters. "But they should be viewed as a positive opportunity."

With any charter it is crucial to avoid promising what people do not really want. Payment of an average of £1.50 - the cost of one journey - from London Underground is poor compensation for a business meeting missed. So is £10 from British Gas for a broken appointment. BAA (formerly British Airports Authority) tried giving monetary vouchers to compen-

sate for long queues, but soon stopped when research showed the policy to be counter-productive. "People didn't really want to know if we had queue time limits because they thought we might not be checking security efficiently," explains Jenny Bradley, director of public affairs at Heathrow Airport.

On the other hand, a commitment to provide for free something that occasionally comes at a price can make a good impression - such as Shell's pledge promising free air and water at its petrol stations.

Farnfield advises businesses not to issue charters if they do not have the support of both top management and the "shop-floor" staff who are in contact with the public.

Many companies have always had internal codes of practice, but saw no mileage in making them public. But more industries may soon hop aboard the customer charter bandwagon.

Dragon International believes businesses with the potential to benefit include those where the customer is obliged to trust a more expert supplier, such as pharmaceuticals, the building industry and personal financial services.

COMPANY NOTICES



LANCASHIRE & YORKSHIRE ASSURANCE SOCIETY

NOTICE OF ANNUAL GENERAL MEETING
Notice is hereby given that the fourteenth Annual General Meeting of the Lancashire & Yorkshire Assurance Society will be held on Thursday 27th May 1993 at 3.00pm at the Rotherham Moor House, Rotherham.

AGENDA

- To receive the Chairman's Report and the Accounts for the year ended 31st December 1992.
- To re-elect Mr J. White BA ACA as a Member of the Committee of Management.
- To reappoint Messrs KPMG Peat Marwick as the auditors to the Society from the conclusion of this Annual General Meeting to the conclusion of the next Annual General Meeting and to authorise the Committee of Management of the Society to fix the remuneration of the auditors.

By order of the Committee of Management, J.C. Ramsden CBE, Secretary
21st April 1993 Moorgate Hall, Moorgate Road, Rotherham S60 2AW

Any member entitled to attend and vote at the above Meeting may appoint a proxy to attend and vote instead of him or her. A proxy need not be a member of the Society.

A Form of Proxy may be obtained from the Registered Office of the Society and in order to be valid, must be deposited at the Registered Office not less than 24 hours before the time appointed for holding the Meeting.

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Europe's No. 1 telecommunications company is helping east-west business get into full swing.

The Commonwealth of Independent States (CIS) needs access to western market economies. Equally, many

European companies are interested in developing new business relationships further east. A fully functioning telecommunications infrastructure is a fundamental prerequisite for meeting these objectives. And it's on this international, east-west stage that Telekom is currently making a vital contribution.

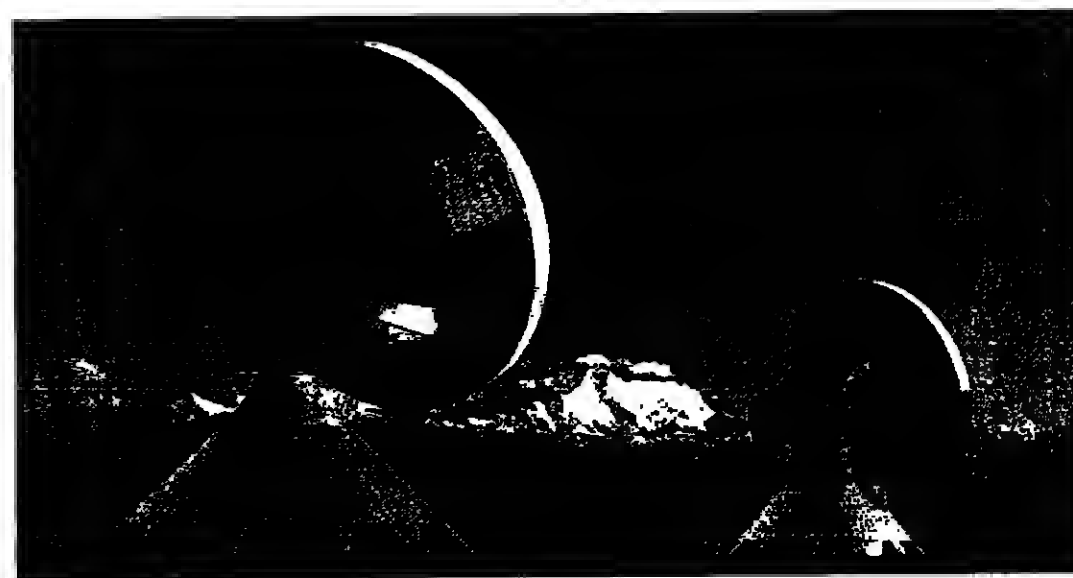
Working closely with several other partners from German industry, we're participating in the CIS ROMANTIS project to create a satellite-supported communications network. This will link the CIS countries to each other and to the western telephone network.

But there's no need to wait until then: Telekom can already offer companies a super-fast data highway to even the remotest location in the east. Via Intelsat and the Russian Intersputnik system, we keep you in constant touch with your eastern contacts, so that together you can really get business moving.

So, in the interests of economic recovery and good inter-country relations, we're thinking a long way ahead.

If you, too, have demanding communications challenges to solve in the east, have a word with the No. 1 in Europe: Telekom.

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CONSTRUCTION CONTRACTS

Evered Bardon awarded £17m for US projects

£19m orders for Alfred McAlpine

EVERED BARDON, the international quarry and aggregates group, has won a series of contracts in the US with a combined value of \$27m (£17m).

In Massachusetts, Bardon Trimount will be the main contractor on four highway resurfacing contracts valued at more than \$16m. Over 300,000 tons of coated stone will be supplied to these contracts, which include resurfacing a tolled section of Interstate 90 between Oration and Framingham for the Massachusetts Turnpike Authority.

The company has also won contracts to supply materials to two major projects in downtown Boston. 17,000 cubic yards of readymix concrete will be supplied to Turner Construction, which has won the contract to build the New England Medical Centre, and more than 400,000 tons of aggregates are to be supplied to Spectacle Island, part of the \$60m Boston Harbour clean-up scheme.

In Washington DC and Maryland, Evered Bardon's Mid-Atlantic division has won contracts to supply more than \$6m of materials. Over 300,000 tons of aggregates will be supplied to the Government Federal Tri-



A view of the Federal Triangle project in Washington

angle building in Washington DC and a similar quantity is to be railed and barged to the Patuxent Naval Air Station in southern Maryland for a major resurfacing contract.

The company has also been awarded the contract to supply 20,000 cubic yards of readymix

concrete to the Baltimore City Jail Annex. Construction begins this month. Aggregates for the concrete on this project will be supplied via Evered Bardon's second aggregates rail terminal in the region, which opened late last month at Canton in Baltimore City.

ALFRED McALPINE BUILDING has been awarded another £19m contracts since the beginning of March. These include three contracts to build social housing.

Alfred McAlpine south east region continues its success in winning social housing work with another two contracts.

The larger of the two, worth £4.2m, is for East London Housing Association and involves the reclamation of a disused nursery site in Eissenhower Road, Beckton and the subsequent construction of 77 traditionally built houses on piled foundations.

The second contract is for Crawley Borough Council and comprises the construction of 14 houses and 12 flats at Ifield Road, Crawley. Work on the project, worth £1m, is due for completion in January 1994.

Colchester housing scheme

MANSSELL has been awarded Phases 3 and 4 of a residential design and build scheme for clients The Guinness Trust. Providing a 123-unit development in Highwoods, Colchester, the scheme has a value of £4m with completion anticipated mid-1994.

The design of the scheme has been prepared in collaboration

with the John Groom Association, providing groups of bungalows for the disabled. The bungalows comply to the John Groom building specification incorporating extra wide doors for ease of wheelchair access; ramps and dropped kerbs around the entire development; specially equipped toilets, bathrooms and kitchens.

Alfred McAlpine Midlands region has been awarded a contract to build and refurbish social housing on the Exeter Estate in Corby. The project for Corby District Council is worth £7.5m.

The Midlands region has also won a contract, worth £4.6m, to build a press works for the Express & Star in Wolverhampton. The work involves the demolition of the paper store, garages and transport offices and the construction of the new press works including an extension to the car park.

Finally, Alfred McAlpine's southern region has been awarded a contract to erect four bays, giving four hour fire resistance, in a warehouse at HM Naval Base, Portsmouth. The contract, awarded by Defence Work Services, is worth £1.5m.

Two move to invest in Save & Prosper

Fund management group Save & Prosper has two new board members, Mark White (right), who moves from within the Robert Fleming Group, and Steen Steincke who was previously with Hafnia, the Danish insurer whose parent company went into receivership last August.



White returns to the UK after seven years in Hong Kong, to replace 52-year-old Simon Walters as investment director in charge of the fund management performance of Save & Prosper. Walters in turn goes back to Hong Kong where he prefers living, to become head of international investment operations at Jardine Fleming. Both Jardine Fleming and Save & Prosper are subsidiaries of the Robert Fleming Group.

Just 37, White joined Fleming from Oxford in 1976 as an analyst. Latterly a director of Jardine Fleming Holdings and Jardine Fleming Investment Management, White was also chairman of the Hong Kong Unit Trust Association. Paul Bateman, S&P's chief executive, said it was appropriate at this stage of his career for him to return to a UK-based job. Save & Prosper has long had the reputation of being a slumbering giant, although Walters was able to achieve some improvement in investment performance.

Meanwhile Steincke, a 44-year-old Dane who speaks six

languages, joins in the newly created role of director of European retail operations. The job had previously been included in Bateman's remit; the creation of a separate role reflects the growing importance of the Continent - principally France, Luxembourg and Spain - to Fleming's. Bateman says that Steincke had been looking for a job with a European perspective which he had missed in his last assignment as chief executive of Hafnia Holdings UK. The group says Hafnia's fate was not relevant to the decision to hire him, and that Steincke had an impressive previous track record. Between 1986-1990 Steincke was president of Hafnia Bank in Copenhagen before moving to London to become managing director of Prolific Financial Management in London. Hafnia has now sold the Prolific life insurance operation to Scottish Provident.

Ugland to take over chair of ship repairers

Andreas O Ugland, a member of the Norwegian shipping family and chairman of Ugland Brothers, the UK-based ship management company, has been appointed chairman-designate of Bristol Channel Ship Repairers.

Ugland is expected to take over the chairmanship in the autumn when Bristol Channel's current chairman, Christopher Bailey, steps down. His appointment appears to mark the end of a sometimes acrimonious battle for control of the group waged over the past nine months.

Ugland is Bristol Channel's largest shareholder. It has built up a 24.1% per cent stake, the bulk of which was acquired

in July when the company bought 18m shares from CH Bailey, which also operates dry dock facilities in the Bristol Channel. This cut Bailey's holding to 8.21 per cent.

In March a bid by Ugland to seize control of the board at an extraordinary meeting was backed by shareholders but foiled when Bailey called a surprise board meeting the day before the EGM and appointed five new directors.

However, it appears that since then the two sides have reached a better understanding. John Love, one of three Ugland directors on the board, says Bailey had recognised that the move was in the best interest of all the shareholders.

Bodies politic



■ Ian Deslandes (above) has been appointed director general and Jim Kane, a director of Bovis Construction, chairman, of the BUILDING EMPLOYERS FEDERATION.
■ Sir Robert Gerken, former Flag Officer Plymouth, and John Ingham, leader of Plymouth City Council, have been appointed chairman and deputy chairman of PLYMOUTH DEVELOPMENT CORPORATION. Jonathan Harris, chairman and md of CARLSLE GROUP, is to be one of the private sector representatives.

■ Rodney Grabame, professor of clinical rheumatology at Guy's Hospital, has been appointed chairman of the DISABILITY LIVING ALLOWANCE ADVISORY BOARD.
■ Kenneth Edwards, vice-chancellor of the University of Leicester, has been appointed chairman of the COMMITTEE OF VICE-CHANCELLORS AND PRINCIPALS.
■ David Varney, md of Shell UK, has been appointed president of the United Kingdom PETROLEUM INDUSTRY ASSOCIATION.
■ Peter Purton, recently retired senior partner of Norton Rose, has been appointed chairman of the WINE STANDARDS BOARD of the Vintners' Company.
■ Ann Scully and Christine Downton have been appointed to the board of IMRO.
■ Bill Clark, md of SnyderGeneral AAF, has been appointed chairman of Northumberland Tec.
■ John Swain, md of Anopol, has been elected chairman of the METAL FINISHING ASSOCIATION.

Academic to steer strategy for Clydesdale Bank

Clydesdale Bank, the Glasgow-based clearing bank which belongs to National Australia Bank, is bringing in outside hood and, it expects, new ideas with two appointments. They follow the arrival as ceo last year of Charles Love, formerly director of branch banking with TSB and ceo of TSB Bank Scotland.

Catherine Smith, an academic authority on banking, has been appointed to the newly created post of head of strategic development, joining the executive management committee and reporting directly to Love.

Holding a doctorate in economics from Glasgow University, she has been a consultant and conference speaker, advising clients in financial services in Europe and North America in strategy.

Her reputation grew from a big study of computerisation in the Scottish clearing banks, followed up by a series of management books on banking technology and strategy, of which the most recent is entitled "Tomorrow's success -



profitable strategies from the finance industry". Clydesdale hopes she will help it to become "a little more visionary, not looking only at the day-to-day". The bank has also appointed a new general manager of its finance division. He is Peter Aslett, who joins from British Petroleum where he was vice-president for finance and chief financial officer with Tex/Con Oil & Gas in Houston Texas. Before that he worked for ICI both in the UK and the US. He succeeds the long serving Jim McNeillage who has left the bank, "taking with him our very best wishes".

As if running a company wasn't difficult enough, now society is changing the rules



Society's expectations from commercial organizations have shifted in recent years. Creating wealth is no longer enough. There is increasing pressure for a different relationship with employees. And a growing number of people are questioning companies' use of the earth's limited resources.

Senior managers are often unsure of how to respond, how to include these non-traditional considerations in their business planning, and what their priorities should be. It is understandable that many feel the need to reflect on these issues before defining their company's strategy for the years ahead.

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Heart and soul of the National

Colin Amery admires the gallery's refurbishment of its Central Hall

National triumphs are thin on the ground at the moment, but one that offers more than due cause for celebration was unveiled last week. At the National Gallery the opening of the refurbished Central Hall (the gift of Lord Rothschild) marks the completion of a major stage in the reordering and redecoration of the main galleries. Visitors to the National Gallery are now able for the first time to stand in the new hall and comprehend at a glance the whole plan of the building.

If you want to undergo an amazing architectural experience, stand in the gleaming new hall and look to the east and then to the west. It is now possible to enjoy a vista of what must be one of the finest enfilades of great rooms in Europe.

This architectural triumph has two roots. First of all the architect of the Sainsbury Wing, Robert Venturi, immediately grasped the possibilities of axial views throughout the whole building when he made the decision to plan the new extension as a wing of an existing palace. He aligned the approach to the Sainsbury Wing from the main gallery floor so that the existing axial plan coincided with the main route to the new wing. His circular bridge with its screen walls can now be seen as a focusing element that leads the eye without distraction into the vistas of both the old and the new buildings.

The second root of this triumph was the decision to commit the building policy of the gallery to a refurbishment programme based upon the recognition of the architectural virtues

of the mainly 19th-century galleries. Last week, at the dinner held in the Central Hall to mark its reopening, Lord Rothschild spoke of the beginning of the battle for the architectural soul of the National Gallery, which began more than a decade ago. "The question was whether or not to re-create the marriage of Victorian art and architecture which, in the post war period, had been thought somehow improper and shameful and distracting from the pictures."

It was in the set of galleries known as the Barry Rooms (designed by E.M. Barry 1867-76) that the policy of authentic restoration was first carried out to remove the whitewash that had been applied after the war to hide the Victorian polychromy. This successful precedent encouraged the National Gallery to proceed along the path that has gradually revealed the best qualities of the existing building.

Thus the Central Hall was restored to the original decorative scheme designed by Sir John Taylor with John Grace. Lord Rothschild's generous gift has created a calm centre at the heart of the galleries where visitors can meet and rest and feel immediately that they are at the central point of a new logical hang which divides the collection into four easily identifiable wings: the Sainsbury Wing, with paintings from 1290 to 1510; the West Wing, paintings from 1510 to 1800; the North Wing, paintings from 1800 to 1900; and the East Wing with paintings from 1700 to 1920.

The Grace/Rothschild scheme has been carried out by the gallery architect, Michael Morrison of Purcell Miller Tritton with Milnaric, Henry



The newly restored Central Hall, now a point of reference for the whole building

and Zervudachi as the interior decorators. The brilliant team of Hare and Humphries carried out much of the specialist gilding and painting. The well-scaled pattern of scamillus leaves on the wool damask walls make a reticent background to the four battle scenes by Horace Vernet painted for the Duc d'Orleans, later King Louis Philippe. The intention was not to create another gallery here, but to keep the hall as a breathing space and a point of reference for the whole building.

The particular success of the colour scheme in the hall is that it links through to the redecorated vestibule and makes visual sense of an area

that was once so confused. But there is another modest triumph which visitors should not miss. A handsome new staircase has been created to take visitors to the lower floor from room 13 with stone steps and railings, based on a William Wilkins design. It was an inspired idea to hang the Domenico Tintoretto (1591-1641) frescoes from the Stanza di Apollo in the Villa Aldobrandini at Frascati on this staircase. They tell stories of Apollo, the patron of poetry, music and the arts, and have a light and festive quality.

But the heart is lifted by the whole success of the rejuvenation of the National Gallery. More remains to be done - the vestibule and the lower

restaurant floor and of course the costly but vital need to redesign the interiors of the grim Northern extension. Surely donors will flock to ensure the completion of the settings for this, one of the finest national collections in the world.

The success of the National Gallery demonstrates that it is possible to offer the public the highest possible standards of both collection and display. Underlying it all is a clear understanding of the enlightening potential of the visual arts. The gallery has been fortunate in its patrons and its helpers. It stands as it should, as a national exemplar of breathtaking quality, a model for the world.

Sponsorship/Caroline Kay Seven figure Digital

The pleasure of a recession must be that, like banging your head against a brick wall, it feels so good when it stops. Announcements of seven-figure sponsorships have been thin on the ground in recent years, but last week the arts world was reminded of the glory days when the Secretary of State for National Heritage announced, at the new British Library at St Pancras - surely the largest and grandest brick wall in London - a £1 million sponsorship from Digital.

In return for having an interactive exhibition gallery named after them, Digital has provided the library with its largest ever private sponsorship in the form of computer systems integral to the Online Public Access Catalogue and the Automated Book Retrieval System, which will ensure that items from the 12 million volume London holdings can be identified, retrieved and delivered in 30 minutes.

Digital is also computerising the Tate Gallery's library and archive - a significant collection of more than 250,000 documents and artefacts relating to 20th century art. This will be the first art library to go on to such an image retrieval system in Britain, and Digital will benefit by demonstrating it to clients and employees as well as receiving traditional corporate benefits.

These sponsorships build on Digital's existing provision of computer systems - which already run the box offices at the Royal National Theatre, Sadler's Wells and elsewhere - and its continuing support of dance. Where would the arts be without Digital?

If Digital were in Scotland, it would be able to win an Award specifically for "sponsorship in kind" - one of the categories in the ABSA Scottish Awards, held last week in Glasgow and sponsored by United Distillers and The Scotsman.

It is understandable that, in a recession, sponsorship in kind has grown. It is less ostentatious in hard times, and the exchange of goods or services it involves can be more personal than a traditional cheque-signing sponsorship.

This year's category winner was Safeway, which made possible Scottish Ballet's first ever tour to Russia and the Ukraine by providing three pantechinons, with drivers, to transport sets, scenery and costumes, together with enough Safeway products to feed an entire ballet company, many of whom were vegetarian.

Six other sponsors - BP Oil, Mobil North Sea, General Accident, the Royal Bank of Scotland, Scottish Television and One-Up - also received Awards for their support of the arts in Scotland in 1992.

Current sponsorship in Scotland is healthy and diverse. This year's Edinburgh International Festival has achieved a record sponsorship and donation level of £805,000, compared with £788,000 last year, with Scottish Power as the major sponsor.

In the Highlands and Islands, Hydro-Electric has joined forces with the Edinburgh's Traverse Theatre to take a new play to those remote communities and to use the play as a springboard for seeking out new playwrights who are working in isolation, providing them with workshops and rehearsed readings. This is Hydro-Electric's adventurous

first move into theatre: the sponsorship aims to show a commitment to customers and communities and the hunt is on within Hydro-Electric for staff with hidden play-writing talents.

In another in-kind sponsorship, the Portfolio Gallery has brought together artist Calum Colvin with three businesses - Tayburn, B&S Visual Technologies and Fuji Film - to create a Bosch-inspired exhibition, using state-of-the-art graphics and photographic technology, of "The Seven Deadly Sins and the Four Last Things". Steven Shear of B&S commented that producing an artist's images had brought a new dimension to the usage of their software, more usually employed in advertising, and provided a showcase demonstrating that the scope of their technology was limited only by the imagination of the user.

Scotland is also represented in the illudious ice-cream brand Haagen Dazs' new arts sponsorship programme, "Dedicated to Pleasure, Dedicated to the Arts". The programme includes the reopening of Edinburgh's Fruitmarket Gallery and the Edinburgh Book and Film Festivals, and also features video at the Tate Liverpool, contemporary sculpture in an 18th century National Trust garden, and an exhibition at Manchester's Cornerhouse.

Green sponsorship shoots are also being gobbled up by arts organisations south of the border. Tyne Tees Television has just contributed a substantial £100,000 over four years to the Newcastle-based Northern Sinfonia, strengthening its existing relationship to the orchestra by becoming a Platinum Corporate Member of the Northern Sinfonia's new Development Plan.

This goes some way to reassure those concerned about the genuine regional commitment of the new TV companies: there is an exact overlap between the home patch of Tyne Tees and the Northern Sinfonia, and it is in both of their interests to present a vibrant cultural and economic image of the North East.

Northern Sinfonia will be reinforcing role as the North East's cultural ambassador, expanding the orchestra's activities in the community and creating an instrument bank of quality instruments for its young players.

With a similar eye to public perceptions of the private sector, BUPA is to sponsor live music recitals in NHS hospitals, nursing homes and hospices through the Council for Music in Hospitals, as well as running a series of concerts with high profile musicians in state hospitals in order to raise the profile and funds of the Council.

Back in London, the British Land Company PLC has put £160,000 towards the Tate's major Ben Nicholson retrospective - the first major Nicholson exhibition since 1969, which will tour to St Etienne and Frankfurt after London. In addition to client entertainment, the sponsor will give shareholders a free ticket to the exhibition and will use images from it in its annual report - designed by another Tate sponsor CDT.

Caroline Kay is a consultant with arts management consultancy AEA.

Birtwistle premières

Distances and Antiphonies

Key aspects of Harrison Birtwistle's music were freshly illuminated at the weekend. Two new works - the first brand-new, the second, a deudeme given only a few days after the world premiere in Paris - were played in two successive concerts, by the Ensemble InterContemporain at the Purcell Room on Friday, and by the Philharmonia under Pierre Boulez at the Festival Hall on Saturday. (The Philharmonia, whose recently-forged Paris connections seem to be resulting in lively new things happening on both sides of the Channel, was patron of both events.)

The opportunity to encounter *Five Distances for Fine Wind Instruments* (Friday) and *Antiphonies* for piano and orchestra (Saturday) side by side was a particular boon, since the direct result was to forbid easy critical generalisation - always a good thing. Taken on its own, the former work might suggest that Birtwistle's music has without losing its muscularity become unprecedently relaxed, even genial, and able to pack complex ideas into an ever-smaller handful of well-placed notes. Taken likewise, the latter would surely prove the converse, that his music has never seemed more massively structured, aggressive in cut and thrust, and difficult to follow from moment to moment.

Together, the two works indicate, rather than Britain's leading composer of middle years has not lost his immense capacity for adventure and surprise. Also, they demonstrate Birtwistle's abiding fascination with musical visions, multifarious in substance however diverse in scale, to which the listening "eye" must repeatedly be returned during the course of unfolding for glimpses of the same subject matter from new vantage points; and, consequently, his unparalleled ability to invent music that sounds at once fiercely new, richly many-layered, and as though it had always been there.

In the wind quintet, it is the difference of the five instruments, their refusal to blend in the manner of strings, that creates the unfolding drama. Any alliances solidified en route are soon subject to disruption; two or three voices temporarily joining melodically above the critical punctuation Stravinskian cross-cut of the others are destined to stray apart, even come to blows, in ways that define powerful new identities for each component instrument and a powerful new mode of chamber-musical argument.

Eventually, the music seems to peter out into pacific accord, except that subversive stutters from the bassoon keep hinting otherwise: a wonderfully

robust touch, characteristic of a composer whose attainment of artistic order always involves fierce physical confrontation.

The new concertante composition - emphatically not a concerto - is much harder to grapple with and assess. As in previous Birtwistle works, setting up a strong solo element within a large-orchestra context, all notions of "solo" and "orchestra" are inevitably put to the most stringent tests, with violent batteries of percussion and frenzied internal contests of internal groupings as part of the process.

On this occasion, though, I continually lost touch with that distinctness of identification, timbral, harmonic, and in terms of tempo, which normally guarantees the mounting exhilaration of a new Birtwistle experience. *Antiphonies* - written in memory of Howard Hargrove, revered publisher and later artists' agent, and played with formidable brilliance by Joanna McGregor and the Philharmonia - seems the toughest nut the composer has offered for cracking in many years. More than one go is plainly needed to get at its nourishing centre.

Max Loppert

Philharmonia concert, sponsored by AFG, to be broadcast tonight on Radio 3.

London pub theatre

The Chinese Wolf

Given the temporary closure of the Cate in Notting Hill for refurbishment and modest expansion, the Bush has become standard bearer of pub theatre in West London. It will be fascinating to see whether it follows the Gate's example and seeks permission (and funds) from its landlords for some improvement in the premises.

For pub theatre has become something of a paradox. Here are places where we see some of the best directing and acting in London, yet where the conditions are distinctly uncomfortable and there is room for an audience of scarcely 100, sometimes much less. The Gate and the Bush are by no means the only examples. There are others, some of which reach very high standards, like the Hen and Chickens in Islington and the Eclectica in Camden Town.

Even leaving the physical discomforts aside, a modest expansion of seating capacity could change the economics. The Gate, in particular, has had frequently to turn people away. A rise in box office takings could increase the theatre's freedom to do what it likes and reduce the time spent on fund-raising.

What we don't know, however, is whether expansion and a general improvement of the facilities would spoil the atmosphere which the Gate and the Bush have built up. Maybe the idea of working on a shoe-string is crucial to the effect. Certainly watching good work

in a cramped space makes you feel literally booked: there is no escape, even if you wished to leave. At its best, this confinement is one of the most exhilarating experiences in contemporary theatre.

Such thoughts occurred, not for the first time, at the Bush on Saturday. The performances and the direction are immaculate, but the play is good only in parts. How much of the magic is achieved by the special nature of the place?

Here, after all, is Desmond Barrie fresh from his triumphs in *The Royal Shakespeare Company's Comedy of Errors*. Practically the entire cast has had experience of either the RSC or the National Theatre; they have all made frequent appearances on television. The director, Dominic Dromgoole, has been leading the Bush for the last three years, and has a string of successes behind him - probably ahead as well.

And yet there may be an imbalance. The play is *The Chinese Wolf* by David Ashten, a writer who has had a previous work, *A Bright Light Shining*, at the Bush and has also written extensively for the small screen. This latest piece was commissioned by the Bush Theatre.

In many ways it is immensely enjoyable. It would be hard not to admire Barrie's performance as a huge, bullying property developer. There is imagination, too, in the creation of Max, the hunchback of an Italian mother by a one night stand with a car

salesman. Max, wonderfully played by Ronan Vibert, is left to mind the south London junk yard while his mother is off on a bank holiday jaunt to Brighton and the property developer moves in. There is a lesbian mechanic from Scotland and a bisexual girl called Claire who sometimes dresses as a nun. Again the performances, by Maureen Beattie and Julia Ford respectively, are impeccable, but merely to describe the action suggests that we not watching the best of plays.

Much of *The Chinese Wolf* is derivative and nostalgic: repeated playing of *The Beatles*, including a witty juxtaposition of their two best known songs, *Only You* and *The Great Pretender*. Ashten draws heavily on Hollywood westerns, notably *High Noon*, and on horror movies - hence the title and the idea that there is a Chinese wolf outside the junk yard. He sets additional horrors in Disneyland. It is all great fun while it lasts, though a section on Claire's first orgasm should be cut. But the question remains: is it the place, the directing and the acting that make the play? It is definitely not the other way round. When the date reopens in the autumn, we shall learn more about whether pub theatre can keep its spell in less primitive conditions.

Malcolm

Rutherford

Bush Theatre, (081) 743 3388

INTERNATIONAL ARTS GUIDE

BERLIN

Each of Berlin's three opera houses has just unveiled new productions. Jonathan Miller's staging of *Capriccio*, conducted by Hartmut Haenchen with Yvonne Kenny as Countess Medeleine, can be seen on Thurs and Sat (also May 19, 29) at Staatsoper unter den Linden, where repertoire also includes *Fidelio*, John Cranko's ballet *The Taming of the Shrew* and a Carl Orff double bill choreographed by Yuri Varnos (200 4762). Götz Friedrich's staging of *Die Meistersinger von Nürnberg* conducted by Rafael Frühbeck de Burgos with a cast led by Wolfgang Brendel and Gösta Winbergh, can be seen on Sun (also May 20) at Deutsche Oper, where repertoire includes *Carmen*, *Fidelio*, *Die Zauberköte* and a Christopher Bruce ballet evening, May 26, 27: Mikhail Baryshnikov *White Oak Dance Project*, May 28: start of Ring cycle (341 0249). Harry Kupfer's new production of *Giulio Cesare*, conducted by Richard Hickox, can

be seen tonight at Komische Oper, where repertoire includes *Les Contes d'Hoffmann*, *Die Zauberköte* and *Swan Lake* (229 2555).

CONCERTS

Libor Pesek brings the Royal Liverpool Philharmonic Orchestra to the Schaperhaus tonight with a programme of Britten and Mahler. Tomorrow's concert performance of Peter Cornelius' rarely-heard opera *Der Cid* is conducted by Gustav Kuhn. Thurs, Fri, Sat, next Mon: Uwe Gronostay conducts Berlin Symphony Orchestra and Chorus in *Carmina Burana* (2090 2158). This week's Berlin Philharmonic Orchestra programme at the Philharmonie on Wed and Thurs pairs Berg's *Seven Early Songs* (Waltraud Meier) with Mahler's *Fifth Symphony*, conducted by Claudio Abbado (2548 8232). Pierre Boulez conducts concerts at Staatsoper unter den Linden on May 21 and 22 (200 4762).

THEATRE

The second week of Berlin's annual German-language theatre festival features a production from Weimar of Shakespeare's *A Midsummer Night's Dream* directed by Leander Haußmann (Wed, Thurs, Fri at Freie Volksbühne 881 3742), plus Weiss in Weimar, Ralf Hochhuth's controversial new play about the tensions of German unification (tomorrow till Sat at Berliner Ensemble 282 3160). For ticket information about other festival performances, call 2548 9254. A new arrangement of Schiller's *Don Carlos* is in repertory at Schiller Theater (312 6505). Peter Turrini's new play *Alpenlügen* is directed by Alfred Kirchner at Schlosspark Theater, in repertory with plays by

Aykobour, Dürrenmatt and Ibsen (793 1515). The new Marlene Dietrich musical, starring Jutta Hahlisch, runs daily except Mon at Theater am Kurfürstendamm (300 8000). Porgy and Bess opens at Theater des Westens on Sat, in a staging by Götz Friedrich (3190 3193).

● Tickets and Information for theatre, revues, concerts and nightclub shows available from City Center Theater und Konzertkasse, Kurfürstendamm 16 (tel 882 5583 fax 882 6567) and Theaterkasse im Europa-Center (tel 261 7051 fax 251 9286).

NEW YORK

THEATRE

● Angels in America: Tony Kushner's epic Pulitzer Prize-winning saga, set in 1985 at the height of the Reagan era, about sexual politics, death and decay. Not to be missed (Walter Kerr, 219 West 48th St, 239 6200).

● The Who's Tommy: a stunning stage adaptation of the classic 1969 rock opera, a collaboration between its original principal author, Pete Townshend, and director Des McAnuff (St James, 246 West 44th St, 239 6200).

● Someone Who'll Watch Over Me: Michael York has joined the cast of Frank McGuinness' moving and humorous play about three western hostages in Beirut (Booth, 222 West 48th St, 239 6200).

● The Sisters Rosenswag: Wendy Wasserstein's new play, a comedy with serious undertones, about the reunion of three American Jewish

sisters in London (Ethel Barrymore, 243 West 47th St, 239 6200).

● Lysistrata: A Day in the Life: John Epperson brings his fabulous lip-synching after glow to Off Broadway (Cherry Lane, 38 Commerce St, 989 2020).

MUSIC/DANCE

Metropolitan Opera American Ballet Theatre season runs daily except Sun till June 12. This week's programmes include choreographies by Harold Land, Lar Lubovitch, Glen Tetley and Agnes de Mille (362 6000).

State Theater New York City Ballet's *Belanchine Celebration* runs daily except Mon till June 27. This week's repertoire includes the company's 1948 inaugural programme on Wed and a group of 1954 premieres on Sun afternoon, including *Nutcracker Act 2* (870 5570).

Avery Fisher Hall Tomorrow, Thurs, Sat: Colin Davis conducts New York Philharmonic Orchestra in concert performance of *Der Freischütz*.

tz with Sharon Sweet, Gillian Webster, Thomas Moser and Ekkehard Witschyna (875 5030). Carnegie Hall Wed: Alfred Brendel plays four Beethoven piano sonatas. Set afternoon: James DePriest conducts American Composers Orchestra in works by Piston, Dzubay, Colgrass and Duffy (247 7800).

JAZZ/CABARET Blue Note Spring Vocal Festival opens tomorrow with Diane Schuur daily till Sun, followed next week by Diane Reeves, plus Nancy Wilson May 25-30. Music at 21.00 and

23.30. Dining (131 West 3rd St, near 6th Ave, 475 8592).

Russian Tea Room For three Monday nights, starting tonight, high-voltage vocalist Julie Budd presents a musical salute to Dorothy Fields. Thurs, Fri, Sat this week and next: Amanda McBroom brings her warmhearted personality to a show called *Shoes and Other Songs of Love*. Dining (150 West 57th St, 265 0947).

PARIS

DANCE/OPERA Ballet de l'Opéra de Paris presents a programme of four Roland Petit choreographies at Palais Garnier, starting on Wed and running daily except Sun and next Thurs till May 22 (472 5371). On Thurs at Opéra Comique, Armin Jordan conducts first of eight performances of Jean-Louis Martinoty's production of *Ariadne auf Naxos*, with a cast led by Karen Huffelott and Peter Svendsen (4286 8833). *La Nozze di Figaro* is revived tonight at Opéra Bastille for six performances with a cast led by Hakan Hagegard, in repertory with Andrei Konchalovsky's production of *Queen of Spades* (4473 1300).

CONCERTS

Russian pianist Liya Zilberstein gives a recital tonight at Théâtre de la Ville (4274 2277). On Wed and Thurs at Salle Pleyel, Semyon Bychkov conducts Orchestre de Paris in Mozart's *Piano Concerto No 24* (Radu Lupu) and Mahler's *Fifth Symphony*. Also at Salle Pleyel, Claudio Scimone conducts I Solisti Veneti in works by Rossini, Tardini and Vivaldi on Fri, and Hilyorki Iwaki conducts Orchestre National de l'île de France on Sat in works

by Beethoven, Schumann and Bartok, with piano soloist Jean-Marc Luisada (4555 0799). Jerzy Sankow conducts Orchestre National de France on Thurs at Théâtre des Champs-Élysées in a programme featuring Peter Donohoe as soloist in Beethoven's *Fifth Piano Concerto* (4720 3637).

JAZZ/CABARET

American gospel singer Tramaine Hawkins, famed for her 1979 rendering of *Oh Happy Day*, is in residence this week at Lionel Hampton Jazz Club, music from 22.30 daily till Sat. Next week: blues vocalist Bill Wharton and group (Hotel Meridien Paris Etoile, 81 Boulevard Gouvion St Cyr, tel 4068 3042).

THEATRE

● The Taming of the Shrew: Jerome Savary's Shakespeare production starring Jacques Weber and Christine Boisson. Daily except Sat, Sun and Mon till June 26 (Théâtre national de Chaillot 4727 8115).

● Andromaque: Racine's classical tragedy is part of a season of plays directed by Daniel Mesguich. Daily till May 19 (Maison des Arts, Creteil 4980 1888).

● L'Homme qui: Peter Brook's latest theatre piece, based on neurologist Oliver Sacks' book *The Man Who Mistook His Wife For A Hat*. Daily except Sun and Mon till May 25 (Bouffes du Nord 4607 3450).

● A 24-hour recorded telephone guide to Paris entertainments is available in English by dialling 4720 8898.

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Super Channel: Financial Times Reports 0630

Wednesday Super Channel: Financial Times Reports 2130

Thursday Sky News: Financial Times Reports 2030; 0130

Friday Super Channel: European Business Today 0730; 2230

Sky News: Financial Times Reports 0530

Saturday Super Channel: Financial Times Reports 0630

Sky News: West of Moscow 1130; 2230

Sunday Super Channel: West of Moscow 1830

Super Channel: Financial Times Reports 1900

Sky News: West of Moscow 0230; 0530

Sky News: Financial Times Reports 1330; 2030

Arts Guide

Monday: Berlin, New York and Paris.

Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington.

Wednesday: France, Germany, Scandinavia.

Thursday: Italy, Spain, Athens, London, Prague.

Friday: Exhibitions Guide.

It's just not worthwhile ploughing the fields any more," says Yan, a peasant farmer from Sichuan province in China's centre-west. "We've got enough to eat at home, but no money to spend, so people are leaving their villages to find work. In our village, there are only kids and old people left."

Dressed in ragged clothes and obliged to sleep on the ground in Beijing's overcrowded railway station, Yan and his colleagues are part of a vast, surging army that involves what may well prove one of the greatest population shifts in history. The peasant exodus - according to official statistics at least 15m have deserted the land for the cities since the late 1980s - is sounding alarm bells, perhaps belatedly, in Beijing. For it reflects not only a desire by impoverished peasants to share the fruits of China's rapid economic expansion, it also reveals deepening disillusionment among the country's 900m farmers and their families over the slim benefits of toiling in the fields.

Official statistics reveal that peasant per capita net income is ¥1770 (\$135) a year. This represents less than half that of urban dwellers. Agricultural production is also flagging compared with industrial output. Growth in 1992 reached just 3 per cent against 19 per cent for industrial production.

The bleak outlook for peasant farmers, dependant on tiny plots of land, is the other side of the coin of China's economic "miracle", based as it is on the success of new industrial enterprises in coastal regions fuelled partly by investment from abroad. This marks a sharp reversal from the beginning of China's economic reforms in the early 1980s when agriculture led the way and peasant farmers were held up as models of entrepreneurial achievement.

Officials in Beijing say that after internal Chinese travel restrictions were relaxed it was inevitable that farmers would drift away from their villages towards areas where economic rewards might be higher, such as China's larger cities and coastal regions.

The number of people affected by this economic shift is staggering. Mr Yi Yan Li, a specialist in migrant labour at the Agriculture Ministry, estimates that among China's 400m peasant labourers, about 160m are surplus to requirements. "These numbers," he said "are equivalent to the population of a big country."

Fields of frustration

China's economic miracle is fuelling an exodus from its rural heartland, says Tony Walker



Farmyard blues: peasants are seeking a better life in urban areas

About 100m peasants have been absorbed in the past 10 years into township and village enterprises that have mushroomed all over China, but this still leaves a vast pool of under-utilised farm labourers which Mr Li described as a "severe problem."

If the authorities cannot persuade people to stay down on the farm, or at least in nearby towns and villages, then problems of urban overcrowding - and the associated danger of heightened political unrest - might become overwhelming. Increasingly dissatisfied with their lot as the gap in incomes between city and country dwellers becomes ever wider, peasants have begun assailing local tax-collecting officials, sometimes violently.

Authorities are especially worried about another consequence of the migration of peasants to urban areas - it has weakened the ability of officials to enforce family planning controls.

In an effort to bolster birth control efforts, an additional 15,000 family planning associations have been established,

but these organisations have proved intrusive and unpopular.

Sharpening the focus of peasant discontent over the past year or so has been the sometimes protracted delays by local authorities in redeeming "IOUs", or promissory notes, to farmers obliged to sell a proportion of their grain to the state. Peasant anger goaded the central government into bringing heavy pressure to bear on local officials to honour their obligations. Although Beijing must share responsibility since it has been slow to transfer funds.

At the recent session of the National People's Congress, the Chinese parliament, leaders were taken to task in private discussions over the dangers of neglecting the "farm sector". Wan Li, one of China's eight "immortal" leaders - the surviving Long March veterans in the leadership - is said to have assailed Premier Li Peng over "lukewarm" references to agriculture in his "work report" to the Congress.

Mr Wan reportedly summoned the ghosts of leaders of

peasant revolts in China's history to remind Mr Li of the dangers of neglecting more than 80 per cent of China's 1.1bn people. He is also said to have pointed out to his listeners the vital importance of peasant support to the success of the communist revolution.

In his parliamentary address, Mr Li admitted that agriculture, which he described as the "foundation of our economy", was "relatively weak", and noted that peasant incomes had risen slowly and their financial burden has been "too heavy". This was a reference to taxes which are not meant to exceed 5 per cent of net income and other local levies. Peasants are said to be paying on average about 10 per cent of their meagre earnings in taxes and levies. Costs of farm supplies such as fertilisers have also shot up recently as China has begun phasing out subsidies.

China's budget this year provides for a 9.3 per cent increase in investment in agriculture to ¥42bn, but few believe that this will do much to redress a growing imbalance between the agricultural sector and industry. According to government figures, agriculture's share of gross national product slid from 33.7 per cent in 1978, when the so-called open-door reforms began, to 22.1 per cent in 1991.

Recent forecasts of grain output have also painted a fairly gloomy picture when taken together with alarming reports of the "loss" of at least 1.6m hectares of invaluable farmland to industrial parks and development zones.

The official China Daily newspaper commented recently that grain production is likely to drop in coming years due to "shrinking arable land and deflated enthusiasm among farmers". Output this year is forecast to be 442.5m tonnes, roughly the same as last year. A target of 475m tonnes in 1997, outlined by Premier Li in March, is regarded as unrealistic, given problems of morale among farmers and slender rewards available from grain production on small plots of land.

The authorities have been slow to recognise the dangers posed by deteriorating morale in the countryside, coupled with problems caused by the peasant exodus to the cities. There is little sign officials have worked out how to deal with the challenge, beyond expressions of concern. As the income gap between country and city, rich and poor, continues to widen tensions will certainly not diminish.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Folly of pouring £800m into 'black hole' of EC agriculture

From Mr Terry Wynn MEP.

Sir, With reference to your leader "Fraud in the EC" (May 5), the UK presidency in reaching agreement at the Edinburgh summit last December on the future financing of the EC, clearly did not help taxpayers by agreeing that agricultural spending (the guideline) was not exceeded and that overspend related solely to dollar/Ecu fluctuations.

Now the financial regulation is to be altered to allow for European Monetary System fluctuations - this has never been the case in the past. It is already predicted that this will exceed the agricultural guideline by Ecu1.3bn in 1994. With creative accounting and good luck the Commission will be

expected to get this down to an Ecu1bn overspend by use of the reserve.

It does seem worth asking whether the UK is satisfied that a further £800m should be poured into this black hole of agricultural spending when fraud in the existing system is so widespread and when other issues such as job creation are paramount.

Terry Wynn, general rapporteur for the 1994 EC budget, 105 Corporation Street, St Helens, Merseyside

Guild mentality of doctors and cabbies

From Mr Bernard Heymann.

Sir, I would like to congratulate Dominic Lawson on his piece highlighting the "guild mentality" of the medical profession ("Doctors: a life-threatening problem", May 1).

I cannot help feeling, however, that he is fighting a lost cause. Everyone needs to consult a doctor at some point and this inhibits politicians from taking a radical decision. The doctors defeated the government in 1948 and have continued to do so, in one way or another, since then.

More immediately it will be interesting to see whether the government will be able to modify the regulations requiring mini-cabs to be registered. Like the doctors, the black cab mafia are using their monopoly position to prevent anything that vaguely threatens them. After all, virtually every member of parliament uses taxis! Bernard Heymann, London EC1R 0HH

Fossil fuel levy should not be replaced by VAT

From Mr B C Bateman.

Sir, David Newbery makes two rash assertions in an otherwise excellent commentary on the workings of the electricity supply industry and the Fossil Fuel Levy ("Fossil fuel levy fails efficiency test", May 6).

The first is to say that "the obvious solution is to replace the FFL with VAT." Why? The construction of nuclear power stations was a strategic decision concerning the diversity of supply and it was reaffirmed by successive governments. It was therefore not a mistake. If this decision now requires revenue to support it then surely this should be raised through the general burden of taxation rather than falling on the hapless purchaser of electricity.

This leads to his second assertion: that lower product prices would result from a switch to VAT on electricity. This is unlikely to happen in the present circumstances with

margins tight or non-existent, and UK manufacturers paying more for their electricity than those of any other EC country except Germany and Italy. The more likely prospect is that manufacturers would give a huge sigh of relief as an uncompetitive cost component was removed. In short the saving would not be passed on.

The FFL is a device to raise (not recover) revenue. It is manifestly wrong and as David Newbery remarks, a distortion; industry would be well rid of it. Unfortunately, to remove its effect to taxation would tend to attack one of the government's sacred cows of not appearing to raise taxes and is therefore not politically correct.

B C Bateman, director, business and environment, British Paper and Board Industry Federation, Papermakers House, Ravenhill Road, Standon SN5 7BD

Business history for managers

From Ms Mary B Rose.

Sir, Arnold Kransdorff ("Teaching the history of business", May 1) suggested that putting business history on the school curriculum would encourage a "cultural revolution" which would transform British business prospects. He did not explain how this would be achieved.

The neglect of business history in Britain's management schools is far more important. Internationally comparative business history demonstrates there is no magic formula to ensure competitive advantage. Instead, it shows the need for flexibility in business and the importance of tailoring strategy and structure to accommodate the ever-changing characteristics of particular societies and markets.

By allowing a dynamic analysis of strategy, the study of business history can provide a valuable extra dimension to management training. The teaching of business history in British management schools would generate a real gain for management education rather than the decidedly dubious benefit of a so-called "business culture" in schools.

Mary B Rose, Department of Economics, The Management School, Lancaster University, Lancaster LA1 4YX

Software etc

From Mr M J Lever.

Sir, Good news that Books etc are giving refunds on unreadable books. If only computer software dealers and suppliers were to copy their lead, life would be wonderful. M J Lever, London NW9

The pricing of CDs in the US and the UK

From Mr Rupert Perry.

Sir, Your editorial "Bulky prices for compact discs" (May 4) contains a number of factual inaccuracies concerning the pricing of CDs in the US and UK. In this, sadly, it is characteristic of the entire debate around the value of music that has been conducted in the wake of the select committee on national heritage.

You assert that prices in Europe are about 40 per cent higher than in North America. Top line CDs commonly retail in the US at \$14.99, and in the UK at £11.99. Commentators typically fail to allow for the presence of VAT in the UK figure and the exclusion of sales tax in the US, 12 per cent currently in New York state. Even at these prices (many CDs in Britain are priced at \$9.99) the price differential between the US and UK works out at approximately 11 per cent, not 40 per cent.

You write that the industry's argument that the cost of supplying CDs in the UK is higher than in the US "does not ring true". However, the economies of scale in North America mean that virtually all consumer goods are cheaper in the US because their distribution costs and their development costs can be spread over a market five times the size of the UK. Clothes, food, cars, petrol, cosmetics and books all fall into this category. It costs EMI

two-thirds less to manufacture CDs in the US than in the UK precisely because of these volume efficiencies.

Moreover, the largest retailing chains in the US maintain a smaller market share than do the largest retailers in Europe.

In the UK, the WH Smith Group, Woolworth and HMV combined have a market share of well over 50 per cent. By comparison, the top 10 music retailers in the US have only a 32 per cent market share. As a result, US music retailers' gross margins average around 34 per cent as against a UK figure of 33 per cent.

You criticise copyright law for maintaining "wide differentials in wholesale prices between the US and the UK which are then reflected in retail prices". The wholesale price differentials are small, and are augmented (rather than reflected) at retail because of larger retail margins in the UK. The right granted to copyright owners to restrict parallel imports is only one of the vital rights granted by UK legislation. It is not a right granted to record companies alone, but also protects artists, composers and music publishers within the music industry, and extends to protect rights owners in other businesses such as book publishing, computer software and pharmaceuticals. All of these

businesses invest in the UK and need to secure a return on that investment from UK sales. The desirability of this right in encouraging creativity and risk-taking is recognised not only in the UK but also in many other countries including the USA, Canada and Germany.

The Australian authorities, which last year recommended the withdrawal of the parallel importation right in 1994, are now reconsidering their position because recent exchange rate charges have eroded the price differential between Australian records and those in certain foreign markets. Exchange rate fluctuations, resulting from government actions and the machinations of the money markets, are perhaps the key determinants of relative prices.

Profit is not a dirty word; the £2 off the price of CDs advocated by WH Smith would certainly make it a rare one. The last comprehensive survey of the UK record industry was carried out by Coopers & Lybrand and covered 1990. It showed that the average return on sales of British record companies, big and small, was approximately 5 per cent. Acting upon WH Smith's recommendations would plunge most of these record businesses into loss at a stroke, at no cost to WH Smith and its fellow retailers who would retain their

margins and expect higher volume.

Consumers will not, even in the medium term, benefit from such action. Through the continual pursuing of a policy of price reductions, the American record industry typically operates on wafer-thin margins. The consumer in America has predictably suffered as cost pressures have forced the American industry to reduce their investment in artists and in genres of music.

Attempting to understand the complexities of the British record industry and its value to our cultural life and economy has not been placed at a premium throughout this current debate on CD pricing. Let us hope that the select committee and the Office of Fair Trading will study the facts before the rhetoric.

I am mindful of the prime minister's recent exhortations to business people, when he urged them "to keep on exporting and we'll keep on supporting". The British music industry is the third largest earner of invisible exports for this country, and with the support of the government, EMI and other record companies intend to improve upon their already impressive drive for exports.

Rupert Perry, president and CEO, EMI Records Group, 20 Manchester Square, London W1A 1ES

From Mr John Deacon.

Sir, I am sorry to see that in the case of the music business you do not exercise the same rigour as you do in your analyses of other sectors.

CD prices are not 40 per cent higher in Europe than in the US. Even if there was any relevance in making comparisons based on exchange rates, the figure would be around 10-15 per cent. Contrary to your assertion, there are very good reasons for this. Cultural products are not like soap powder and selling music into 15 different countries with 15 different languages requires a fresh approach to packaging and marketing, and higher costs in each territory. In the US, any record, American or not, is marketed over an area five times the size of the UK with one coherent campaign. The potential for cost savings is clear.

The British record industry has always budgeted on the basis of UK sales alone and then entered into licensing agreements with foreign record companies for export. Even if we wanted to export directly to the US we could not - their very high import taxes mean it is not feasible, a situation you advocate of the abolition of import controls in the other direction. Into Britain, take into account.

John Deacon, The British Phonographic Industry, 25 South Row, London W1X 1AA

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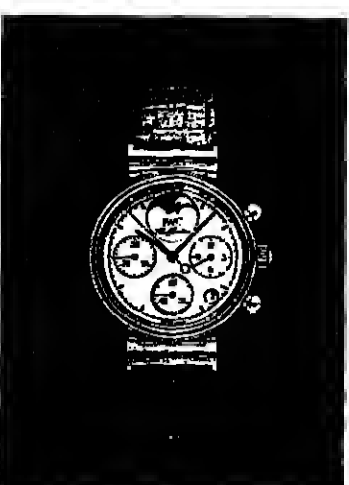
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Monday May 10 1993

Taking chances for peace

While the attention of the US and Europe is focused on the former states of Yugoslavia and the Soviet Union, the Middle East peace process is suffering. Eighteen months after the inaugural meeting in Madrid, the five teams of negotiators have yet to report progress on any matters of substance, no sense of momentum has developed, and the enemies of compromise are gaining strength.

Optimism stems mainly from the fact that talks are continuing, and no participant wishes to bear the responsibility for ending the process. But there is increasing recognition among the Arab delegations and among US officials that domestic pressures on the participants could eventually impose a breaking point. This is particularly the case for the Palestinians. Whatever misjudgements and lost opportunities can be blamed on them in the past, they have come to the negotiating table essentially as supplicants.

Much of what was demanded of the Palestine Liberation Organisation by the international community has been conceded. Mr Yasser Arafat is a pale shadow of the man who once ruled part of Lebanon and dreamed of the military liberation of Palestine. Syria has retained more of its political clothing, but it, too, has been forced to accept that it will only regain the Golan Heights, which it lost in 1967, by negotiating a full peace with Israel. Jordan and Lebanon acknowledge that their outstanding issues with Israel can only be resolved in the context of an agreement between Israel, the Syrians and the Palestinians.

Take the risks

It is understandably difficult for Israel to adjust to the enormity of these changes, precisely because it is the Jewish state which has to take the risks involved in testing the sincerity of its Arab neighbours. It is tempting for a cautious political leadership to conclude that the diminution of the military threat to Israel allows it to be less forthcoming at the negotiating table. That certainly was the view of the last Likud government under Mr Yitzhak Shamir. Mr Yitzhak Rabin, his Labour successor as prime minister, appeared to promise much more. He campaigned on the pledge to secure an

interim agreement with the Palestinians within nine months and his senior colleagues stressed their willingness to withdraw from Gaza, most of the West Bank and most, possibly all, of Golan.

Under occupation

The collapse of Mr Rabin's timetable can be explained by his excessive caution, the limitations of coalition government, and the obvious fact that the peace process does not exist in a Washington vacuum. The Palestinian negotiators and their families live under occupation. Their legitimacy as leaders rests on their ability to ease living conditions in the territories, and in moving towards Palestinian self-determination. This has so far been denied to them in negotiations giving their radical opponents, essentially Hamas and Islamic Jihad, the chance to satiate the political agenda.

Mr Rabin's expulsion of over 400 Palestinians and the more recent closure of the occupied territories, which has cost 100,000 people the opportunity to work, were radical responses to Israeli public concern over worsening violence. But the impact of those actions was also to intensify unrest within the territories, boost the standing of Hamas and Islamic Jihad, and make it extremely difficult for the Palestinian negotiators to return to Washington.

It has to be in the long-term interests of Israel and the moderate Palestinian majority to reverse this trend as quickly as possible. Israel's decision to permit the return of 30 Palestinians expelled before 1987 is a step in the right direction. Easing restrictions on the West Bank and Gaza would further help. But there is no substitute for offering the Palestinians a great deal more than the chance to carry out some administrative functions under the existing regulations affecting the occupied territories. By refusing to make any offer which might be interpreted as opening the door to an independent state, Israel is limiting the scope of negotiations to the point where even the most moderate Palestinians could find it impossible to continue. If Mr Rabin is really serious about taking chances for peace, the moment to demonstrate it is now.

Tecs in a tangle

MINISTERS should look hard at the FT's survey of Training and Enterprise Council directors, published today. It shows that these 1,220 individuals are committed to their task, generally satisfied with the progress of their organisations, but unhappy about the Tecs' relationship with government and in a fearful muddle about priorities.

These findings are not difficult to explain. When it started setting up the Tecs three years ago, the government's official prospectus defined their task as "to re-skill the workforce and stimulate business growth". It said the weighty task of running existing government programmes for the unemployed and young people would be "a foundation" from which local leaders would "assess economic and social needs, set priorities for action and direct resources accordingly". This was the pitch that attracted an impressive crop of business leaders across the country to serve on Tecs boards, alongside officials from the public sector and trades unions.

The reality has been that the Tecs have struggled to run these schemes, at a time of rising unemployment and constrained public spending. They have felt hemmed in, overburdened and subject to stifling bureaucratic oversight. This is why over 80 per cent of Tec directors say that their top priority is either local economic regeneration or in-company training rather than running the schemes.

Denied freedom

Two striking ironies occur. The first is that of the Tecs' budget this year of £2.3bn, £1.8bn will go on these programmes. The Tecs are thus being paid huge sums of money to do a task they do not much rate, while being denied freedom and funds to get on with the things their leaders think are most important.

The second irony is that much to the Tecs' irritation, the government continues to encourage a proliferation of other types of agencies to stimulate economic regeneration. Two have been formed in London in the last six months, even though the capital has no fewer than nine Tecs.

It is not that the Tecs' grumbles should all be taken at face value. Many of them have struggled to achieve acceptable levels of performance, although without published audits on individual Tecs it is difficult to gauge the scale of this problem. But there is a desperate need for some clear and co-ordinated thinking by government.

Compound the muddle

These are some of the questions ministers need to address:

1. How can responsibility for business advice, inward investment and local economic regeneration be rationalised at the local level? Mr Michael Heseltine's programme of one-stop shops will, on present plans, take years to implement.

2. How can Whitehall better co-ordinate its own efforts on training? Divisions between the departments of education, employment and trade and industry continue to compound the muddle and to make government a weak advocate for "partnership" among competing local interests? It is notable that this problem is much less serious in Scotland, where the Scottish Office provides the necessary co-ordination.

3. What is to be done about the evident need (also highlighted in the survey) for greater national co-ordination of the Tecs' views and objectives? There is still a woeful inability at the national level to measure Britain's skills gaps and to plan to fill them.
4. Are Tecs, as currently constituted, the right bodies to run training schemes for the unemployed?

At their best, the Tecs are emerging as dynamic local agencies, fostering the partnership upon which government rightly sets much store. But there is now a serious danger that having engaged the interest of business leaders, government is failing to follow through.

It was an insight of the Thatcher years that government should not try to do business's job. There is currently a risk that the opposite fallacy will become entrenched - that business is able to do the government's job. If the government does not recognise its responsibilities, the still tender plant of the Tecs will run to seed.

When European Community telecommunications ministers sit down today in Brussels for their first discussion of plans to open all EC telephone calls to competition, they will agree on one thing: liberalisation of the Ecu10bn (267bn) market for telecoms services is inevitable.

Technological advances, pressure from powerful non-EC operators, the advent of the single market, the influence of privatisation and other measures to distance telecoms monopolies from governments are making the process virtually irresistible.

Acceptance of the goal of liberalisation is already a great change of heart for many governments and state telecoms monopolies, nervous about the destabilising forces such a move might unleash.

Only two years ago, France, Belgium, Spain and Italy were mounting unsuccessful challenges to the Commission's powers to liberalise the markets for telecoms equipment and specialised services in the European Court of Justice. Mr Michel Carpentier, head of the Commission's telecoms directorate, says even those early achievements would have been inconceivable when he took over the department in 1988.

Now, those same countries are looking sympathetically at a Commission plan which would allow private operators - including non-EC operators, provided they open their own markets to competition - to compete within EC states on equal terms with the former telecoms monopolies.

Although the goal of open competition is all but agreed, the path ahead is littered with obstacles. As Mr Carpentier says: "I don't know a member state or an operator which has said we shouldn't liberalise. The question is when and how."

For the Commission, the answer to the first part of the question is relatively simple: January 1 1993. That is the date set in its recent communication to telecoms ministers for full liberalisation of all telecoms services, including international and domestic telephone calls. Talks with 130 companies, regulators, national governments and users convinced the Commission that an intermediate step - opening all EC cross-border calls to competition - would be superfluous.

Instead, over the next three years the Commission wants to:

- accelerate adoption of existing technical proposals, which would liberalise satellite communications and lay the groundwork for licensing and granting fair access to new telecoms operators;
- study how alternative networks, such as cable television, railways, or electricity grids, could be used for telecoms services;
- study the thorny issue of allowing companies to establish their own networks to compete with the existing infrastructure.

These measures should open the way, over the following two years, for the Commission to press for full liberalisation of the market for "voice" traffic using existing infrastructure.

Further liberalisation would then depend on the outcome of the Commission's studies, but rapid expansion and diversification of the telecoms market will provide a momentum of its own. A recent survey of the industry by Daiwa Institute of Research predicted that telecoms would be "Europe's fastest growing major industry in the 1990s", with annual growth averaging 8.5 per cent and the sector constituting 4.5 per cent of gross domestic product by 2000 - twice the 1991 figure.

It is too early for a stand-off over the proposals in today's council. But when the scrapping begins, as it is bound to, the UK will be the most pro-liberal party, gleefully some support from Denmark and the Netherlands. The Danes, who should begin to liberalise their telecoms services next year and hold the EC's presidency until July, are keen to push the legislative process along. They have already scheduled a second meeting of telecoms ministers for June 18, at which they hope a formal resolution can be adopted backing the Commission's framework plans.

France, Belgium and Germany are more cautious and will undoubtedly voice fears that the Commission is moving too fast. For these more sceptical governments, the priority is to implement existing legislation which lays the foundation for further liberalisation. As one French official says: "Liberalise, yes, but only on condition that it benefits the European operators. If we go too quickly, it isn't European operators who will draw the advantages but private outsiders such as AT&T [of the US]."

Mr Karel Van Miert, the Belgian socialist in charge of competition at the Commission, and Mr Martin Bangemann, the industry commissioner, are anxious to avoid being labelled uncompromising liberals, sacrificing standards and financial stability to the free market. They will urge telecoms ministers to make the safeguarding of a reliable and affordable universal service a prerequisite for liberalisation; and they will propose that countries with less developed networks get an extra two years at least to catch up with their wealthier partners. That concession will be welcomed by the poorer member states, which stand to gain from EC funding to upgrade their telephone networks.

Mr Carpentier regards the Commission's 1998 timetable as ambitious, noting that five years is "not long" for state telecoms companies to adjust; but he sees the Commission's proposals as at least a signal of what could be done if operators, users and governments co-operate. "The machine has been started up and it's started under the best conditions because the consultations have produced a great political and technical consensus."

The main worry of the state-owned operators is that even if they are ready to face fiercer competition from 1998, they will not be adequately compensated, through charges for access to their public networks, for having to maintain a service for all comers.

Deutsche Telekom, for example, is committed to completing a DM60bn (£24.3bn) programme of infrastructure investment in eastern Germany over the next four years. It believes early competition on international and long-distance calls could undermine the traditional cross-subsidisation of local calls.

France Telecom, in spite of its own lead in the liberalisation of specialised services, argues that the public operators must be given sufficient time to adapt their tariff structures to the rigours of a free market, and be able to fix realistic access charges.

British Telecom and Cable and Wireless, the UK's leading operators, are the most ardent advocates of liberalisation among EC operators. They criticise the Commission for timidity; in particular, they want to see competition extended from voice traffic to infrastructure, enhancing the capacity of companies to compete on service range and quality.

Mr Iain Vallance, BT chairman, says: "Telecommunications monopolies are a dangerous anachronism in the fast-moving and increasingly world-scale markets of the 1990s. Urgent remedial action is required."

BT's stance is a marriage of consumer and self-interest. A decade

Lifting the lid on liberalisation

Andrew Adonis and Andrew Hill
examine European Commission plans to open up the telecommunications market

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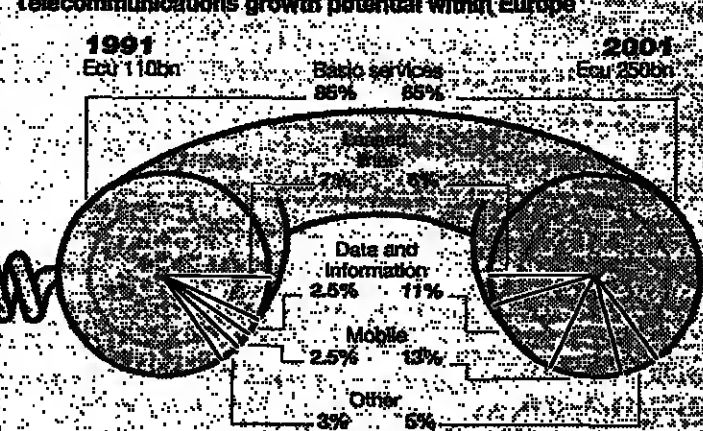
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BT's stance is a marriage of consumer and self-interest. A decade

Dial 'C' for competition

Telecommunications growth potential within Europe



EC/Scandinavian telecoms operators

Country	State-owned companies	Autonomous entities within state structure
UK	British Telecom	British Telecom
Spain	Telefonos de Espana	Telefonos de Espana
Italy	Stet	Stet
Sweden	Televerket	Televerket
Denmark	Tele Danmark	Tele Danmark
Belgium	Beltelecom	Beltelecom
France	France Telecom	France Telecom
Germany	Deutsche Telekom	Deutsche Telekom
Netherlands	KPN	KPN
Austria	Telekom Austria	Telekom Austria
Portugal	Telecom Portugal	Telecom Portugal
Finland	Finlandia	Finlandia
Poland	Polkomtel	Polkomtel
Czech Republic	Telekomunikace Ceska Republika	Telekomunikace Ceska Republika
Slovakia	Telekomunikacie Slovenska	Telekomunikacie Slovenska
Hungary	Magyar Telekom	Magyar Telekom
Slovenia	Telekom Slovenija	Telekom Slovenija
Croatia	Telekom Hrvatske	Telekom Hrvatske
Serbia	Telekom Srbija	Telekom Srbija
Bosnia and Herzegovina	Telekom Bosne i Hercegovine	Telekom Bosne i Hercegovine
Montenegro	Telekom Crne Gore	Telekom Crne Gore
Albania	Telekom Albanije	Telekom Albanije
Bulgaria	Telekom Bulgaria	Telekom Bulgaria
Romania	Telekom Romania	Telekom Romania
Greece	OTE	OTE
Turkey	TTOT	TTOT
Israel	Bezeq	Bezeq
Jordan	Telecom Jordan	Telecom Jordan
Lebanon	Telecom Lebanon	Telecom Lebanon
Syria	Telecom Syria	Telecom Syria
Yemen	Telecom Yemen	Telecom Yemen
Egypt	Telecom Egypt	Telecom Egypt
Sudan	Telecom Sudan	Telecom Sudan
Ethiopia	Telecom Ethiopia	Telecom Ethiopia
DRC	Telecom DRC	Telecom DRC
Zambia	Telecom Zambia	Telecom Zambia
Malawi	Telecom Malawi	Telecom Malawi
Mozambique	Telecom Mozambique	Telecom Mozambique
Botswana	Telecom Botswana	Telecom Botswana
Swaziland	Telecom Swaziland	Telecom Swaziland
Namibia	Telecom Namibia	Telecom Namibia
Angola	Telecom Angola	Telecom Angola
Cape Verde	Telecom Cabo Verde	Telecom Cabo Verde
Guinea-Bissau	Telecom Guinea-Bissau	Telecom Guinea-Bissau
Sierra Leone	Telecom Sierra Leone	Telecom Sierra Leone
Liberia	Telecom Liberia	Telecom Liberia
Ivory Coast	Telecom Cote d'Ivoire	Telecom Cote d'Ivoire
Ghana	Telecom Ghana	Telecom Ghana
Senegal	Telecom Senegal	Telecom Senegal
Mali	Telecom Mali	Telecom Mali
Niger	Telecom Niger	Telecom Niger
Chad	Telecom Tchad	Telecom Tchad
Cameroon	Telecom Cameroun	Telecom Cameroun
Nigeria	Telecom Nigeria	Telecom Nigeria
Kenya	Telecom Kenya	Telecom Kenya
Uganda	Telecom Uganda	Telecom Uganda
Rwanda	Telecom Rwanda	Telecom Rwanda
Burundi	Telecom Burundi	Telecom Burundi
Tanzania	Telecom Tanzania	Telecom Tanzania
Zimbabwe	Telecom Zimbabwe	Telecom Zimbabwe
Malaysia	Telekom Malaysia	Telekom Malaysia
Singapore	Telekom Singapura	Telekom Singapura
Thailand	Telekom Thailand	Telekom Thailand
Philippines	Telekom Pilipinas	Telekom Pilipinas
Indonesia	Telekom Indonesia	Telekom Indonesia
Brunei	Telekom Brunei	Telekom Brunei
Maldives	Telekom Maldives	Telekom Maldives
Sri Lanka	Telekom Sri Lanka	Telekom Sri Lanka
Bangladesh	Telekom Bangladesh	Telekom Bangladesh
Pakistan	Telekom Pakistan	Telekom Pakistan
Afghanistan	Telekom Afghanistan	Telekom Afghanistan
Myanmar	Telekom Myanmar	Telekom Myanmar
Laos	Telekom Laos	Telekom Laos
Vietnam	Telekom Vietnam	Telekom Vietnam
Cambodia	Telekom Cambodia	Telekom Cambodia
Timor-Leste	Telekom Timor-Leste	Telekom Timor-Leste
East Timor	Telekom Timor-Leste	Telekom Timor-Leste
West Bank	Telecom West Bank	Telecom West Bank
Gaza	Telecom Gaza	Telecom Gaza
Jersey	Telecom Jersey	Telecom Jersey
Guernsey	Telecom Guernsey	Telecom Guernsey
Manx	Telecom Manx	Telecom Manx
Channel Islands	Telecom Channel Islands	Telecom Channel Islands
Faroe Islands	Telecom Faroe Islands	Telecom Faroe Islands
Åland Islands	Telecom Åland Islands	Telecom Åland Islands
Greenland	Telecom Greenland	Telecom Greenland
Faroe Islands	Telecom Faroe Islands	Telecom Faroe Islands
Åland Islands	Telecom Åland Islands	Telecom Åland Islands
Greenland	Telecom Greenland	Telecom Greenland

Telecoms competition: progress compared

Country	1993	1997	1997	1997
	% of revenues exposed to competition	% of revenues exposed to competition	% of revenues exposed to competition	% of revenues exposed to competition
UK (BT)	100	100	100	100
Germany	6-8	negl	30	3%
France	6-8	negl	30	4%
Belgium	6-8	negl	30	1%
Sweden	80	5%	100	20%
Japan (KDD)	100	17%	100	25%
Japan (NTT)	50	7%	50	15%
US (AT&T long distance)	100	38%	100	45%

after privatisation, the UK company is no stranger to the market, or to regulators seeking to mimic market pressures.

Ofel, Britain's telecoms watchdog, is the UK's prototype independent utility regulator, assertive from the outset: while Cable and Wireless, a long-time international operator licensed in 1994 to compete

Although the goal of open competition in Europe is all but agreed, the path ahead is littered with obstacles

against BT at home, swiftly established Mercury in the UK business market. It now claims a 10 per cent share of the business and residential market, combined with a network able to reach most of the country. Hard on its heels are cable TV companies offering local data and telephony services. Barely a year after the cable companies entered the field, 30 suppliers have nearly 150,000 lines installed between them.

Following liberalisation, BT is confident it could win market share from its European counterparts. But it is not only targeting their existing business. It has ambitious plans to use leased lines, new technology and its own network to make itself a leader in "global outsourcing" - offering international companies "one-stop" contracts for phone, data, maintenance and other value-added network services. BT has a fledgling network management company, Syncordia, and is battling with AT&T for direct access to the US public network.

The UK's experience begs the question: does privatisation - or, at least, the conversion of telecoms companies to autonomous entities within the state structure - itself act as a motor for liberalisation?

The question is pertinent, for the demise of Europe's old-style, state-run posts and telecoms operators (PTOs) is high. Just four years ago almost all Europe's PTOs were run by government departments, their operations and finances under direct ministerial supervision. Since then, most have been - or are being - converted into state-owned limited companies. Pressure for full privatisation is mounting.

Political economists generally

regard the two as linked. Once governments stop treating PTOs as pots of gold and start putting their managers at arm's length, goes the argument, they more readily perceive the wider benefits of competition.

The Spanish case - where privately-owned Telefonos de Espana has retained a monopoly over basic voice services - does not easily fit this mould. But other recent experience tends to do so. Not just in Britain and the US, radical changes currently under way in Finland also show liberalisation going hand in hand with a determined loosening of government ties. Since Finland's reforms could result in Europe's most competitive market in fixed-line "voice" services, they will be followed closely in the EC.

Six years ago the Finnish government separated the regulatory and operational functions of its communications ministry and liberalised the equipment and value-added sectors of its telecoms industry. In 1990, the country's PTO was turned into a "state enterprise", its finances separated from the state budget. Legislation is now before the Finnish parliament to convert the PTO into a limited company. Initially it will be wholly state-owned, but privatisation is likely before long.

From next January, Finland will have a fully functioning duopoly in local and trunk calls. Its 49 private regional companies, which service local calls to about two-thirds of Finnish subscribers, have formed a single company which has been licensed to compete with Telecom Finland (TF) on trunk routes on its own network. Last week it applied to compete on international calls too.

For its part, TF has been licensed to compete on local calls throughout the country. To reduce cross-subsidisation, it is likely for the first time to start adjusting tariffs between regions to reflect costs, as do the private operators at the moment.

Is that politically controversial? (The Commission's communication, note, talks of "special arrangements and transitional periods for the peripheral regions and countries with small and less developed networks"). "The government has taken the risk, and they will have to provide subsidies if they are unhappy - we are not going to do so," says Mr Mikko Pirinen, TF's consumer services director.

The past three years have also seen TF expand overseas in unprecedented fashion. It is part of a consortium to establish a new fixed network for Estonia, and is engaged in numerous joint ventures in other Baltic states and north-western Russia.

Such cross-border activity will flourish across Europe as privatisation advances. Since most governments remain opposed to their telecoms companies falling into foreign hands, it will mainly take the form of partnerships and joint ventures. The Greek government, for instance, is keen to sell up to 49 per cent of its state telecom company's equity, most of it to an overseas operator prepared to provide management skills and substantial investment.

There and elsewhere, even in rich states such as Germany, the need for investment is the motor behind privatisation. It is already happening in the Asia Pacific region, where Salomon brothers estimate that companies with a total capitalisation in excess of \$50bn (£30bn) are likely to seek equity flotations within the next three years, initially yielding more than £10bn (£6.5bn) in new investment.

Analysts talk of a telecoms industry by 2,000 in which five or so "super carriers" provide network management for global business, with fierce competition, especially in the local loop, between mobile, fixed-wire and cable carriers.

Sir John Hicks, the Nobel economics laureate, famously remarked that the greatest monopoly profit is the quiet life. For Europe's telecoms monopolists, there will be no more peace.

OBSERVER



'Now the recession's over we don't need a social chapter'

would need to save the whole of his or her pay for 500 years to afford such a model at almost £28,000.

Some consolation

Asil Nadir may not have many assets to which he can lay claim at the moment. But since jumping bail, he has perhaps done something to benefit Polly Peck's creditors and shareholders.

It can hardly be pure coincidence that the venue from which he conducted his press conference for the world's media on Friday was Cyprus's Jasmine Court hotel, and since his appearance was postponed several times, the

assembled hacks no doubt took solace in increasing the bar takings.

Oddly enough, it appears that the Jasmine Court is owned by a company in which the administrators of Polly Peck are claiming a controlling interest.

On the wing

For the benefit of the numerous readers evidently addicted to collecting stray facts just in case they should ever come in handy, Blackwell's new Dictionary of 20th Century Social Thought has just come up with the following.

The language of the Karam people of east Africa contains a collective noun, *yakt*, which "groups bats with most birds but excludes cassowaries".

Near the bone

Generous or niggardly, the conditions under which Britain's hived-off public employees are being privatised could be worse. They can at least count on greater security than the literal under-dogs of the public sector - the custodial canines of the prison service.



Eurofighter costs jump 50% over first estimates

By David White, Defence Correspondent, in London

THE COST of Eurofighter, the ambitious pan-European defence project, has jumped by more than 50 per cent from original estimates when development of the four-nation aircraft was launched five years ago, according to confidential official figures.

The programme is now expected to cost as much as £23bn (£49bn) at today's prices. In 1988, the joint venture partners estimated it would cost £21bn.

The increase can be attributed only partly to inflation, and arises even though cuts in the programme were agreed last year. It reflects higher production and development costs than estimated. The four partners - Britain, Germany, Italy and Spain - are expected to buy about 600 aircraft instead of the 785 originally planned.

The latest cost figure will provoke demands from opposition politicians to all four partner countries that governments provide a fuller explanation of

expenditure on the Eurofighter. The total £23bn bill for the Eurofighter 2000 includes about £2bn for development, most of which has been spent or committed, and the cost of setting up technical support for the initial period of service.

Project managers expect the first flight of the aircraft in September, two years behind schedule. However, difficulties with the GEC-Marconi software for its flight control system have still to be resolved.

British officials are now working to a planning figure of £13bn for the UK's share of the project, involving 250 aircraft. That is almost twice the £7bn figure cited for UK costs when Mrs Margaret Thatcher, then prime minister, gave the go-ahead for the project in 1988.

The internal government estimate has risen by £1.5bn in the past year in spite of an agreement between the partners in December to redefine specifications and seek cost reductions. The figure is significantly higher than public forecasts.

Mr David Clark, defence spokesman for the opposition Labour Party, said at the weekend he was "shocked" by the increase in projected cost and would table questions in parliament. "It behoves the government to be much more open and honest with the general public as to the cost of defence," he said.

Excluding logistic support, the bill works out at about £45m for each RAF Eurofighter. That is roughly twice what it would have cost to buy the latest version of the McDonnell Douglas F/A-18, which was rejected by the four Eurofighter countries.

British Aerospace, the main UK partner, argues that the government could recoup all its costs through revenue generated by exports of the aircraft.

The only contracts let so far are for development, at fixed inflation-linked prices. They are being renegotiated. Governments are resisting claims for extra funding by the consortium.

Eurofighter fails to find its wings, Page 4

Whalers ready for stormy debate in Kyoto

By Bronwen Maddox in London and Robert Thomson in Tokyo

YESTERDAY was "whale meat day" at the Kujira-ya restaurant in Shuhoya, central Tokyo. For ¥100 (90 cents) customers could buy a lunch of the dark red, fatty meat that would normally cost them ¥1,200 or more.

That offer is part of the Japanese government's campaign to remind its people of their "whaling tradition" as delegates gather for the 45th annual meeting of the International Whaling Commission, opening today in Kyoto.

The meeting of the 39 member countries, the first in Japan for a quarter of a century, promises to be one of the stormiest. It inherits the unresolved dispute from last year's meeting in Glasgow, when Norway announced it would start commercial whaling this spring, in spite of the IWC's 10-year moratorium.

As the meeting opens, Norway's whaling boats are already at sea, more than 100 miles inside the Arctic Circle, and plan to kill about 800 whales. Norway can claim it is not flouting international law because it shrewdly launched an official objection when the IWC began. But its stand has roused opposition to its application to join the European Community, which has an anti-whaling policy.

This year Japan has said it too may return to the hunt. It wants to take 2,000 whales a year. It has joined Norway in lobbying for an end to the ban, and has hinted that it could withdraw from the IWC if this week's meeting is dominated "by emotion and not by scientific evidence".

The Japanese whale-eating tradition is not as firmly entrenched as the government sometimes suggests. Whale became a popular source of protein in the harsh years immediately following the second world war, but it fell from 30 per cent of total meat consumption in 1965 to 1 per cent in 1985, and has fallen further since Japan observed the ban.

The IWC ban, which both Japan and Norway observed from 1987, has not stopped hunting. Thanks to a clause permitting "scientific whaling", Japan catches 240-330 a year, and Norway around 100. After scientists have removed the stomachs for analysis, the meat goes straight to local restaurants.

Opposition to commercial whaling is divided, a handicap to effective lobbying. Some appear to accept the principle of "sustainable" hunting, but say it is hard to estimate whale numbers accurately, and that not enough is known about their habits to set quotas safely.

Others are opposed to commercial whaling on the grounds that killing by harpoon is cruel. Britain is firmly in this camp.

Conservationist countries, led by France, are bringing their own proposal to Kyoto: the creation of the world's largest "whale sanctuary" around the Antarctic, to include much of the Japanese whaling waters.

Neither the sanctuary nor the lifting of the ban appears yet to have enough support to be carried at this week's meeting. But with a year to prepare for this confrontation, neither side has come to Kyoto in a mood for compromise.

HE LEX COLUMN A short-sighted policy

At first glance the US Treasury's decision to switch its borrowings from long-dated bonds to short-term bills and notes appears sensible enough. Currently two-year money at 3.75 per cent looks much cheaper than 30-year bonds at over 6.75 per cent. The US Treasury estimates that the change will save \$1.8bn in 1994 and a total of around \$16bn by 1998. Short-term rates are, however, volatile and once recovery gathers pace the administration could see its cost of funds rising rapidly. As bond yields would also start to rise the government is in danger of missing its opportunity to fund the deficit at the lowest long-term rates available for a generation.

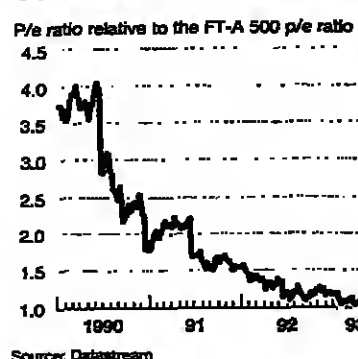
This policy switch also puts the Federal Reserve in an invidious position, since as soon as it feels the need to tighten monetary policy it will worsen the government's fiscal plight. The bond would be all the tighter because, as loan demand picks up, banks will start to liquidate their substantial holdings of short-term government debt. Treasury yields may thus rise faster than general interest rates. In theory borrowing short-term money imposes an extra discipline on the government by making inflation - and therefore short-term rates - more punitive. Politicians, however, rarely respond to such pressures.

Meanwhile long-term bonds will become less liquid. The market's focus will shift towards 10-year maturities as a benchmark, upsetting the stripped coupon market. The loss of seven-year issues could cause ructions in the interest rate swap, while the bond futures tail may also increasingly wag the cash market dog. The market's response was thus understandably cautious - all the more so because the administration's action smacks of displacement activity to avoid tackling the underlying budget deficit.

Vodafone

The sound of chirruping cellular phones is a sure if irritating sign of economic spring, and Vodafone's most recent connection figures seem to confirm that winter is over. New subscribers have been joining the network at an accelerating rate, both to the new Low Call tariff structure and at the traditional business rates. The low rate of migration from business to Low Call is also encouraging. Some 30-40 per cent of its customers would be better off on Low Call: less than 10 per cent have transferred.

Vodafone



That lack of price sensitivity could be important as the market becomes more competitive. Mercury is about to launch its mass market mobile system within the M25 at prices significantly below the existing cellular operators. Tactically it makes sense for Vodafone to cede market share to the new entrant until it has much wider coverage. If Low Call is any guide, the erosion may be slow, so Vodafone's high margins may survive for some time. Market growth from economic recovery may also help keep earnings moving.

For longer-term protection Vodafone has been reinvesting its surplus cash flow in overseas licences. The key to profits in all these markets, however, will be the rate at which the price of technology - and hence capital expenditure on new networks - falls, balanced against restrictions on new entrants and the conservatism of consumers. Vodafone is winning the short-term battle with consumers. Whether that will be enough to prevent the kind of carnage collapsing prices have caused in the personal computer market remains to be seen.

SE Banken

Seriatim has certainly changed towards Swedish banks. Shares in SE Banken have virtually quadrupled to SKr27 since their low on April 22. Last week the excitement became so intense that the bank had to bring forward first quarter results showing a 60 per cent increase in operating profits. The strength of operating income is gratifying since, in theory at least, it demonstrates the scope for recovery once the crisis finally abates. That does not mean, though, that progress will henceforth be linear.

Among the factors bolstering opera-

ing income were several that may not last. Sharp swings in the Swedish money market enabled the bank to widen its interest margin: market turbulence boosted foreign exchange trading profits; commission income was helped by a strong stock market. The harder part will be to maintain the momentum when these factors subside. It is not as if the recession is over. The need for provisions may continue awhile.

The tantalising possibility is that SE Banken's improved fortunes may limit its need for state assistance to rebuild its capital. Worries that such help would not come without cost to shareholders have held back the price. Handelsbanken has managed without state aid and now trades at a discount of only 25 per cent to book. SE Banken's discount of around 45 per cent suggests more room for recovery. Until the shape of the government rescue package is decided, there is no telling how far existing shareholders will be the beneficiaries.

Greencore

The Irish government's shareholding in Greencore may now have been placed, but the episode highlights the sadly familiar episode of an aggressive stockbroker's excessive ambition. The Irish government wanted the job to go to a national broker for political reasons. Astonishingly, no one stopped to consider Greencore's 15 per cent ownership limit which would automatically be exceeded if Davy failed to get the issue away and was stuck with shares. But Greencore is little known outside Ireland and Davy has limited experience dealing with international investors. While telling the market the 25m shares were placed, it was forced to take 4.45m of them on to the books of associated investors.

The Irish stock exchange is understandably concerned about a possible false market in Greencore's shares and has rightly launched an investigation. If the affair reflects badly on Davy, it is more surprising that a house with the skills and reputation of Warburg should have allowed itself to be dragged into the controversy. Warburg agreed to take on 2.54m of the unplaced Greencore shares in its capacity as underwriter but seems to have been uncharacteristically lax in not keeping abreast of how the placing was going. Thus it was caught by surprise when the trouble blew up. That is not what one would expect of the super-smooth mastermind behind BT3.

Balladur prepares to impose tax-raising budget on France

By David Buchanan and William Dawkins in Paris

MR EDOUARD BALLADUR, the French prime minister, will today put his stamp on economic policy with a special budget aimed at stemming the rising budget deficit by raising taxes. He will also seek to boost the stalled economy through selective public works spending.

After only five weeks in office, Mr Balladur is using his political honeymoon to impose unpopular tax increases on an electorate which voted massively for a centre-right platform that spoke of fiscal sacrifice only in very general terms.

A cabinet meeting today will also table plans to make the French central bank independent, another election promise. The aim is to curb political interference in the exercise of monetary policy and reduce the likelihood of fresh speculative attacks against the franc.

The government-ordered audit of state finances last week paved the way for budgetary austerity. It estimated that, without corrective action, the central budget

deficit would rise from FF226bn (£42bn) last year to around FF340bn this year. In addition, the separate welfare funds for unemployment, health, pensions and family allowances could end this year some FF135bn in the red.

The overwhelming reason for the slide in public finances is the slowdown in the economy which, the audit commission estimated, could contract by about 0.5 per cent this year. There has also been a consequent rise in unemployment to 10.7 per cent.

The most controversial measure is expected to be a rise in the "general social contribution" (CSG) from 1.1 to 2.4 per cent on salaries, bringing in a gross FF20bn this year.

Mr Balladur has apparently calculated that a CSG hike would do less harm to general economic growth than raising value added tax.

But in deference to strong conservative attacks on the CSG, introduced by the Socialists, he may make the increased payment deductible from individuals' income tax.

The equivalent of excise tax on

petrol and alcohol is also expected to rise.

Mr Balladur is expected to confirm today that the period during which individuals contribute to full state pensions is to be lengthened gradually from 37½ to 40 years, another unpopular move.

Mr Edmond Alphandery, minister of the economy, said in an interview with the Financial Times that the budget would take initial steps towards giving individuals a tax break on their long-term savings. He said this, in addition to the effect of recent short-term interest rate cuts, would encourage the flow of money into the stock market, essential to the ambitious privatisation programme he intends to announce shortly.

Mr Balladur has promised to pare spending by FF20bn, with cuts expected to fall on defence and education.

But some of this saving will be used to provide tax incentives for the beleaguered construction industry and to finance public housing.

Monday Interview, Back Page, Second Section

IG Metall expects strike vote

By Judy Dempsey in Berlin

GERMANY'S powerful engineering union IG Metall is confident it will receive support for further strike action when it holds fresh ballots in three of the remaining eastern states today.

The ballots, which coincide with a second week of strikes in the first in eastern Germany for more than six decades - will be held in the metal and engineering sectors in Berlin-Brandenburg, Saxony-Anhalt and Thuringia. They will conclude the union's balloting of its 400,000 members in eastern Germany.

The strikes, and the additional ballots, are primarily aimed at putting pressure on Gesamtmetall, the metal and engineering employers' association, and Arbeitgeberverband Stahl, the steel employers' grouping, to reinstate a contract signed

between the employers and the union in March 1981. This was designed to bring west and east German wages into line by next year.

Employers cancelled the contract because of deteriorating economic conditions throughout Germany. Eastern German wages are about 60 per cent of those in the west, and productivity is lagging by as much as 70 per cent.

The strikes are also to remind employers that IG Metall still has political clout - even though the stoppages, organised by west Germans rather than east Germans, could lead to higher unemployment in the east and sap union membership further. The unemployment rate, taking into account job creation schemes and short-time work, is about 30 per cent.

Both sides, publicly at least, have hardened their positions. IG

Metall is insisting it will not return to the negotiating table until employers reinstate the contract, while Mr Dieter Kirchner, head of Gesamtmetall, said yesterday the timetable towards income parity must be discarded.

However, both sides are willing to negotiate away from the limelight in Dresden, capital of Saxony. Talks which broke down last week are due to resume early this week, and may break the deadlock. If not, a number of foreign companies may consider shifting their suppliers from east to west Germany, following a warning last week.

By yesterday, IG Metall had already called out 38,000 workers from 70 plants. More enterprises, located in Saxony, part of eastern Germany's industrial heartland, and Mecklenburg-West Pomerania, the poorest of the five states, will be affected today.

Nadir seeks to salvage business empire

Continued from Page 1

Thursday in an attempt to steer through the sale of Polly Peck's shareholding in Meyna, a fruit company based in Turkey and northern Cyprus, and the sale of the Cypriot pharmaceutical company ICP. A spokesman for Coopers said: "At best we can say that since Mr Nadir's flight the sales are on hold."

In a telephone interview with Sir David Frost on BBC television yesterday, Mr Nadir repeated his criticisms of his treatment in the UK and reiterated a promise to

compensate shareholders in Polly Peck for their losses. He said he was hoping to offer "a very pleasant surprise" to Polly Peck shareholders but refused to elaborate.

If Mr Nadir travels to mainland Turkey he could risk being extradited. Britain has said it will seek his extradition, but Home Office officials played down the chances of a successful application to the Turkish authorities.

Under the UK's treaty with Turkey, neither country is obliged to extradite its own nationals. A spokesman said it was possible the Turks might not

treat Mr Nadir as immune because he has dual Turkish and Cypriot nationality, but "that is a question for them".

The precise size of Mr Nadir's Turkish and Cypriot business empire is unclear. Mr Mentash Aziz, Mr Nadir's personal lawyer, has estimated Mr Nadir's personal wealth at £20m to £25m.

Mr Aziz said yesterday that according to records in northern Cyprus, Mr Nadir is still a director of the local PTV companies. These include Sunzest, the fruit business, Unipac, the packaging plant, and three hotels - the

Palm Beach, the Jasmine Court and the Crystal Cove, although these are thought to be leased from the northern Cyprus government.

The administrators estimate the total book value of the northern Cyprus assets, including parts of Meyna and ICP, at about \$40m (£26m). In Turkey, Mr Nadir may try to regain Gumaydin, the Istanbul newspaper. He may also seek in the courts to reverse the sale of MediaPrint, a printing company.

Additional reporting by Andrew Jack and Ralph Atkins in London

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FINANCIAL TIMES COMPANIES & MARKETS

Monday May 10 1993

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COLLECTION COMPANY
justitia
INKASSO
THE EUROPEAN ENTRY 1993-94
WHITTINGDALE THE WORLD WAGE

INSIDE

Russia poised for first treasury bill issue

Russia is to proceed with its first treasury bill issue on May 18 following several postponements. The issue will mark the start of a plan to finance Russia's enormous budget deficit without printing money. Ruble worth of three-month treasury bills will be sold at a discount likely to produce a 100 per cent annual yield, said Andrei Kozlov, the central bank official handling the issue. He said that Russian commercial banks and exporters would benefit from instant liquidity.

Brazilians rush to the Euromarket

Brazilian banks and companies have put last year's impeachment of President Fernando Collor (left) behind them in a rush back to the Euromarket to take advantage of relatively attractive interest rates. So far this year, 22 banks and companies have raised more than \$1.4bn through issuing Eurobonds. For investors, it is a rare opportunity to earn 11 to 14 per cent per annum at a time when US interest rates are at an historic low.

Drew applies for a listing

Drew Scientific Group, a UK manufacturer of machines that allow doctors to monitor the management of diabetes, is applying for a stock market quotation. It will join later this month through a placing of some 30 per cent of its shares, valuing the Chiswick-based group at about £25m. Drew Scientific's main product, the Glycomet, is an automated analytical instrument capable of monitoring large numbers of blood samples. It is now making instruments for a larger market that needs tests for the level of glycated haemoglobin in blood.

Santander makes Portuguese bid

Banco Santander, the big Spanish private bank, has launched a takeover bid for the 75 per cent of Portugal's Banco de Comercio e Industria it does not already own. A spokesman for Santander estimated the bid to be worth a maximum of £180m.

Prospective p/e ratio

The latest prospective p/e ratio for the "500" index for calendar 1993 is 14.3, according to IBES, the consensus estimates service (last week 14.3). This compares with an IBES estimated p/e for the "500" of 18.3 (18.9) for calendar 1992. The official FT calculation of the historic p/e, based on the latest reported earnings, is 17.70 (17.81).

Market Statistics		
Base listing index	25	London share service
FT-100 index	25	Managed fund service
FTSE-100 index	25	Money markets
Foreign exchanges	25	New int bond issues
London recent issues	25	World stock index

Companies in this issue

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Wood seeks to swap pay for RBS equity

By John Gapper

MR Peter Wood, the director of the Royal Bank of Scotland, who is likely to earn more than £10m this year from the growth of its Direct Line insurance operation, is considering offering to swap his pay bonus contract for equity in the bank.

A swap of the contract, which links his annual performance bonus to the asset growth of Direct Line, could make him one of Royal Bank's largest individual shareholders, with a stake of up to 2 per cent of its ordinary shares. Last year Mr Wood's bonus accounted for £8,014,000 of his total

emoluments of £6,131,390. Mr Wood said in an interview with the Financial Times that he hoped to enter talks with the bank before his September year-end and on a buy-out of his contract, agreed in 1988 when he sold it his 25 per cent stake in Direct Line.

If Mr Wood exchanged his bonus contract for Royal Bank equity, it would diminish speculation that he will press for a separate flotation of the Direct Line business, which he founded in 1985 with financial backing from the bank.

Mr Wood already holds more shares of Royal Bank than any of its other board directors. He had a stake of 334,610 ordinary shares at the end of 1992, which is worth £993,400 at the bank's share price of 267p on Friday.

Mr Wood said he could not predict the outcome of talks, but he believed his bonus contract was worth between 1 and 2 per cent of Royal Bank's £2.1bn market capitalisation, which would give him a stake of between £21m and £42m.

He said he believed there would still be larger family shareholdings in Royal Bank. The biggest institutional holders in 1992 were Banco de Santander, with 9.8 per cent, and Scottish Equitable Life Assurance, with 5.24 per cent.

Mr Wood said he was keen to change his contract because the fact that he was getting cash in return for giving up Direct Line meant his pay arrangement was "distorted" and attracted public attention he would prefer to avoid.

Although there has been speculation over whether Mr Wood fits comfortably into Royal Bank, he said he was happy to work with its chief executive Mr George Mathewson, and it was now logical to consider alternatives to flotation.

Direct Line was last week disclosed to have trebled first-half profits to £15m.

Generali raises capital for subsidiary

By Heig Simonian in Milan

GENERALI, Italy's biggest insurance company, is planning a complex capital-raising deal for its Alleanza life insurance unit. It also announced slightly higher profits for 1992 after two years of profit falls.

The deal will raise between £457bn and £710bn for Alleanza, which recently invested heavily in a stake in Banco Ambrosiano Veneto, Italy's biggest private-sector bank. Details of the capital raising are not finalised and the impact for Alleanza, Generali or shareholders is unclear.

Generali's net profits rose to £389.8bn (£165.73m) last year from £380.6bn in 1991. The increase, after falls as underwriting losses grew, was in spite of a £349m write-down on the securities portfolio. Taxation increased sharply to £149.5bn last year from £65.4bn in 1991.

Operating profits rose to £255.3bn from £108.2bn, on a 21.9 per cent jump in group premiums to £2,804bn. Preliminary consolidated premiums soared about 40 per cent to £2,425bn. Adjusted for exchange-rate factors and acquisitions, the rise was about 12.5 per cent.

The improved profits came despite a rise in non-life underwriting losses to £142.7bn from £112.8bn. By contrast, Generali's life insurance profits rose to £532.5bn from £493.4bn. Earnings were also boosted by a £249bn gain on exchange rate movements.

Shareholders' confusion over the Alleanza deal was mitigated by Generali's decision to pay this year's dividend of £350 a share wholly in cash, instead of a mixture of cash and Alleanza shares as last year. The Alleanza transaction involves, first, a free one-for-four issue of 100m new ordinary shares and 21.6m savings (non-voting) non-convertible shares. That will be followed by a second capital increase, involving up to 50.7m new ordinary shares, which will serve a new six-year convertible bond. This bond will pay interest between 4 and 6 per cent, and will be priced between £9,000 and £14,000.

Generali will also issue three-year warrants, in a like number to the convertible bonds, on 16.5m non-convertible Alleanza savings shares it currently holds. The warrants will be priced at £1,200 each. Generali will receive £68.9bn for the warrants. Further proceeds will come through the linked sale of its Alleanza savings shares.

Richard Waters and Norma Cohen report on the fight against insider dealing

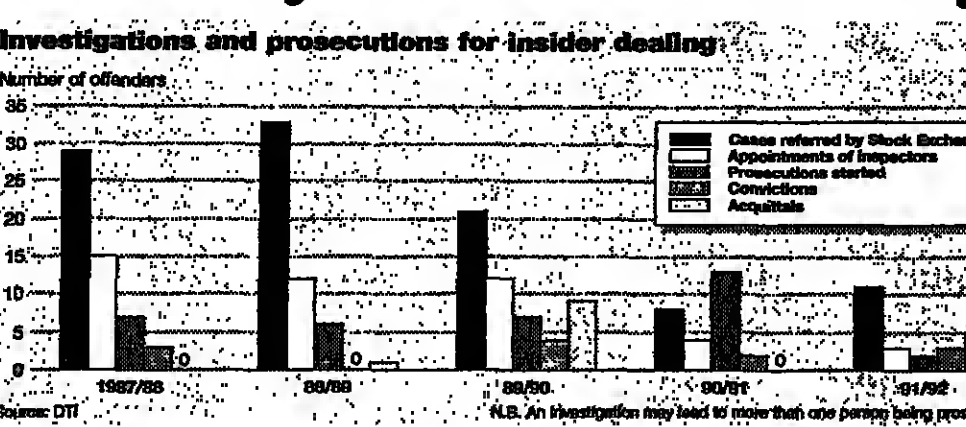
Invisible enemy defies the City sleuths

Insider dealing is like sex. To hear some people in the financial world talk, every one else is doing it all of the time - except you.

In fact, no one has any idea how common (or uncommon) the crime really is. As Mr Peter Gerard, general counsel at the London Stock Exchange, says: "That's part of the problem. It makes it easy for anyone to stand on a soapbox and talk about it."

Jumping on the soapbox last week was Mr Paul Myers, chairman of UK fund manager Gartmore, in one of the City's periodic outpourings of angst on the subject. He wrote to the Financial Times to complain about a sharp drop in the share price of Tiphook, the transport rental group, in the days before the company issued a profits warning. On previous experience, he said, it was unlikely the Stock Exchange would be able to do anything about it.

Other fund managers queued up to agree with him. Several pointed to the cases of MTM, the chemicals company, and BM Group, the construction equipment company, both of whose shares collapsed spectacularly last year after having fallen suspiciously sharply in the days before bad news was announced.



Number of offenders

Source: DTI

FT: An investigation may lead to more than one person being prosecuted.

assembled, have greater powers, for instance, to require witnesses to answer questions.

"The gap comes where we don't have the powers needed to gather sufficient information for inspectors to be appointed," said Mr Mike Feltham, head of the exchange's insider dealing group. A central agency - perhaps the Securities and Investments Board - should be invested with all the powers and resources necessary to do the job, he says.

The exchange's complaints have fallen on deaf ears at the Treasury, where an official said: "It is very easy to come up with panaceas - an insider dealing tribunal, a change in the burden of proof, a new central agency. But the central difficulty is to establish that someone actually possessed inside information. It is easy to have the suspicion."

On this point, all agree. The rumours that sweep the stock market can take share prices up or down sharply. "A lot of those movements are market manipulation rather than insider dealing," says David Rough, investment director at Legal and General.

The difficulty is to establish that someone possessed inside information. It is easy to have the suspicion

lished, for instance. However, the Treasury's draft legislation on insider dealing, which will land on the desks of City trade associations this morning, will do nothing to tackle the problems of enforcement about which investors like Mr Myers complain.

Despite the soul-searching in the financial world, it seems like that some forms of insider dealing are declining. Even after it became a crime in 1980, trading on inside information remained an institutionalised practice in

securities houses, and brokers were valued most for their well-timed tips, not their analysis. The well-publicised insider dealing cases of the late 1980s in the US and UK changed all that, prompting securities and investment management firms to introduce and enforce tougher dealing rules on their staff.

Also, companies and their advisers are coming under greater pressure to keep information secret, and to publish price-sensitive information promptly. The exchange says it has become concerned at the leaking of information to Sunday newspapers and has called in a number of chairmen of listed companies in recent months. These tickings-off have been done by the City's best - in secret - but the exchange threatens it may make cases public in future.

Despite this, listed companies still like to prepare the market for bad information. "Companies call it news management," said the head of UK equities at one leading fund management house. "They don't exactly say 'We're issuing a profits warning.' They just give you enough information to realise the profits estimates of most analysts are too high."

A shareholder said that in one such meeting with the management of a major international food group last autumn, he real-



Mike Feltham: hampered

ised that the company was likely to take write-downs at year-end which had not yet been factored into analysts' profit forecasts. As a result, he held off buying a further stake in the company.

Prompter publication to the market as a whole would keep insider dealing at bay, whether real or suspected. The slide in the Tiphook share price came in the days after the company had told its broker, UBS, that it planned to issue the profit warning, but before the warning was announced. The longer price-sensitive information sits around the offices of a company or its advisers, the more likely it is to leak.

The conviction in March of Mr Thorold Mackie, the Edinburgh-based stockbroker fined for advising his clients to trade in the shares of Shanks & McEwan, also sprung in part from a delay in publication. He was told of a possible profits warning at the company two weeks before it was published to the stock market.

As the Treasury official says: "More pressure should be put on companies to get information out to the market quickly." And a fund manager adds: "The minute a material development is known, the company should be required to disclose it to all shareholders." After all, if there was less inside information, there would be less insider dealing.

Upbeat Gaidar sees minds won over by reform

MR Yegor Gaidar, the former Russian prime minister, concluded three lectures at the London School of Economics last week with an upbeat message which left his audience of economists, academics and businessmen with the impression that Russia has found a new Stolypin.

"If we can maintain political stability, Russia will continue to be a very poor country into the 21st century. But it will also be one of the most dynamically developing markets in the world, in which western businessmen will find it profitable to participate at their peril," the 36-year-old economist and former journalist predicted in his fluent but heavily accented English.

With the slogan "order, then reform" Pyotr Stolypin, Russia's last great reforming prime minister, picked up the pieces after the failed 1906 revolution. He set out to create a prosperous peasantry and a stable middle class and so underpin Russia's transformation into a modern, constitutional monarchy. Tragically, he died from an assassin's bullet in 1911.

Russia's current reformers faced a similar task as they sought to fill the vacuum created by the failure of the August 1991 attempt to restore the old Soviet power structure. They moved to cut bloated military spending by 70 per cent, started to tackle an inflationary monetary overhang and opted for rapid mass privatisation as the main instrument of socio-economic transformation.

What that meant in practice, he told his LSE audience, was a mass privatisation programme that allocated shares to enterprise managers and the work collectives directly involved, as well as to power centres such as local governments, security forces and teachers with the passive power to block any reform.

"We have created a new social basis behind our economic policy and this in my view is the reason for our success in the referendum. Life has changed in the ordinary summer when Russia had been hit by a flood of easy credits issued by Ukraine. This recreated all the old financial imbalances and created a near universal opposition to reform and a universal demand for the printing of more money."

The reformers got close to restoring confidence in the ruble in early 1992, by eliminating the inherited budget deficit of nearly 20 per cent of GDP. But the lack of customs posts and tax collectors and inability to control the spending of republics like Ukraine inside

better understood. He also believes that the start of the biggest mass privatisation programme ever seen has swung many enterprise managers and sceptical workers into the reform camp.

"The change of attitude has been dramatic," he said. "Last spring factory managers combined to resist the government, clamouring for easy credit. By autumn there was a clear divide between those nostalgic for the old days of easy credit and state orders and the younger, more energetic managers who saw their future as the heads of big private companies, competing with western companies and enjoying a high standard of living."

As for workers, he added, "they used to complain about high prices and low wages. By September they were asking what should we do with our vouchers and is the management plan for the future of our factory sensible, or are they fooling us?"

The reformers' initial success in cutting the budget deficit and persuading the central bank to raise interest rates showed it was possible to change from soft-budget constraints to a demand determined economy facing hard budget constraints.

Mr Gaidar's insider account, drawn from memory and delivered without notes, underlined the parallels between the window of opportunity opened up by the failed coup of August 1991 and the new opportunity to take reform further which has opened up in the wake of last month's referendum.

Enriched by the mass of compressed experience since the collapse of the Soviet Union and made wiser by the mistakes committed, the reformers are again seeking to wrest the initiative. Among their targets to regain control of the money supply, raise energy prices to world levels, and bring Yegor Gaidar back into the team.

Berisford in profit after three years of losses

By Maggie Urry

BERISFORD International, the property and agribusiness group which on Friday saw its £184m offer for C&J Clark turned down by the shoe company's shareholders, will today announce a return to profits after three years of losses. It is likely to reiterate plans to buy other businesses.

Interim results are not likely to include the costs of the abortive offer for Clarks. These are thought to be well under £1m, with many advisers' fees geared to success. Clarks' costs may be much higher. Its merchant bank, Schroders, held a full-scale international auction for the company approaching more than 40 possible bidders after shareholders agreed last October to seek a buyer.

Schroders, whose position had been questioned after Friday's shareholder vote to keep the group independent, said yesterday it foresaw a continuing relationship with Clarks. Questions hang over the future of Clarks' chairman, Mr Walter Dickson, and six other directors. Attempts to oust Mr Dickson last October could be repeated, although on Friday shareholders promised to end the disharmony which has bedevilled the company.

Berisford is expected to show a small pre-tax profit for the six months to end March. This is thought to have come from asset sales rather than trading. Operations are likely to have shown a small loss. In the comparable period Berisford lost £27.4m before tax on an FRS 3 basis, after £49.2m of provisions.

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COMPANIES AND FINANCE

Drew Scientific valued at £25m

By Richard Gourlay

DREW Scientific Group, which makes machines that allow doctors to monitor the management of diabetes, is joining the rush for a market quotation.

It is set to join the stock market later this month through a placing of some 30 per cent of its shares, putting a value on the whole of this Chiswick-based group of about £25m.

Formed by Mr Keith Drew, a former submarine lieutenant in the Royal Navy, the group has evolved in the last five years from work screening blood for sickle-cell anaemia carried out with the Institute of Child Health, an affiliate of Great Ormond Street Hospital.

The placing is expected to be priced at about 110p, to raise £7m, of which £4m will be used

for development of the group which has so far grown from internally generated resources and a small overdraft.

Mr Drew and his family, which currently holds just over 50 per cent of the shares, will raise £1.3m through share sales and will be left with just under 30 per cent of the group.

In the year to March the group made a pre-tax profit of £151,000 on sales of £1.7m. It is currently producing 40 machines a month - retailing at up to £15,000 - and the packs of consumables required for each test, and could make profits of up to £2m, giving earnings per share of 5.8p assuming a low tax charge.

The new issue precedes flotation of a similar diagnostic instrument company, Anagen, due for mid-June although that

is still developing its product and has made no sales.

Drew Scientific's main product, the Glycomat, is an automated analytical instrument capable of monitoring large numbers of blood samples. It is now making instruments for a larger market that needs tests for the level of glycated haemoglobin in blood.

So far Drew has sold only 275 machines. But it claims "considerable potential for rapid growth" after it received Food and Drug Administration approval to sell in the US and launched its main Glycomat product there in December.

Competition for the system comes from traditional electrophoresis methods, which are much cheaper but also more time consuming. Other competition is High Performance Liq-

uid Chromatography, which unlike the Drew system requires high pressures. The main producers of this are a Californian company, Bio Rad, and Daiichi of Japan.

Drew has given worldwide distribution rights to Ciba-Corning, a subsidiary of Ciba-Geigy, and also European rights to IL of Milan.

Mr Drew says the group wanted a sounder base for development given the intentions to market a new, smaller instrument to a wider market later in the year.

It also needed to move from manufacturing "cottage industry" style in Chiswick to a full manufacturing base in Cumbria. "We have done alright but we have fresh markets to go for particularly in the US and in Japan," Mr Drew said.

Ossory talks may lead to restructure

By Paul Taylor

OSSORY Estates, the property group, is negotiating with its 30 banks for a new medium term loan agreement embracing all of its £100m of debt, and that could lead to a capital reconstruction and the raising of fresh capital.

That would take the business forward and back to profitability, the directors claimed. Several banks are being asked to convert non-performing debt into equity. Since the breaches of bank covenants arose last September the company has ensured no bank has pursued its security.

Part of the reconstruction would include creditors in the Sheldersdale concourse project converting their debt into equity. Ossory lost the High Court action regarding the fire there, and creditors for £4m will not be reimbursed by the insurers but become a direct liability of the group.

In the half year ended December 31 1992 the group incurred a pre-tax loss of £17.4m, against a profit of £1.52m. At the operating level, the group achieved a substantial reduction in overheads and tackled several inherent management problems.

However, £8.54m has been provided against property values and £5m for extraordinary interest costs to cover converting the fixed rate preference shares into a variable rate instrument. But that was potentially recoverable.

Losses per share were 21.82p (0.63p).

In the year 1991-92 the group wrote £42.7m off investments and properties, and finished with a loss of £41.6m.

OGC flotation

OGC International, the North Sea construction and project management group, is coming to market on a historic multiple of 11.9 at the issue price of 130p. In its prospectus the Aberdeen-based company, valued at £78m, indicated a notional gross dividend yield of 4.2 per cent. The offer closes on May 19 and dealings are expected to begin on June 1.

EIT placed into administration

By Paul Taylor

EIT Group, the USM-quoted information technology company formerly known as Maxi-print, has been placed into administration.

Mr Michael Radford and Mr Paul Barratt, both of Radford, Sons & Co, were appointed joint administrators of the company by the High Court on Friday under the provisions of the Insolvency Act 1986.

EIT's shares were suspended at 9.4p in February pending clarification of its financial position.

Earlier in the day the group, which has been hard hit by

continued rationalisation costs at Sintrom, reported a sharp increase in pre-tax losses from £99,000 to £560,000 for the half year ended September 30 1992.

Trading in the period had been "satisfactory" taking into account the economic climate, the directors said. The group supplies and supports communications systems.

With the benefit of acquisitions turnover went up from £1.25m to £3.6m, but operating expenses outweighed the gross surplus for an operating deficit of £670,000 (£74,000).

Losses per share were 3p (1.05p).

Jarvis cash call as losses hit £3.7m

JARVIS, the construction and property group, has reported a £3.7m pre-tax loss for 1992 and announced a rights issue to raise £2.35m.

The issue of 18.07m new ordinary shares is on a one-for-one basis at 14p per share. Proceeds will be used to improve liquidity and gearing and to prepare the group for an expected recovery in its markets.

Irrevocable commitments to take up their entitlements have been received from shareholders holding 25.7 per cent of the existing equity.

The year's loss, compared with a £238,000 profit, and reflected problem contracts and redundancy and other closure costs, particularly within the building division. Turnover came to £292.1m (£119.7m); loss per share was 19.8p (earnings 0.8p) and the dividend has been omitted (0.575p).

Jarvis also announced that its subsidiary, Jarvis Estates, had contracted to sell for £1.05m two properties in Becontree and Dartington to Jarvis Pensions, the trustee for the Jarvis Pension Scheme.

The rights issue has been underwritten by Mr Harvey Bard, the chairman and fellow director Mr Martin Reuben.

NEWS DIGEST

Revamped Maddox over £1m

AFTER returning to the black at midway, Maddox Group finished the 1992 year with a pre-tax profit of £1.13m from turnover of £24m. Included in the profit was a £491,000 exceptional credit.

In the second half Cables and Flexibles and Seacoast Electric suffered a significant reduction in activity and substantially poorer results than expected. Hence the decision to sell them.

Wakebourne Group, the computer and maintenance support business acquired last August, matched expectations and made significant contributions to profits.

Operating profit before central costs came to £1.35m. Wakebourne accounted for £905,000 (£287,000) and Seacoast £233,000 for the period March to September, and other businesses incurred losses of £155,000.

Earnings per share came to 0.30p, against losses of 1.43p in the previous nine months on a pre-tax deficit of £311,000.

Assuming shareholders approve the sale of C&F and Seacoast the main business of the group in 1993 will be focused on the information technology support sector.

In the first four months of 1993 Wakebourne's profits were ahead of budget, and Computer Profiles, a UNIX based systems development business acquired in February, was already contributing to group performance.

BDA takes in £1.2m exceptional charges

After an exceptional £1.2m against the carrying values of its stock and work, BDA Holdings incurred a loss of £1.16m in the year ended January 31.

In the previous year this group of quantity surveyors, architects and construction management consultants, was just in the black at £18,000.

Mr Brian Duker, chairman, said in the review of properties the value of the head office in Chingford was cut by £300,000. This was offset against the revaluation reserve.

Turnover was £1.33m (£1.29m) and losses per share worked through at 6.4p (earnings 0.1p).

Cooper Clarke hit by bad debts

For the year 1992 Cooper Clarke, builders' merchant and distributor of specialised products, made a pre-tax profit of £203,000 from £23.6m turnover. The 1991 period was for eight months only, and that produced a profit of £126,000 from

sales of £13.2m. Mr Peter Clarke, chairman, said the company had been hit by bad debts of £316,000 in the year despite close control of credit management. Intense competition again squeezed margins.

After a substantially higher tax charge earnings per share for the year came to 2.6p (4.1p for the period).

Baring Securities Emerging Markets

The Baring Securities Emerging Markets Index Tracker Fund has launched a placing of up to 10m ordinary shares at \$10.50 each. The placing has not been underwritten and no shares will be allotted unless subscriptions have been received for a minimum 5m shares.

The net proceeds, assuming maximum subscription, will amount to \$100m (\$64.9m) and will be invested in a sample portfolio of the equity securities of companies whose shares make up the Baring Securities Emerging Markets Index.

Radiotrust value starts picking up

Reflecting the continuing difficult trading conditions, net asset value of Radiotrust at January 31 had fallen to 48.3p, compared with 49.9p six months' earlier and with 50.2p

at end-January 1992. Since then, however, it had edged upwards as signs of the ending of the recession had begun to appear, the directors said.

In the year ended January 31 1993 income totalled £113,000 (£127,000) but there was a net loss of £22,000 (£26,000), equal to 0.25p (0.3p) per share.

The current year promised to be "more stimulating" than the last two as the recession faded and advertising revenues began to climb, the directors claimed.

Atrous subsidiaries meet expectations

Atrous, the shower screen and mirror supplier which obtained a listing in March via the reverse takeover of URS International, has announced results of its trading subsidiaries for the year to January 31.

The subsidiaries, the DB (UK) group, achieved pre-tax profits of £1.1m, compared with the estimated £1.1m given in the listing document. Turnover was £6.23m against the estimated £6.19m.

Atrous, which has a March 31 year end, acquired DB for £5.5m in loan notes and shares on March 26 1993 and at the same sold URS to Howmar for £1. Results of the enlarged group for the half year to September 30 will be published in December.

COMMERZBANK

PAYMENT OF DIVIDEND

NOTICE IS HEREBY GIVEN to shareholders that following a resolution passed at the Annual General Meeting of shareholders held on 7th May, 1993 a Dividend for the year ended 31st December, 1992 will be paid, as from 10th May, 1993 at the rate of DM. 10.00 per share of DM. 50 nominal, against presentation of Coupon No. 57 or lodgement of London Deposit Certificates for marking Square No. 20.

Holders of Profit Sharing Certificates issued in 1995 are entitled to a distribution equivalent to 10.25 per cent per annum for the year ended 31st December, 1992 and will receive as from 10th May, 1993 DM. 10.25 for each DM. 100 nominal held against presentation of Coupon No. 8.

Holders of Profit Sharing Certificates issued in 1989 by Berliner Commerzbank AG are entitled to a distribution equivalent to 8 per cent per annum for the year ended 31st December, 1992 and will receive as from 10th May, 1993 DM. 8.00 for each DM. 100 nominal held against presentation of Coupon No. 4.

Holders of Convertible Profit Sharing Certificates issued in 1990 are entitled to a distribution equivalent to 7 per cent per annum for the year ended 31st December, 1992 and will receive as from 10th May, 1993 DM. 7.00 for each DM. 200 nominal held against presentation of Coupon No. 3.

Holders of Profit Sharing Certificates with Option Rights issued in 1991 are entitled to a distribution equivalent to 9.5 per cent per annum for the year ended 31st December, 1992 and will receive as from 30th June, 1993 DM. 95.00 for each DM. 1000 nominal held against presentation of Coupon No. 2.

Holders of Profit Sharing Certificates issued in April, 1992 by Berliner Commerzbank AG are entitled to a distribution equivalent to 6.5375 per cent per annum for the period 1st April, 1992 to 31st December, 1992 (three quarters) and will receive as from 30th June, 1993 DM. 65.375 for each DM. 1000 nominal held.

Holders of Profit Sharing Certificates issued in December, 1992 are entitled to a distribution equivalent to 0.7625 per cent per annum for the period 1st December, 1992 to 31st December, 1992 (one twelfth) and will receive as from 1st July, 1993 DM. 0.7625 for each DM. 100 nominal held.

All payments will be subject to a deduction of German Capital Yields Tax at 25%.

Coupons and London Deposit Certificates should be lodged with:

S.G. WARBURG & CO. LTD.

Paying Agency,

2 Finsbury Avenue,

London EC2M 2PA

from whom appropriate claim forms can be obtained. Coupons may also be lodged with:

COMMERZBANK AG

London Branch,

Commerzbank House,

23 Austin Friars,

London EC2N 2EN

Coupons will be paid at the rate of exchange on the day of presentation.

Payment in respect of London Deposit Certificates will be made at the rate of exchange ruling on the day of receipt of the dividend on the equivalent shares deposited in Germany.

United Kingdom Income Tax will be deducted at the rate of 5% unless claims are accompanied by an affidavit.

German Capital Yields Tax deducted in excess of 15% is recoverable by United Kingdom residents. The Company's United Kingdom Paying Agent will, upon request, provide shareholders or their agents with the appropriate form for such recovery.

8th May, 1993 COMMERZBANK AKTIENGESellschaft

ARTAL LUXEMBOURG S.A.

10, RUE EUGENE RUPPEL L - LUXEMBOURG
R.C. B LUXEMBOURG n° 42.054

We have the honour to kindly convene the Shareholders to attend the Annual General Meeting to be held on

TUESDAY MAY 18, 1993 AT 11.00 A.M.

AT THE OFFICES OF
COMPAGNIE FINANCIERE DE GESTION LUXEMBOURG S.A.
RUE DE LA PAIX, BOULEVARD JOSEPH II,
L - 1840 LUXEMBOURG

IN ORDER TO DISCUSS THE FOLLOWING MATTERS.

AGENDA

1. Report of the Board of Directors.
2. Report of the Independent Auditor.
3. Approval of the Financial Statements as from December 7, 1992 to December 31, 1992.
4. Discharge to the Directors.
5. Discharge to the Independent Auditor.
6. Allocation of Results.
7. Statutory communications.
8. Miscellaneous.

The board of Directors

Christiania Bank og Kreditkasse

(Incorporated in the Kingdom of Norway with limited liability)

U.S.\$200,000,000

Primary Capital Undated Floating Rate Notes

Notice is hereby given that the Rate of Interest has been fixed at 3.5% and that the interest payable on the relevant Interest Payment Date November 10, 1993 against Coupon No. 14 in respect of US\$10,000 nominal of the Notes will be US\$178.89 and in respect of US\$250,000 nominal of the Notes will be US\$4,472.22.

May 10 1993, London

By: Citibank, N.A. (Issuer Services), Agent Bank CITIBANK

MONTREAL TRUSTCO INC.

(Incorporated under the laws of Canada)

Y6,000,000,000

Floating Rate Debentures

Due 1994

Interest rate - 4.55%

Interest period from - 3.1.1993

to - 8.11.1993

Interest Amount per \$100,000,000

nominal due 8.11.1993 - \$2,293,609

Agent Bank

The Long-Term Credit Bank of Japan, Limited

Tokyo

GREAT BELT A.S.

(A/S Statensforbudsloven)

Y7,000,000,000

Floating Rate Notes

Due 1994

Interest rate - 4.38%

Interest period from - 9.5.1993

to - 9.11.1993

Interest Amount per \$50,000,000

nominal due 9.11.1993 - \$1,104,000

Agent Bank

The Long-Term Credit Bank of Japan, Limited

Tokyo

NESTLÉ'S HOLDINGS LIMITED

Incorporated in Nassau (Bahama Islands)

Notification to the holders of warrants issued by Nestlé's Holdings Limited, Nassau, in connection with the Bond issues mentioned below

The board of Directors of Nestlé S.A. will propose at the Annual Shareholders' Meeting on 27th May, 1993 among other matters to increase the share capital from currently Sfr. 364 000 000 by Sfr. 15 520 000 to Sfr. 379 520 000 by the issue of 1 552 000 new registered shares having a nominal value of Sfr. 10. - each, fully paid up, with a preferential subscription right for the shareholders in a ratio of one new registered share for twenty-five old registered or bearer shares and for the holders of participation certificates in a ratio of two new registered shares for twenty-five participation certificates.

The holders of the warrants issued by Nestlé's Holdings Limited in connection with the following Bond issues by Nestlé Holdings, Inc., Wilmington, Delaware, U.S.A.

USD 200 000 000

6% Bonds due 1998

Security Numbers CEDEL Euroclear

Bonds with Warrants 357 464 3437

Warrants 357 540 3481

USD 200 000 000

5 7/8% Bonds due 1998

Security Numbers CEDEL/Euroclear

Bonds with Warrants 3 200 167

Warrants 3 200 221

USD 250 000 000

3 5/8% Bonds due 1999

Security Numbers CEDEL/Euroclear

Bonds with Warrants 3 986 584

Warrants 3 986 618

who want to use their option to acquire registered shares with subscription rights should exercise their warrants at the latest on 28th May, 1993.

From 1st to 30th June, 1993, the warrants will not be exercisable.

The Exercise Price of the warrant will be adjusted after the subscription period in accordance with the terms and conditions of the respective bond issues and will be published as soon as possible thereafter.

10th May, 1993 Nestlé's Holdings Limited, Nassau

RUSSIA

27th May 1993

The Financial Times proposes to publish this survey on the date shown above.

It will be soon by leading international businessmen in 160 countries worldwide. If you would like to promote your organization's involvement to this important audience please contact:

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Tel: (071) 873 3426 Fax: (071) 873 3428

Nina Golovoyzenko in Moscow
Tel: (095) 243 19 37 Fax: (095) 251 24 57

FT SURVEYS

With effect from May 10th 1993

SUEZ KOOIJMAN N.V.

will change its name to

SUEZ NEDERLAND

SECURITIES N.V.

SUEZ NEDERLAND

SECURITIES N.V.

Banque de Suez Nederland N.V.

Nieuwezijds Voorburgwal 162, 1012 SJ Amsterdam

Tel: (3120) 626 00 41, Fax: (3120) 626 80 64

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INTERNATIONAL

BusinessWeek

This week's topics:

China: Rise Of An Economic Giant

What Ever Happened To Spain?

Matra and British Aerospace

Russians set date for Rbs1bn issue

By Leyla Bouillon in Moscow

THE RUSSIAN authorities plan to press ahead with their often-postponed first Treasury bill issue on May 18. The issue will be for Rbs1bn worth of three-month Treasury bills to make a start in financing the country's enormous budget deficit without printing money.

The Treasury bill market, however, will initially be closed to foreigners.

Mr Andrei Kozlov, the central bank official handling the issue, said the bills would be sold at a discount likely to produce a 100 per cent annual yield, well below inflation currently running at 1,100 per cent a year.

But he said that Russian commercial banks and exporters would have an incentive to buy the bills. It would be better than keeping huge amounts of vital cash to compensate for the fact that the Russian central bank can take weeks or months to transfer money through its rickety payments system.

"We are promising instant liquidity," Mr Kozlov said.

The central bank also has a habit of hanging on to rapidly-depreciating roubles owed to exporters who have to sell 30 per cent of their hard currency earnings to it.

Mr Alexei Kuznetsov, acting chairman of Incombank, one of 20 official dealers, said the issue would be attractive if banks could hold part of their reserves in the form of Treasury bills. The current reserve requirement is 20 per cent.

Mr Pavel Zhikharev, chairman of Sberbank, the country's nationwide savings bank, which until recently had its deposits simply appropriated by the government to help finance the budget deficit, said his bank was likely to buy the bills.

Mr Boris Fyodorov, finance minister, who has long insisted the authorities start to finance the budget deficit using "civilised" methods such as Treasury bills, complained recently that high inflation would make it difficult to "sell a decent amount" of them.

But Ms Bella Zlatkis, head of the finance ministry's securities department, said the government proposed to sell a total of Rbs1,000bn worth of Treasury bills this year - compared with an expected budget deficit of several thousand billion roubles.

She said two experimental auctions had already shown there would be demand for the paper, but she was hoping the central bank would make it compulsory for commercial banks to hold some of their reserves in the form of Treasury bills.

Mr Kozlov has so far resisted making this compulsory.



Boris Fyodorov: insisted on 'civilised' way to fund deficit

He added that this was on condition that the bills would yield 100 per cent and not be subject to tax, as promised by the authorities.

Spanish in Pta18bn Portuguese bank bid

BANCO Santander, one of Spain's biggest private banks, has launched a takeover bid for the 75 per cent of Portugal's Banco de Comercio e Industria it does not already own. AP-DJ reports from Madrid.

A spokesman for Santander estimated the bid to be worth up to Pta18bn (\$155m).

Santander said the Portuguese bank's other overseas investors, the Royal Bank of Scotland with 15 per cent and Metropolitan Life Insurance with 3.6 per cent, have approved its offer.

The Spanish bank will pay Esc1,400 (\$9.53) a share for the bank, a 40 per cent premium over BCI's average share price in recent weeks. The bid must be approved by the Portuguese authorities.

Royal Bank of Scotland, Santander and BCI participate in a cross-border computer network with Credit Commercial de France.

Santander and BCI also have a banking alliance, with the Spanish bank holding 9.9 per cent of BCI and the Scottish bank holding a 2.5 per cent stake in Santander.

Mr Jose Sevilla, a banking analyst with Madrid brokerage FC Inversiones Bursatiles, said the move was in line with Santander's strategy in Portugal, where they are "pretty aggressive in terms of introducing new products."

Santander shares closed Pta10 down Friday at Pta5,060.

BCI operates in retail and investment banking, as well as corporate finance and leasing activities. It has expanded strongly in the past two years, increasing its branches to 86 from 25, with another 20 scheduled to open this year.

Assets rose 36 per cent in 1992 to Pta295bn, while deposits rose 40 per cent to Pta177.7bn.

Net profit in 1992 reached Pta1,73bn, Santander said, without giving a year earlier figure.

Indian Airlines chief quits after row with ministry

By Stefan Wagstyl in New Delhi

INDIAN Airlines, the troubled state-owned carrier, has been thrown into confusion by the sudden resignation of its chairman and managing director.

Mr Vasudev's departure comes at a time when the airline has been widely criticised for its records on safety and strikes, and its heavy financial losses.

The immediate cause of Mr Vasudev's departure was a row between him and Mr Chulani Nahl Azad, the aviation minister. In a letter, Mr Vasudev accused the ministry of "systematically undermining" his role as chief executive.

Mr Vasudev took office only last July, when the chairmanship had been vacant for more than six months following the resignation of his predecessor over the handling of a pilots' strike in late 1991.

He also ran into trouble with the pilots who went on strike for higher pay in December 1992 during the peak season for foreign tourists and business travellers.

Mr Vasudev tried to break the strike by hiring Tupolev jets and crews from Uzbekistan Airlines. He wished to instill a commercially-minded management practices into the airline, which is facing increasing competition from fledgling private carriers.

The attempt collapsed when a Tupolev crashed in January at New Delhi airport. No-one was seriously hurt, but the government forced the airline to accept the pilots' demands.

However, in the last month, two Indian Airlines jets were hijacked, prompting an investigation into security standards, and 53 passengers were killed when another aircraft crashed at Aurangabad, in western India.

Accident investigators are examining whether the aircraft, an ageing Boeing 737, had been in fit condition to fly and whether it had been overloaded.

In his resignation letter, Mr Vasudev says the airline management's "abject surrender" in the strike led to "rank indiscipline in the organisation" and the "greatest casualty of indiscipline" was safety.

Sarrio blames KIO as profits tumble

By Tom Burns in Madrid

SARRIO, the Spanish cardboard producer controlled by Italy's Saffa group, announced a sharp fall in net profits to Pta105m (\$900,000) for 1992 from Pta2.7bn.

The group said the blame lay solely with the Kuwait Investment Office.

Mr Carlo Bonomi, chairman, said Sarrio was owed Pta8.6bn by Grupo Torras, KIO's investment arm in Spain, which bought Sarrio's special paper operations in February 1991.

Sarrio is suing Torras, as well as the KIO and the Kuwait Investment Authority, the investment office's controlling department, for non-payment on the transaction.

At the same time, Sarrio has been forced to provide against a fall in the value of shares in Torras-controlled companies it acquired as part payment on the deal.

Grupo Torras went into receivership at the end of last year. Mr Bonomi said Sarrio's results had been dramatically affected by the KIO.

Moody's downgrades NEC debt

By Michio Nakamoto

MOODY'S, the US credit rating agency, has downgraded the long-term debt rating of NEC, citing expectations that the Japanese electronics group's debt cover will deteriorate. The agency reduced its rating from A2 to A3.

NEC, a leading manufacturer of telecommunications, computers and semiconductor devices, faces increasing competition in many of its markets, Moody's said.

The group has seen the proportion of retained cash-flow to total debt fall to about half over the past several years.

while interest cover has fallen from three times to about one and a half. The company is also forecasting a substantial loss in the year to March 1993, so interest cover will fall further.

In the Japanese PC market, which NEC has dominated with its proprietary system, competition from US manufacturers is set to intensify with the spread of MS-Windows.

This new operating system will loosen NEC's hold on the market by challenging the pre-eminence of its Japanese-language software that has been maintained due to its proprietary system.

In addition, the company faces increasing price competition from US manufacturers, which will also erode its market share of over 50 per cent in Japan, Moody's says.

In its semiconductor business, NEC is in a market where research and development and capital investment continues to rise rapidly with each new semiconductor generation, while profits from semiconductor sales continue to decline.

Moody's has also downgraded NEC's short-term debt ratings and the rating of NEC Industries Netherlands from P-1 to P-2.

Shanghai lets in foreign brokers

By Tony Walker in Beijing

THE Shanghai stock exchange has approved 23 foreign brokerage firms to deal directly in its B-share market.

These are shares denominated in US dollars and restricted to foreigners.

Among the 23 approved securities houses are Merrill Lynch of the US, Credit Lyonnais of France, Nomura International

of Japan and Sun Hung Kai of Hong Kong.

Mr Wu Yuhou, deputy chief manager of the exchange, said the foreign companies had been offered direct access to the Shanghai market through a local affiliate - to meet the growing needs of overseas securities agencies.

Mr Wu said the presence of a foreign securities companies

would make transactions more competitive on the world market.

Trade in the B-share market has been flat recently, partly because foreign investors have been awaiting the listing on the Hong Kong exchange of select mainland companies.

Reservations about a lax regulatory environment in China are one of the factors deterring fund managers.

Altron ahead 11.5% at R103m

By Philip Gawthorn in Johannesburg

ALTRON, the diversified electronics, information technology and power cable group, lifted attributable earnings in difficult operating conditions by 11.5 per cent to R103.3m (\$26.8m) in the year to February from R92.7m a year earlier.

The best relative performance came from Finlech, the information technology arm, which lifted attributable earnings to R26.2m from R20m.

Powertech increased earnings by 7 per cent to R48.3m from R43.4m, but Altech's earnings fell back slightly to R90m from R92m as an improved operating performance was offset by lower interest income on cash balances and a higher tax bill.

Group turnover edged ahead to R2.7bn from R2.6bn, but tough trading conditions saw operating income fall to R291.2m from R294.5m. The dividend was increased by 7 per cent to 170 cents from 159 cents last time.

Mr Bill Venter, executive chairman, said the group had made progress in pursuing its policy of strategic acquisition while investing in new markets and growth opportunities domestically and abroad.

Altron has acquired an investment in Alcatel Alsthom, the French telecommunications systems manufacturer, which in turn has taken a 50 per cent stake in Alcatel Alsthom Telecom. This deal, and existing ties with the Swiss ABB group, offers Altron entry to their markets.

Reisebüro Kuoni turns in 13.9% advance in sales

By Ian Rodger in Zurich

REISEBÜRO Kuoni, the Swiss travel group, said it looked forward to a "relatively satisfactory" result in 1993.

The group, in which the German retailer Kaufling purchased a 50.1 per cent capital stake last year, reported that 1992 group sales rose by 13.9 per cent to SF2,460m (\$1,720m) and net profits more than doubled to SF49.9m from SF21.3m.

Mr Peter Oes, chief executive, said at the group's annual press conference that Kuoni was discussing co-operation with Kaufling's IT travel subsidiary. It has also been agreed that Kaufling would select two of the group's seven board members.

The Swiss Kuoni-Hugentobler Foundation, created by the group's founder, holds a 52.5 per cent voting majority. Swissair sold its 35.8 per cent stake in Kuoni last May.

ISS to make US purchase

By Hilary Barnes in Copenhagen

ISS, the Danish cleaning services and building maintenance group, is to acquire the US National Cleaning Group, controlled by the UK's N-Swift.

In turnover terms, the acquisition would probably rank as the highest foreign acquisition ever made by a Danish company. ISS hopes the deal can be concluded in June, but no purchase price was disclosed.

Prices for electricity delivered for the purposes of the electricity pooling and settlement arrangements in England and Wales			
Period	Unit	Price	Price
1st hour	£/MWh	£/MWh	£/MWh
0000	14.46	18.08	18.08
0100	14.46	20.20	20.20
0200	14.46	22.32	22.32
0300	14.46	24.44	24.44
0400	14.46	26.56	26.56
0500	14.46	28.68	28.68
0600	14.46	30.80	30.80
0700	14.46	32.92	32.92
0800	14.46	35.04	35.04
0900	14.46	37.16	37.16
1000	14.46	39.28	39.28
1100	14.46	41.40	41.40
1200	14.46	43.52	43.52
1300	14.46	45.64	45.64
1400	14.46	47.76	47.76
1500	14.46	49.88	49.88
1600	14.46	52.00	52.00
1700	14.46	54.12	54.12
1800	14.46	56.24	56.24
1900	14.46	58.36	58.36
2000	14.46	60.48	60.48
2100	14.46	62.60	62.60
2200	14.46	64.72	64.72
2300	14.46	66.84	66.84
2400	14.46	68.96	68.96

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April 1993

Corporación Andina De Fomento

U.S. \$100,000,000

7.25% Notes due 1998
Price 99.3825

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London

ABN AMRO Bank N.V.
Bear, Stearns International Limited
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(An exempted company incorporated with limited liability and registered under the laws of the Cayman Islands) (Registered No. 465120)

PLACING BY
Baring Securities Limited

of up to 10,000,000 Ordinary Shares of US\$0.01 each of the Company at a price of US\$10.50 per Ordinary Share (including commissions) payable in full on application

Share Capital following the Placing

Issued and to be issued fully paid (assuming maximum subscription)
Authorised US\$100,000
Ordinary Shares of US\$0.01 each US\$100,000

Application has been made to the London Stock Exchange for the Ordinary Shares, in issue and now proposed to be issued, to be admitted to the Official List. It is expected that the listing of the Ordinary Shares will become effective and that dealings will commence on 10th June 1993.

Copies of the Listing Particulars relating to The Baring Securities Emerging Markets Index Tracker Fund Limited may be obtained during normal business hours from the Company Announcements Office of the London Stock Exchange, London Stock Exchange Tower, Capel Court Entrance, off Bartholomew Lane, London EC2N 1HP by collection only on 11th and 12th May, 1993 and until 24th May, 1993 (Saturdays and public holidays excepted) from:-

The Baring Securities Emerging Markets Index Tracker Fund Limited
P.O. Box 309
George Town
Grand Cayman
British West Indies

Baring Brothers & Co., Limited
8 Bishopsgate
London EC2N 4AE

Baring Securities Limited
1 America Square
London EC3N 2LT

10th May, 1993

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21 June 1993

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* Data source: Chief Executives in Europe 1990

FINANCIAL TIMES

ESPIRITO SANTO INVESTMENT MANAGEMENT

SICAV
Luxembourg, 11, rue Aldringen
R.C. Luxembourg N° B 29386

Dividend Notice

At the Annual General Meeting held on April 30, 1993, the shareholders decided the payment of a dividend of ECU 5.75 per share of the compartment ECU Bond Fund, payable on or after May 14, 1993 to shareholders on record on April 30, 1993 against surrender of coupon N°2. The shares will be quoted ex-dividend as from April 30, 1993.

Payoff Agent: Kredietbank S.A. Luxembourg
43, boulevard Royal
L-2955 Luxembourg

By order of the Board of Directors

BANQUE NATIONALE DE PARIS

Société Anonyme au capital de FRF 3.556.972.150

Whose head office is located at 16, Boulevard des Capucines - 75009 PARIS

Registered in PARIS under 566 042 449

(with the Register of Commerce de la Seine)

12% BONDS 1985-1993 of CAD 1000 EACH

GENERAL REDEMPTION

The holders of 12% bonds 1985-1993 of CAD 1000 are advised that the general redemption will be on 2 June 1993.

These bonds are redeemable at CAD 1000 at the following dates:

- BANQUE NATIONALE DE PARIS (Single Bonds)
- 16, Boulevard des Capucines - 75009 PARIS
- THE ROYAL BANK OF CANADA
- 1, Place Ville Marie
- MONTREAL QUEBEC CANADA H3C 3A9
- BANQUE NATIONALE DE PARIS - LUXEMBOURG S.A.
- 24, Boulevard Royal - 1295 LUXEMBOURG
- BANQUE NATIONALE DE PARIS PLC - LONDON
- 8-13, King William Street - GB - LONDON EC4P 4LE

The holders of 12% bonds 1985-1993 of CAD 1000 are advised that the general redemption will be on 2 June 1993.

These bonds are redeemable at CAD 1000 at the following dates:

- BANQUE NATIONALE DE PARIS (Single Bonds)
- 16, Boulevard des Capucines - 75009 PARIS
- THE ROYAL BANK OF CANADA
- 1, Place Ville Marie
- MONTREAL QUEBEC CANADA H3C 3A9
- BANQUE NATIONALE DE PARIS - LUXEMBOURG S.A.
- 24, Boulevard Royal - 1295 LUXEMBOURG
- BANQUE NATIONALE DE PARIS PLC - LONDON
- 8-13, King William Street - GB - LONDON EC4P 4LE

Notice to Shareholders and Warrant Holders of Deutschland Investment Corporation Inc.

Registered Office: PO Box 309, Grand Cayman, Cayman Islands, British West Indies

Interim Report and Accounts to 31st January 1993

Copies of the Interim Report and Accounts to 31st January 1993 are now available from the registered office of the company, from Robert Fleming & Co. Limited, 25 Coughall Avenue, London, EC2R 7DR and from Morgan Guaranty Trust Company of New York, Avenue des Arts 35, B-1040 Brussels, Belgium.

10th May 1993

NOTICE OF ADJUSTMENT OF CONVERSION PRICE

Coeur d'Alene Mines Corporation 6% Convertible Subordinated Debentures Due 2002

THIS IS TO NOTIFY YOU that as a result of distributions by Coeur d'Alene Mines Corporation (the "Company") on April 15, 1993 and April 16, 1993 to the holders of its outstanding shares of Common Stock on April 3, 1992 and April 5, 1993, respectively, which distributions were paid out of capital surplus, the conversion price of the 6% Convertible Subordinated Debentures Due 2002 of the Company has been reduced from \$26.55 to \$26.00.

May 10, 1993

Koninklijke BolsWessanen

herby announces that a statement pursuant to article 9, para 2 of the Major Holdings in Listed Companies in The Netherlands Disclosure Act (WV2) is available from the company offices at Prof. E.M. Meijerlaan 2, 1183 AV Amstelveen, The Netherlands.

INTERNATIONAL CAPITAL MARKETS

UK GILTS

Negative factors set to hold back upturn

ALONG with the green shoots often come some creepy crawlies. These thoughts backed up the gilt market last week, as indications strengthened that any UK upturn will be held back by negative factors, such as high household debt and economic weakness across the rest of Europe.

Nervousness that the UK economy is still sickly was due partly to the belief that the US recovery might be slackening, a factor that would further depress export markets. Also, the latest money supply data indicated consumer spending might not be growing by as much as some economists believe.

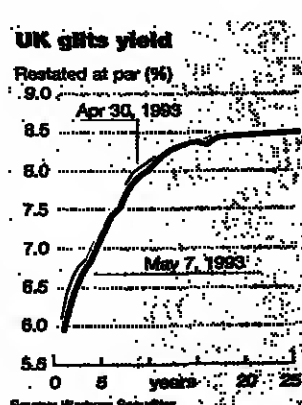
These factors arrested the sharp decline in gilt prices that had been evident the week before. Yields at the short end fell up to 10 basis points on the week, with a corresponding increase in prices, while yields for longer-dated securities were little changed.

An important factor holding up prices at the short end were the shock defeats by the Conservative party in the Newbury and county council elections.

The inference that the government might be forced into a further cut in base rates to lift its sagging popularity led to some buying support for gilts of less than 10 years maturity. Base rates have been held at 6 per cent since late January, even though many industrialists and consumers are still calling for easier borrowing conditions.

At the longer end of the yield curve, there was a firm ceiling over price rises. Investors were worried by theories that the large volume of gilts likely to be on offer over the next year to fund the big government deficit will push down prices.

In particular, the Bank of England is thought likely to announce in the next few days another £30n gilt auction for later this month, possibly for



stock of about 10 years in maturity. The thought of another auction so soon after the one last month - which attracted relatively little interest from important groups of gilt investors - acted to damp investor spirits.

M0, the narrow measure of the money supply which mainly comprises notes and

coins in circulation, grew in the year to last month by a seasonally adjusted 4.8 per cent, after year-on-year growth of 4.9 per cent in March.

This was the first fall in the year-on-year increase in M0 since December, and indicated that any upturn may be weak. "There are few doubts that the recovery has started but there is a question mark over its robustness," said Mr John Sheppard, economist at S.G. Warburg Securities.

Assuming such sentiments continue to be in evidence in the next few weeks, then gilt prices could yet see a new upturn. Investors will find out today from the Central Statistical Office how much extra credit consumers took on in March, an indicator that will provide clues as to the strength of any upturn. The consensus among City economists is that this figure will be about £90m.

Also, the gilt market will be

watching for today's release of the figures for producer price inflation for last month. Output price inflation remained stable at a year-on-year rate of around 3.4 per cent in the second half of last year.

After registering 3.7 per cent in both February and March, it may show a rise to 3.8 per cent in the year to April, according to the City consensus. Such a rise would be worrying for many in the gilt market on the basis that this would indicate an upsurge in demand pressures.

However, at a retail price level Mr Julian Callow, a bonds specialist at Kleinwort Benson, remains optimistic that rising prices are some way from becoming a problem. He calculates that in the year to last month the increase in the retail price index will turn out to be just 1.5 per cent, after 1.9 per cent in March, while the figures for the RPI less mortgage costs will fall to 3.1 per cent from 3.5 per cent.

While weak underlying demand pressures are one factor behind Mr Callow's bullishness over inflation, another is the change in the RPI caused by the introduction of the council tax in place of the more expensive poll tax. If Mr Callow's arithmetic is proved correct when the RPI announcement for April is made a week on Friday, this will probably give a strong boost to gilts.

Peter Marsh

GERMAN BONDS

View of bund market as 'safe haven' loses appeal

WITHIN a matter of weeks, investors' views on the attractions of the German bund market have soured appreciably.

It was only on April 14 that the yield on 10-year bunds dropped to 6.45 per cent, down from over 9 per cent in the summer of last year. This reflected enormous buying from primarily foreign investors.

Mr Klaus Holzschuh, head of fixed income research at Commerbank in Frankfurt, calculates that foreigners invested DM190bn in the 14 months to the end of February this year - more than twice the level in 1991, the previous record year.

That wave of buying has not given way to massive selling. But enthusiasm for the long end of the market has dwindled and yields are back above 6.8 per cent - and if the pessimists are to be believed - are likely to drift up to 7 per cent over the course of the year.

The buying was inspired primarily by two factors: hopes of cuts in interest rates and perceptions that the D-Mark offered a "safe haven" in times of political and economic uncertainty.

Ms Alison Cottrell, international economist at Midland Global Market Research in London, says the safe-haven argument has lost

its appeal at a time when tensions within the ERM have eased.

She believes it will revive only if the D-mark delivers a "no" vote in their referendum on the Maastricht treaty on May 18.

As for long-term interest rates, Ms Cottrell says they are now "so low that they cannot go any lower". With inflation running at over 4 per cent, real long-term rates are around 2.5 per cent.

Despite cautious words from Mr Helmut Schlesinger, Bundesbank president, and other members of the policy-making council, economists are convinced the severity of the German recession will prompt further sharp cuts in short-term rates over the rest of the year.

Although inflation is running at twice the Bundesbank's long-term target rate of 2 per cent, the central bank can camouflage its monetary easing by reference to money supply.

After enormous distortion caused by currency inflows last autumn and their aftermath, M3 broad money growth is likely to be within its 4.5 to 6.5 per cent target for the year. This will allow the Bundesbank to claim future inflation is being brought under control.

Mr Thomas Mayer, economist at Goldman Sachs,

believes the central bank has "stepped up a gear" in its easing of monetary policy. It cut its discount and Lombard rates on April 22 - taking the crucial discount rate down to 0.35 of a percentage point to 7.25 per cent - and delivered a sharp cut in the repo rate the following week.

The Bundesbank has made clear its determination that the German yield curve, which has for so long been steeply inverted, should normalise: that is, short-term rates should be lower than long-term rates.

It would like to achieve this by bringing down short rates and seeing long-term yields stay where they are rather than rise.

This latter would be a possibility if investors lost faith in the Bundesbank's ability to combat inflation over the long-term - or if they start to contemplate the implications of Germany's ballooning public sector debt, more details of which will emerge next week.

Economists now expect the discount rate to be down to 5 or 6 per cent by the end of the year. From an investment point of view, that means stay at the short end of the yield curve and avoid the longer end. Or abandon bunds altogether.

David Waller

US MONEY AND CREDIT

Investors find the old rule holds true

THE OLD financial markets rule, "buy on the rumour, sell on the fact," held true last week when the US Treasury finally announced its long-awaited decision on restructuring the government's debt mix.

There had been plenty of buying on the rumours (which mostly predicted that the Treasury would decide that the best way to cut federal interest costs would be to issue fewer long bonds and more shorter-dated securities in future), and when the facts were released, there was an initial surge of selling.

Prices, however, did not fall particularly far, as the selling was restricted by the fact that the rumours had proved well sourced, so there was no real element of surprise. The Treasury's plans consist of shortening the maturity on government debt by reducing the frequency of long bond auctions, eliminating the seven-year note and boosting issues of securities with a maturity of five years or less.

In all, the market's reaction was rather muted. Bond investors examined the Treasury's planned changes, and

unsure what to make of it, quickly diverted their attention to other matters, such as the April employment report.

The Treasury's moves, however, deserve closer consideration than the market seems to have afforded them. Mr Joe Liro and Ms Mary Rooney, of Warburg Securities in New York, made an interesting point in their instant analysis on the subject.

They pointed out that the Treasury's decision to place the emphasis of debt management on short-term financing even greater role in determining the government's financing costs. "Once the Federal Reserve embarks on a course of monetary restraint," they wrote, "short rates will come under pressure and Treasury financing costs will soar. If the Fed shows a reluctance to tighten when a policy of restraint is necessary, its anti-inflation credibility will be immediately called into question by the financial markets."

In other words, there will be more at stake than ever when the Fed decides to tighten or loosen monetary policy.

Although the latest readings on the US economy suggest the strong pace of growth achieved at the tail end of 1992 is slackening, most economists expect the Fed's next likely move on interest rates to be up rather than down. They also expect the Fed to take precautionary measures designed to ensure inflationary pressures do not revive when business activity begins to hit its stride in late 1993 or 1994.

The shortening of the maturity on government debt, however, means that in future the Fed will have to consider carefully what affect its tightening of policy will have on the government's interest costs.

With a president occupying the White House who is extremely keen to reduce the drag on economic growth that the huge federal budget deficit represents, those considerations will weigh heavily on the Fed.

Generally, the Treasury's decision on the debt mix did not go down especially well on Wall Street. The consensus

was the government was playing a dangerous game, betting its debt management policy on long-term interest rate movements.

At the core of the critics' complaints was the view that the shortening of maturities will make the federal debt more of a hostage to interest rate rises.

Mr Geoffrey Dennis, of James Capel in New York, said that at an earlier stage the Treasury's changes mean a more rapid refinancing of already-issued debt will be required. "Should interest rates rise in the interim, this refinancing will become more expensive."

There was also an unhappiness with a politicisation of the debt management process. Analysts felt the government should be concentrating more of its energies on lowering the deficit, and less on lowering the interest costs of that deficit through, as Salomon Brothers called it, "a superficial reshuffling of Treasury debt priorities".

Patrick Harverson

watching for today's release of the figures for producer price inflation for last month. Output price inflation remained stable at a year-on-year rate of around 3.4 per cent in the second half of last year.

After registering 3.7 per cent in both February and March, it may show a rise to 3.8 per cent in the year to April, according to the City consensus. Such a rise would be worrying for many in the gilt market on the basis that this would indicate an upsurge in demand pressures.

However, at a retail price level Mr Julian Callow, a bonds specialist at Kleinwort Benson, remains optimistic that rising prices are some way from becoming a problem. He calculates that in the year to last month the increase in the retail price index will turn out to be just 1.5 per cent, after 1.9 per cent in March, while the figures for the RPI less mortgage costs will fall to 3.1 per cent from 3.5 per cent.

While weak underlying demand pressures are one factor behind Mr Callow's bullishness over inflation, another is the change in the RPI caused by the introduction of the council tax in place of the more expensive poll tax. If Mr Callow's arithmetic is proved correct when the RPI announcement for April is made a week on Friday, this will probably give a strong boost to gilts.

Peter Marsh

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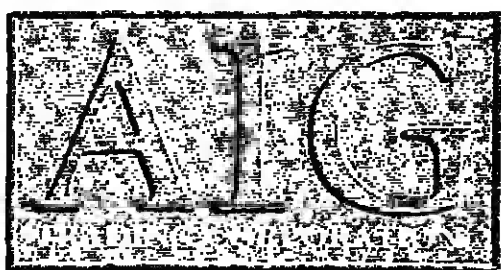
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May 10, 1993



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U.S. DOLLAR STRAIGHT				U.S. DOLLAR STRAIGHT			
Instrument	Yield	Price	Change	Instrument	Yield	Price	Change
100% U.S. GOVT 1/2 94	7.00	100.00	0.00	100% U.S. GOVT 1/2 94	7.00	100.00	0.00
100% U.S. GOVT 3/4 94	7.00	100.00	0.00	100% U.S. GOVT 3/4 94	7.00	100.00	0.00
100% U.S. GOVT 5/8 94	7.00	100.00	0.00	100% U.S. GOVT 5/8 94	7.00	100.00	0.00
100% U.S. GOVT 1/4 94	7.00	100.00	0.00	100% U.S. GOVT 1/4 94	7.00	100.00	0.00
100% U.S. GOVT 1/8 94	7.00	100.00	0.00	100% U.S. GOVT 1/8 94	7.00	100.00	0.00
100% U.S. GOVT 1/32 94	7.00	100.00	0.00	100% U.S. GOVT 1/32 94	7.00	100.00	0.00
100% U.S. GOVT 1/64 94	7.00	100.00	0.00	100% U.S. GOVT 1/64 94	7.00	100.00	0.00
100% U.S. GOVT 1/128 94	7.00	100.00	0.00	100% U.S. GOVT 1/128 94	7.00	100.00	0.00
100% U.S. GOVT 1/256 94	7.00	100.00	0.00	100% U.S. GOVT 1/256 94	7.00	100.00	0.00
100% U.S. GOVT 1/512 94	7.00	100.00	0.00	100% U.S. GOVT 1/512 94	7.00	100.00	0.00
100% U.S. GOVT 1/1024 94	7.00	100.00	0.00	100% U.S. GOVT 1/1024 94	7.00	100.00	0.00
100% U.S. GOVT 1/2048 94	7.00	100.00	0.00	100% U.S. GOVT 1/2048 94	7.00	100.00	0.00
100% U.S. GOVT 1/4096 94	7.00	100.00	0.00	100% U.S. GOVT 1/4096 94	7.00	100.00	0.00
100% U.S. GOVT 1/8192 94	7.00	100.00	0.00	100% U.S. GOVT 1/8192 94	7.00	100.00	0.00
100% U.S. GOVT 1/16384 94	7.00	100.00	0.00	100% U.S. GOVT 1/16384 94	7.00	100.00	0.00
100% U.S. GOVT 1/32768 94	7.00	100.00	0.00	100% U.S. GOVT 1/32768 94	7.00	100.00	0.00
100% U.S. GOVT 1/65536 94	7.00	100.00	0.00	100% U.S. GOVT 1/65536 94	7.00	100.00	0.00
100% U.S. GOVT 1/131072 94	7.00	100.00	0.00	100% U.S. GOVT 1/131072 94	7.00	100.00	0.00
100% U.S. GOVT 1/262144 94	7.00	100.00	0.00	100% U.S. GOVT 1/262144 94	7.00	100.00	0.00
100% U.S. GOVT 1/524288 94	7.00	100.00	0.00	100% U.S. GOVT 1/524288 94	7.00	100.00	0.00
100% U.S. GOVT 1/1048576 94	7.00	100.00	0.00	100% U.S. GOVT 1/1048576 94	7.00	100.00	0.00
100% U.S. GOVT 1/2097152 94	7.00	100.00	0.00	100% U.S. GOVT 1/2097152 94	7.00	100.00	0.00
100% U.S. GOVT 1/4194304 94	7.00	100.00	0.00	100% U.S. GOVT 1/4194304 94	7.00	100.00	0.00
100% U.S. GOVT 1/8388608 94	7.00	100.00	0.00	100% U.S. GOVT 1/8388608 94	7.00	100.00	0.00
100% U.S. GOVT 1/16777216 94	7.00	100.00	0.00	100% U.S. GOVT 1/16777216 94	7.00	100.00	0.00
100% U.S. GOVT 1/33554432 94	7.00	100.00	0.00	100% U.S. GOVT 1/33554432 94	7.00	100.00	0.00
100% U.S. GOVT 1/67108864 94	7.00	100.00	0.00	100% U.S. GOVT 1/67108864 94	7.00	100.00	0.00
100% U.S. GOVT 1/134217728 94	7.00	100.00	0.00	100% U.S. GOVT 1/134217728 94	7.00	100.00	0.00
100% U.S. GOVT 1/268435456 94	7.00	100.00	0.00	100% U.S. GOVT 1/268435456 94	7.00	100.00	0.00
100% U.S. GOVT 1/536870912 94	7.00	100.00	0.00	100% U.S. GOVT 1/536870912 94	7.00	100.00	0.00
100% U.S. GOVT 1/1073741824 94	7.00	100.00	0.00	100% U.S. GOVT 1/1073741824 94	7.00	100.00	0.00
100% U.S. GOVT 1/2147483648 94	7.00	100.00	0.00	100% U.S. GOVT 1/2147483648 94	7.00	100.00	0.00
100% U.S. GOVT 1/4294967296 94	7.00	100.00	0.00	100% U.S. GOVT 1/4294967296 94	7.00	100.00	0.00
100% U.S. GOVT 1/8589934592 94	7.00	100.00	0.00	100% U.S. GOVT 1/8589934592 94	7.00	100.00	0.00
100% U.S. GOVT 1/17179869184 94	7.00	100.00	0.00	100% U.S. GOVT 1/17179869184 94	7.00	100.00	0.00
100% U.S. GOVT 1/34359738368 94	7.00	100.00	0.00	100% U.S. GOVT 1/34359738368 94	7.00	100.00	0.00
100% U.S. GOVT 1/68719476736 94	7.00	100.00	0.00	100% U.S. GOVT 1/68719476736 94	7.00	100.00	0.00
100% U.S. GOVT 1/137438953472 94	7.00	100.00	0.00	100% U.S. GOVT 1/137438953472 94	7.00	100.00	0.00
100% U.S. GOVT 1/274877906944 94	7.00	100.00	0.00	100% U.S. GOVT 1/274877906944 94	7.00	100.00	0.00
100% U.S. GOVT 1/549755813888 94	7.00	100.00	0.00	100% U.S. GOVT 1/549755813888 94	7.00	100.00	0.00
100% U.S. GOVT 1/1099511627776 94	7.00	100.00	0.00	100% U.S. GOVT 1/1099511627776			

INTERNATIONAL CAPITAL MARKETS

EUROBONDS

Brazilians go for funds at below domestic rates

BRAZILIAN banks and companies are flocking to the Eurobond market, eager to take advantage of the relatively attractive interest rates at which they can borrow.

So far this year, 22 Brazilian banks and companies have issued Eurobonds, raising more than \$1.4bn. In a rush to take advantage of what may be a short-lived opportunity, many more issues are planned, provoking fears among some analysts that a new debt bubble is being created.

Given that real interest rates fluctuate between 20 and 40 per cent per annum in Brazil, the attraction of the Eurobond market to Brazilian borrowers is understandable.

Even though the Brazilians are paying the highest interest rates in the Eurobond market - with yield spreads at around 500 to 800 basis points over the relevant US Treasury bond - at least they are able to raise funds at well below domestic interest rates.

For investors, it is a rare opportunity to earn 11 to 14 per cent per annum at a time when US interest rates are at an historic low.

When Brazil returned to the international capital markets two years ago with an issue by Petrobras, the paper was soaked up mostly by holders of Latin American flight capital who were familiar with the companies and were looking for a

return above that being earned on their Swiss bank accounts.

Today, many of the buyers of Brazilian Eurobonds are institutional investors, devoting a small part of their portfolio to high-risk, high-return instruments.

"Increasingly we are seeing pension funds and insurance companies getting in on the act", says Mr Saulo Blauth, general manager of the international department of Banco do Brasil.

Ironically, Brazil's success in establishing itself on the Eurobond market is directly linked to its failure to implement economic reform which has resulted in higher risks and hence higher return compared with other Latin American paper.

For this, the Brazilians are paying a high price. During the first spate of issues in 1991-92, yield spreads fell from 700 basis points over US Treasury bonds to 300 basis points.

However, the Collor scandal and impeachment of President Fernando Collor in the second half of last year - combined with general concern among international investors about the large number of issues being prepared by Latin American names - shook the market and ultimately brought new issues to a halt.

This year, companies have been paying yield spreads of 700 basis points on bonds which generally

carry a 2 1/2-year maturity, although Banco do Brasil recently placed a \$100m, five-year deal at a yield spread of around 540 basis points.

According to Mr Blauth, "good companies are starting to get a better spread. Through aggressive selling we got 490 basis points over the US Treasury for Petrobras in March, but small companies are still paying (yield spreads of) 700 to 800 basis points."

He adds: "For top-notch companies like CVRD (the state mining company), it is absurd that they should be paying 400 to 500 basis points over the US Treasury, but for the company this is still very attractive compared with borrowing in Brazil."

Telebras, the telecommunications group, has bonds trading in the secondary market at around 460 to 480 basis points over Treasuries. Although spreads on Telebras bonds fall as low as 365 basis points last May, they subsequently widened again to over 500 basis points in the autumn before falling back to their current levels.

Merrill Lynch expected to launch a new five-year issue for the group soon, and the market will be watching closely to see where the launch spread is set.

Unlike the first spate of issues, which were mostly by well-known Brazilian companies, the majority

of recent issuers have been banks who can make hefty profits from on-lending the money to domestic customers who do not have the name or internal resources to launch Eurobond issues themselves.

"The main attraction for the banks is that they can borrow dollars at, say, 12 per cent, and then lend it on at 13 to 15 per cent," according to one London-based Latin American analyst.

Aside from public offers, there have also been some private placements, particularly by Brazilian subsidiaries of multinationals. Shell recently placed \$200m in export notes, and Alcoa and IBM did export securitisation operations for \$100m and \$150m respectively.

Mr Jose Luis Miranda, president of Banco Interatlantico, comments: "This may be good for the micro-economy, but on a macrolevel it is terrible. If I was governor of the central bank I would stop it."

He points out the central bank is having to pay 20 per cent annual interest on the cruzeiros it issues while receiving only 3 per cent on the dollars it receives, thus provoking mounting domestic debt.

The risk of lending to such an unstable economy may be less than the 30 per cent monthly inflation rate suggests. Brazil has many world-class companies and its foreign exchange reserves are at an

historic high of \$33bn, making the chances of default minimal.

Mr Georg Lipsztein, a director of Banco Nacional which has issued \$200m in Eurobonds, says: "Overseas investors know very well that with Brazil's level of reserves and top class companies their investment is sound. They are simply cashing in on the risk premium of Brazil."

Some analysts fear a problem may arise with lesser-known private companies if demand does not keep pace with expansion of productive capacity financed through Eurobonds.

But Mr Miranda believes this is unlikely, pointing out "most of this money is going to improve debt profile not for productive investments".

But the greatest risk lies with the mercurial character of President Itamar Franco and his dislike of financial markets. Moreover, there is no guarantee that the country's economic situation will improve.

In the meantime there are more issues coming up including Banco Mercantil, Banco Itamaraty, Vilares and Banessa. Mr Blauth says: "I think there is still space for a lot of issues but we need to take advantage of this window of opportunity because we don't know how long it will last."

Christina Lamb

RISK AND REWARD

Portfolio managers find comfort in precious metals



THE US jobless figures released last Friday offered little comfort to the world's gold bugs, who have been enthusiastically buying precious metals for weeks.

With manufacturing jobs in decline during April, and only small gains in the overall workforce, the inflation picture remains cloudy.

However, indeterminate the immediate economic picture, portfolio managers seem willing to bet that the inflation rate will rise sooner or later, as reflected in the steep slope in the US Treasury bond yield curve.

That attitude has not been lost on the world's investment bankers, who are busy designing commodity-backed derivatives to serve as a form of inflation-hedge in diversified portfolios.

Riding the wave of Mr George Soros' well-publicised shift into gold options, five large banking houses have issued gold warrants in the past four weeks. Merrill Lynch was agile enough to issue silver warrants as well, much to the admiring chagrin of its close competitors.

Warrants differ from the usual put and call options in that they are issued for periods of one year or longer. Like an option, they allow the holder to buy or sell the underlying commodity at a given price and time.

Warrants do not require the day-to-day margin maintenance needed for exchange-traded futures and options, and, because they resemble securities, are acceptable to some portfolios that cannot trade other forms of derivatives.

Whether it was inflation-hedging, copy-cat admiration, or a bullish shift in the supply-demand situation for precious metals, issuers said the gold warrants - mostly calls - sold briskly, and followed the gold market higher most of last week.

Less easily marketed will be a series of new warrants to be issued in London today by Goldman Sachs. Each warrant represents one unit of the Goldman Sachs Commodity Total Return Index, a barometer of mostly industrial commodity

more representative of the overall inflation situation than precious metals.

A glance at the components of the index make clear that the appeal of gold, oil prices, which have the heaviest weighting in the index, have been moving sideways. Farm products, particularly cereals, are flat, and prices for industrial metals, like copper and aluminium, have tumbled since January.

Since April 1, the GSCI Total Return index has fallen from 2,506 to 2,464, and a brief chat with a copper, aluminium, or maize producer will reveal that overcapacity and accumulating stocks will keep prices in those industries under pressure for some time.

Mr Neil Bresolin, executive director of commodity derivatives for Goldman Sachs, agrees the index price has been sagging, but argues that, regardless of its direction, it provides a strong inflation hedge.

"If the prices of all of these items go up, your business costs are going to go up," he says. The index, he says, has a strong correlation to the US consumer price index, and a strong negative correlation to US bond prices.

A portfolio manager scanning the inflation horizon might do well to question why precious metals are rallying as an industrial commodities index sags. Take out the threat of war, unstable currencies, or outright speculation, it simply may be the supply-demand picture for precious metals is brightening.

Silver, for example, has been subject to a supply glut and a steady price slide since the Hunt Brothers' silver bubble burst in 1980.

Prices moved below production costs in most of the Americas, forcing many mines to close or reduce output. Silver is often mined as a by-product of copper, and as copper prices drop, those mines are also expected to cut production.

At the same time, historically low prices have stimulated world demand.

In the past three months, spot silver prices have risen 25 per cent, from \$3.50 per ounce to \$4.35. But the rally is likely to stall when prices hit \$5, the level US producers need to reopen mothballed mines.

The firm says the index is

Laurie Morse

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Maturity	Coupon %	Price	Yield %	Launch spread bp	Book runner
US DOLLARS							
CSFB Finance (Nethe) Ltd	200	May 2003	6 1/2	100R	-	-	CSFB
Goldman Sachs Group (US)	100	May 2003	6 1/2	99.25R	-	-	Goldman Sachs Int.
Dowco Electronics Co (US)	70	Dec 2000	2.25	100	-	-	Baring Brothers & Co.
Citicorp (US)	50	Aug 2003	6 1/2	100R	-	-	Kidder, Peabody Int.
Sincore Navigation Co (US)	36	May 2003	3.75	100	-	-	Banque de Zote Wedd
Finance for Danish Ind (US)	100	May 1994	6 1/2	100.1R	-	-	Lahman Brothers Int.
Nissen Int. Fin. (Nethe)	100	May 1998	5.625	100R	5.625	-	IBJ International
IMI Bank Int. (Cayman) Ltd	100	Jun 1996	6 1/2	99.25R	-	-	Morgan Stanley Int.
BASF Brasilers	40	May 1998	9.25	99.55R	9.367	+10 (5 1/4%-9 1/4%)	Deutsche Bank London
D-MARKS							
Europäische Hypo-Lux (US)	175	May 2003	6 1/2	100.95	-	-	Deutsche Bank
Eurolina	500	May 1998	6.25	101.35	5.930	-	Dresdner Bank
Europäische Hypo-Lux (US)	100	May 2003	6 1/2	101.2	-	-	Deutsche Bank
FRENCH FRANCS							
Kingdom of Spain	6bn	May 2006	7.5	97.08R	7.840	+44 (5 1/4%-5 1/4%)	CCF
Council of Europe	1.6bn	Sep 2000	7.25	99.88R	7.280	+35 (5 1/4%-5 1/4%)	Banque SG Warburg
Saint-Gobain Nederland	1bn	Jun 2000	7.5	99.788R	7.540	+80 (5 1/4%-5 1/4%)	RNP
Caisse Française de Dev (US)	500	Jun 2003	3.75	99.41R	-	-	JF Morgan & Co.
STERLING							
Bradford & Bingley BS (US)	100	Nov 1998	6 1/2	100R	-	-	SG Warburg Securities
WestLB Finance Curacao	150	Jun 2003	8.5	99.788R	8.533	+32 (5 1/4%-5 1/4%)	CSFB
GECC	100	Dec 1998	7.5	99.448R	7.617	+45 (7 3/4%-7 3/4%)	G. Sachs Int. / BZW
SmithKline Beecham Capital	100	Jun 1998	7.75	99.52R	7.870	+64 (7 3/4%-7 3/4%)	Lahman Brothers Int.
CANADIAN DOLLARS							
Province of Newfoundland (US)	50	May 2003	8.75	99.9R	8.918	+126 (7 3/4%-7 3/4%)	Scott/McLeod
Abbey Nat. Treasury Services	125	Dec 1998	7	99.3R	7.25	+80 (5 1/4%-5 1/4%)	Wood Gundy

Final terms and non-callable unless stated. The yield spread (over relevant government bond) at launch is supplied by the lead manager. (a) Private placement, (b) Convertible, (c) Full equity, (d) Floating rate, (e) Fixed rate, (f) Floating rate, (g) Fixed rate, (h) Floating rate, (i) Fixed rate, (j) Floating rate, (k) Fixed rate, (l) Floating rate, (m) Fixed rate, (n) Floating rate, (o) Fixed rate, (p) Floating rate, (q) Fixed rate, (r) Floating rate, (s) Fixed rate, (t) Floating rate, (u) Fixed rate, (v) Floating rate, (w) Fixed rate, (x) Floating rate, (y) Fixed rate, (z) Floating rate.

THE LEADING EDGE IN ASIA PACIFIC

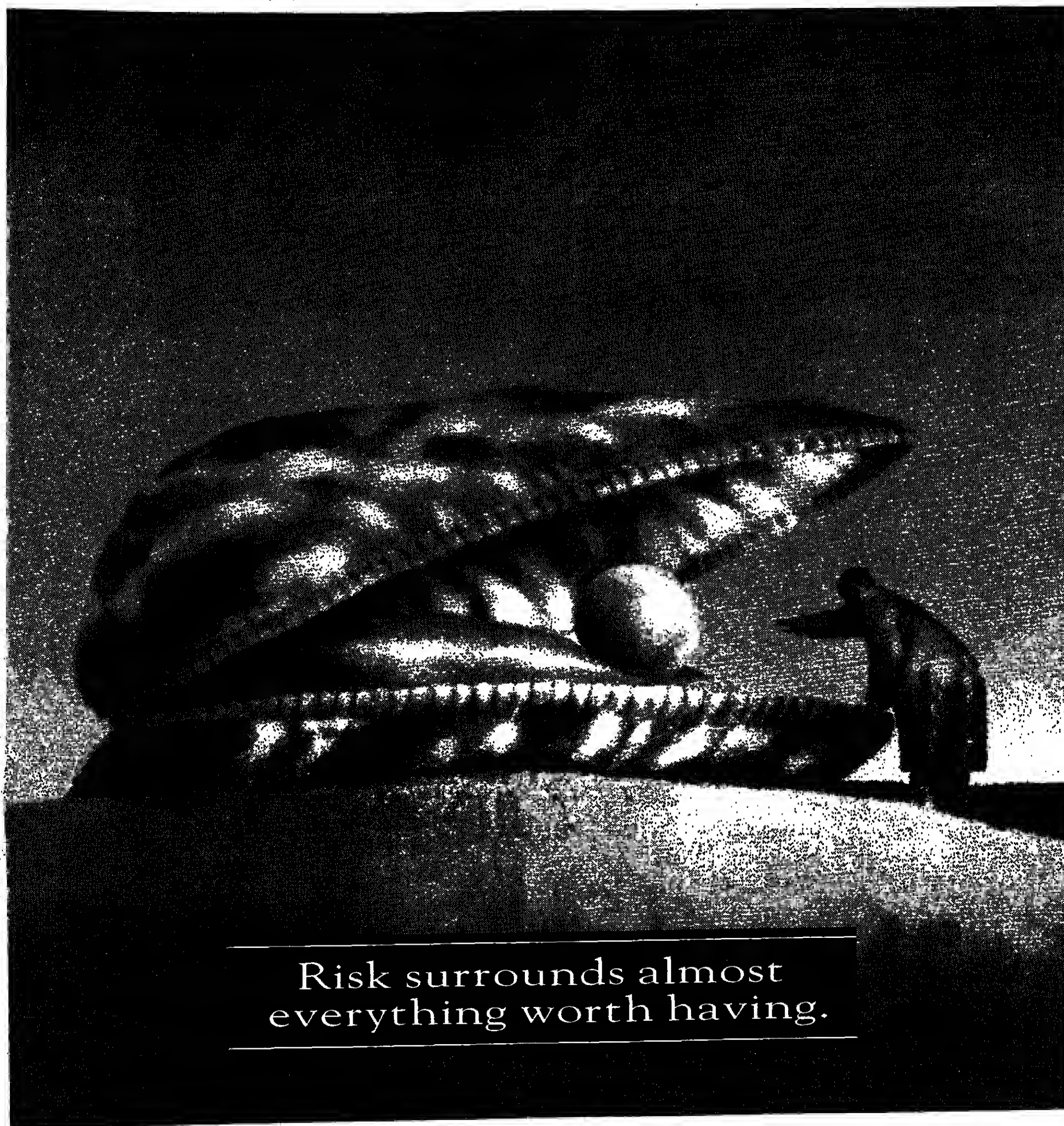
China Steel Corporation

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CANADA

Index	Stock	High	Low	Close	Chg	Index	Stock	High	Low	Close	Chg
TORONTO											
4 pm close May 5											
Quotations in Canadian dollars unless marked \$											
28070	Alcan Ltd	515	515	515	0	96778	Echo Star M	6510	6510	6510	0
10159	Al Can	345	345	345	0	10100	Empco Ltd	57	57	57	0
27073	Alcan	510	510	510	0	14120	Empco	51	51	51	0
10930	Am Bank	327	327	327	0	14121	Danubius	42	42	42	0
5476	Alcan CI	823	823	823	0	27000	Empco	51	51	51	0
64778	BC Mont	255	255	255	0	27001	Empco	51	51	51	0
11287	BC Sugar	210	210	210	0	27002	Empco	51	51	51	0
45717	BCI Inc	225	225	225	0	27003	Empco	51	51	51	0
21290	BGI	210	210	210	0	27004	Empco	51	51	51	0
10280	Can Pac	51	51	51	0	27005	Empco	51	51	51	0
22540	Can Pac	51	51	51	0	27006	Empco	51	51	51	0
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22540	Can Pac	51	51	51	0	27120	Empco	51	51	51	0
22540	Can Pac	51	51	51	0	27121	Empco	51	51	51	0
22540	Can										

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Table listing unit trusts under the heading 'Dimensional Trust Management Ltd (1000F)'. Includes details on investment objectives and performance.

Table listing unit trusts under the heading 'Gartmore Fund Managers - Contd.'. Includes details on investment objectives and performance.

Table listing unit trusts under the heading 'INVESTCO MEN Unit Managers Ltd - Contd.'. Includes details on investment objectives and performance.

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INSURANCES

	Std Dev	Off Peak	Yr C
1	0.0000	0.0000	0.0000
2	0.0000	0.0000	0.0000
3	0.0000	0.0000	0.0000
4	0.0000	0.0000	0.0000
5	0.0000	0.0000	0.0000
6	0.0000	0.0000	0.0000
7	0.0000	0.0000	0.0000
8	0.0000	0.0000	0.0000
9	0.0000	0.0000	0.0000
10	0.0000	0.0000	0.0000
11	0.0000	0.0000	0.0000
12	0.0000	0.0000	0.0000
13	0.0000	0.0000	0.0000
14	0.0000	0.0000	0.0000
15	0.0000	0.0000	0.0000
16	0.0000	0.0000	0.0000
17	0.0000	0.0000	0.0000
18	0.0000	0.0000	0.0000
19	0.0000	0.0000	0.0000
20	0.0000	0.0000	0.0000
21	0.0000	0.0000	0.0000
22	0.0000	0.0000	0.0000
23	0.0000	0.0000	0.0000
24	0.0000	0.0000	0.0000
25	0.0000	0.0000	0.0000
26	0.0000	0.0000	0.0000
27	0.0000	0.0000	0.0000
28	0.0000	0.0000	0.0000
29	0.0000	0.0000	0.0000
30	0.0000	0.0000	0.0000
31	0.0000	0.0000	0.0000
32	0.0000	0.0000	0.0000
33	0.0000	0.0000	0.0000
34	0.0000	0.0000	0.0000
35	0.0000	0.0000	0.0000
36	0.0000	0.0000	0.0000
37	0.0000	0.0000	0.0000
38	0.0000	0.0000	0.0000
39	0.0000	0.0000	0.0000
40	0.0000	0.0000	0.0000
41	0.0000	0.0000	0.0000
42	0.0000	0.0000	0.0000
43	0.0000	0.0000	0.0000
44	0.0000	0.0000	0.0000
45	0.0000	0.0000	0.0000
46	0.0000	0.0000	0.0000
47	0.0000	0.0000	0.0000
48	0.0000	0.0000	0.0000
49	0.0000	0.0000	0.0000
50	0.0000	0.0000	0.0000
51	0.0000	0.0000	0.0000
52	0.0000	0.0000	0.0000
53	0.0000	0.0000	0.0000
54	0.0000	0.0000	0.0000
55	0.0000	0.0000	0.0000
56	0.0000	0.0000	0.0000
57	0.0000	0.0000	0.0000
58	0.0000	0.0000	0.0000
59	0.0000	0.0000	0.0000
60	0.0000	0.0000	0.0000
61	0.0000	0.0000	0.0000
62	0.0000	0.0000	0.0000
63	0.0000	0.0000	0.0000
64	0.0000	0.0000	0.0000
65	0.0000	0.0000	0.0000
66	0.0000	0.0000	0.0000
67	0.0000	0.0000	0.0000
68	0.0000	0.0000	0.0000
69	0.0000	0.0000	0.0000
70	0.0000	0.0000	0.0000
71	0.0000	0.0000	0.0000
72	0.0000	0.0000	0.0000
73	0.0000	0.0000	0.0000
74	0.0000	0.0000	0.0000
75	0.0000	0.0000	0.0000
76	0.0000	0.0000	0.0000
77	0.0000	0.0000	0.0000
78	0.0000	0.0000	0.0000
79	0.0000	0.0000	0.0000
80	0.00		

OTHER UK UNIT TRUSTS

Run	Dist	Yield	Cost
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGE AND MONEY MARKETS

Focus on Denmark

ALTHOUGH pressures inside the Exchange Rate Mechanism have subsided in recent months, close attention will be paid to the Danish krone's moves inside the system this week, writes James Shaw.

With only 10 days to go to Denmark's second referendum on European Monetary Union, some dealers will be jittery about the Danish currency. Few can forget that the rejection of the first referendum nearly a year ago was the overture to the autumn currency crisis.

UK clearing bank base lending rate 6 per cent from January 26 1993

There appears to be a better chance of the treaty being ratified by the Danish people this time, although an opinion poll on Friday showed that the number of people voting No in the referendum had increased from 33 per cent to 39 per cent. The Danish krone therefore starts the week somewhat weaker in the ERM grid, with a divergence of 42 percentage

points against its central Euro rate. Several opinion polls are due to be released this week and they will be closely watched.

One factor which may support the krone is the D-Mark's weakness against most European currencies, which has been a theme of recent trading.

Barely a week goes by now without the Bundesbank easing some instrument of monetary policy, and there will be a close watch again on Wednesday's repo rate fixing.

There were signs last week that the weakness in the German economy was starting to make itself felt in the dollar/D-Mark exchange rate. Despite a poorer than expected 100-firm payroll figure for April, the rate rose by nearly 1/4 per cent on the day.

This week's US indicators may help investors decide what view to take of the US economic upturn. Retail sales figures for April are due out on Thursday. Friday sees the release of industrial production figures for the same month.

£ IN NEW YORK

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

STERLING INDEX

May 7	May 8	May 9
80.0	80.0	80.0
80.0	80.0	80.0
80.0	80.0	80.0
80.0	80.0	80.0
80.0	80.0	80.0

CURRENCY MOVEMENTS

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

U.S. TREASURY BONDS (CPI %)

May 7	May 8	May 9
111.17-111.27	111.06-111.16	110.85-110.95
110.85-110.95	110.64-110.74	110.43-110.53
110.43-110.53	110.22-110.32	110.01-110.11
110.01-110.11	109.80-109.90	109.59-109.69

U.S. TREASURY BONDS (CPI %)

May 7	May 8	May 9
111.17-111.27	111.06-111.16	110.85-110.95
110.85-110.95	110.64-110.74	110.43-110.53
110.43-110.53	110.22-110.32	110.01-110.11
110.01-110.11	109.80-109.90	109.59-109.69

U.S. TREASURY BONDS (CPI %)

May 7	May 8	May 9
111.17-111.27	111.06-111.16	110.85-110.95
110.85-110.95	110.64-110.74	110.43-110.53
110.43-110.53	110.22-110.32	110.01-110.11
110.01-110.11	109.80-109.90	109.59-109.69

U.S. TREASURY BONDS (CPI %)

May 7	May 8	May 9
111.17-111.27	111.06-111.16	110.85-110.95
110.85-110.95	110.64-110.74	110.43-110.53
110.43-110.53	110.22-110.32	110.01-110.11
110.01-110.11	109.80-109.90	109.59-109.69

U.S. TREASURY BONDS (CPI %)

May 7	May 8	May 9
111.17-111.27	111.06-111.16	110.85-110.95
110.85-110.95	110.64-110.74	110.43-110.53
110.43-110.53	110.22-110.32	110.01-110.11
110.01-110.11	109.80-109.90	109.59-109.69

U.S. TREASURY BONDS (CPI %)

May 7	May 8	May 9
111.17-111.27	111.06-111.16	110.85-110.95
110.85-110.95	110.64-110.74	110.43-110.53
110.43-110.53	110.22-110.32	110.01-110.11
110.01-110.11	109.80-109.90	109.59-109.69

U.S. TREASURY BONDS (CPI %)

May 7	May 8	May 9
111.17-111.27	111.06-111.16	110.85-110.95
110.85-110.95	110.64-110.74	110.43-110.53
110.43-110.53	110.22-110.32	110.01-110.11
110.01-110.11	109.80-109.90	109.59-109.69

POUND SPOT - FORWARD AGAINST THE POUND

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

EXCHANGE CROSS RATES

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

EURO-CURRENCY INTEREST RATES

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

FT LONDON INTERBANK FIXING

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

MONEY RATES

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

NEW YORK

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

LONDON MONEY RATES

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

FT-ACTUARIES WORLD INDICES

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

U.S. TREASURY BONDS (CPI %)

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

U.S. TREASURY BONDS (CPI %)

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

U.S. TREASURY BONDS (CPI %)

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

LONDON LISTED ISSUES

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

FIXED INTEREST STOCKS

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

RIGHTS OFFERS

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

BANK OF ENGLAND TREASURY BILL TENDER

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

WEEKLY CHANGE IN WORLD INTEREST RATES

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

BASE LENDING RATES

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

STOCK INDICES

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

LONDON SHARE SERVICE

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

BRITISH FUNDS

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

BRITISH FUNDS - Cont.

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

BRITISH FUNDS - Cont.

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

OTHER FIXED INTEREST

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

MONEY MARKET FUNDS

Money Market Trust Funds

Money Market Trust Funds

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

Money Market Bank Accounts

Money Market Bank Accounts

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

Money Market Bank Accounts

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.5995-1.6005	1.6000-1.6010

Money Market Bank Accounts

May 7	May 8	May 9
1.5955-1.5965	1.5970-1.5980	1.5975-1.5985
1.5970-1.5980	1.5975-1.5985	1.5980-1.5990
1.5980-1.5990	1.5985-1.5995	1.5990-1.6000
1.5990-1.6000	1.	

INVESTMENT TRUSTS - Cont

INVESTMENT TRUSTS - CONT.

[illegible]

Govett Strategic	<input type="checkbox"/>	238	-1	3.78
Grahams Rental	_____	114	---	0.25
		720		1.35

[illegible]

Joe Hodge Capital	57	—	—
Income	106	—	11.9.

[illegible]

Cap	408	0.7	-
Male	173	-	4.75
Female	123	-1.9	3.77

Merck	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000
Merck	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855																																																																																																																																																	

New City & Comm..... 81 — —

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FINANCIAL TIMES MONDAY MAY 10 1993

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1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 2679, 26

[illegible]

City	Team	Score	Time
1894	Bainbridge Troops	135	2
2136	Big Six Troops	129	-0.5
2137	Big Six Troops	129	-0.5
2138	Big Six Troops	129	-0.5
2139	Big Six Troops	129	-0.5
2140	Big Six Troops	129	-0.5
2141	Big Six Troops	129	-0.5
2142	Big Six Troops	129	-0.5
2143	Big Six Troops	129	-0.5
2144	Big Six Troops	129	-0.5
2145	Big Six Troops	129	-0.5
2146	Big Six Troops	129	-0.5
2147	Big Six Troops	129	-0.5
2148	Big Six Troops	129	-0.5
2149	Big Six Troops	129	-0.5
2150	Big Six Troops	129	-0.5
2151	Big Six Troops	129	-0.5
2152	Big Six Troops	129	-0.5
2153	Big Six Troops	129	-0.5
2154	Big Six Troops	129	-0.5
2155	Big Six Troops	129	-0.5
2156	Big Six Troops	129	-0.5
2157	Big Six Troops	129	-0.5
2158	Big Six Troops	129	-0.5
2159	Big Six Troops	129	-0.5
2160	Big Six Troops	129	-0.5
2161	Big Six Troops	129	-0.5
2162	Big Six Troops	129	-0.5
2163	Big Six Troops	129	-0.5
2164	Big Six Troops	129	-0.5
2165	Big Six Troops	129	-0.5
2166	Big Six Troops	129	-0.5
2167	Big Six Troops	129	-0.5
2168	Big Six Troops	129	-0.5
2169	Big Six Troops	129	-0.5
2170	Big Six Troops	129	-0.5
2171	Big Six Troops	129	-0.5
2172	Big Six Troops	129	-0.5
2173	Big Six Troops	129	-0.5
2174	Big Six Troops	129	-0.5
2175	Big Six Troops	129	-0.5
2176	Big Six Troops	129	-0.5
2177	Big Six Troops	129	-0.5
2178	Big Six Troops	129	-0.5
2179	Big Six Troops	129	-0.5
2180	Big Six Troops	129	-0.5
2181	Big Six Troops	129	-0.5
2182	Big Six Troops	129	-0.5
2183	Big Six Troops	129	-0.5
2184	Big Six Troops	129	-0.5
2185	Big Six Troops	129	-0.5
2186	Big Six Troops	129	-0.5
2187	Big Six Troops	129	-0.5
2188	Big Six Troops	129	-0.5
2189	Big Six Troops	129	-0.5
2190	Big Six Troops	129	-0.5
2191	Big Six Troops	129	-0.5
2192	Big Six Troops	129	-0.5
2193	Big Six Troops	129	-0.5
2194	Big Six Troops	129	-0.5
2195	Big Six Troops	129	-0.5
2196	Big Six Troops	129	-0.5
2197	Big Six Troops	129	-0.5
2198	Big Six Troops	129	-0.5
2199	Big Six Troops	129	-0.5
2200	Big Six Troops	129	-0.5

1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	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[illegible]

1	Nov	28.3	1990	Other FI
2	Feb	41	1991	
3	Mar	38.5	1992	
4	Apr	38.5	1993	
5	May	38.5	1994	Ark Inst.
6	Jun	38.5	1995	Ark Inst. Trans.
7	Jul	38.5	1996	Ark Corp S
8	Aug	38.5	1997	Ark Corp S
9	Sep	38.5	1998	Ark Corp S
10	Oct	38.5	1999	Ark Corp S
11	Nov	38.5	2000	Ark Corp S
12	Dec	38.5	2001	Ark Corp S
13	Jan	38.5	2002	Ark Corp S
14	Feb	38.5	2003	Ark Corp S
15	Mar	38.5	2004	Ark Corp S
16	Apr	38.5	2005	Ark Corp S
17	May	38.5	2006	Ark Corp S
18	Jun	38.5	2007	Ark Corp S
19	Jul	38.5	2008	Ark Corp S
20	Aug	38.5	2009	Ark Corp S
21	Sep	38.5	2010	Ark Corp S
22	Oct	38.5	2011	Ark Corp S
23	Nov	38.5	2012	Ark Corp S
24	Dec	38.5	2013	Ark Corp S
25	Jan	38.5	2014	Ark Corp S
26	Feb	38.5	2015	Ark Corp S
27	Mar	38.5	2016	Ark Corp S
28	Apr	38.5	2017	Ark Corp S
29	May	38.5	2018	Ark Corp S
30	Jun	38.5	2019	Ark Corp S
31	Jul	38.5	2020	Ark Corp S
32	Aug	38.5	2021	Ark Corp S
33	Sep	38.5	2022	Ark Corp S
34	Oct	38.5	2023	Ark Corp S
35	Nov	38.5	2024	Ark Corp S
36	Dec	38.5	2025	Ark Corp S
37	Jan	38.5	2026	Ark Corp S
38	Feb	38.5	2027	Ark Corp S
39	Mar	38.5	2028	Ark Corp S
40	Apr	38.5	2029	Ark Corp S
41	May	38.5	2030	Ark Corp S
42	Jun	38.5	2031	Ark Corp S
43	Jul	38.5	2032	Ark Corp S
44	Aug	38.5	2033	Ark Corp S
45	Sep	38.5	2034	Ark Corp S
46	Oct	38.5	2035	Ark Corp S
47	Nov	38.5	2036	Ark Corp S
48	Dec	38.5	2037	Ark Corp S
49	Jan	38.5	2038	Ark Corp S
50	Feb	38.5	2039	Ark Corp S
51	Mar	38.5	2040	Ark Corp S
52	Apr	38.5	2041	Ark Corp S
53	May	38.5	2042	Ark Corp S
54	Jun	38.5	2043	Ark Corp S
55	Jul	38.5	2044	Ark Corp S
56	Aug	38.5	2045	Ark Corp S
57	Sep	38.5	2046	Ark Corp S
58	Oct	38.5	2047	Ark Corp S
59	Nov	38.5	2048	Ark Corp S
60	Dec	38.5	2049	Ark Corp S
61	Jan	38.5	2050	Ark Corp S
62	Feb	38.5	2051	Ark Corp S
63	Mar	38.5	2052	Ark Corp S
64	Apr	38.5	2053	Ark Corp S
65	May	38.5	2054	Ark Corp S
66	Jun	38.5	2055	Ark Corp S
67	Jul	38.5	2056	Ark Corp S
68	Aug	38.5	2057	Ark Corp S
69	Sep	38.5	2058	Ark Corp S
70	Oct	38.5	2059	Ark Corp S
71	Nov	38.5	2060	Ark Corp S
72	Dec	38.5	2061	Ark Corp S
73	Jan	38.5	2062	Ark Corp S
74	Feb	38.5	2063	Ark Corp S
75	Mar	38.5	2064	Ark Corp S
76	Apr	38.5	2065	Ark Corp S
77	May	38.5	2066	Ark Corp S
78	Jun	38.5	2067	Ark Corp S
79	Jul	38.5	2068	Ark Corp S
80	Aug	38.5	2069	Ark Corp S
81	Sep	38.5	2070	Ark Corp S
82	Oct	38.5	2071	Ark Corp S
83	Nov	38.5	2072	Ark Corp S
84	Dec	38.5	2073	Ark Corp S
85	Jan	38.5	2074	Ark Corp S
86	Feb	38.5	2075	Ark Corp S
87	Mar	38.5	2076	Ark Corp S
88	Apr	38.5	2077	Ark Corp S
89	May	38.5	2078	Ark Corp S
90	Jun	38.5	2079	Ark Corp S
91	Jul	38.5	2080	Ark Corp S
92	Aug	38.5	2081	Ark Corp S
93	Sep	38.5	2082	Ark Corp S
94	Oct	38.5	2083	Ark Corp S
95	Nov	38.5	2084	Ark Corp S
96	Dec	38.5	2085	Ark Corp S
97	Jan	38.5	2086	Ark Corp S
98	Feb	38.5	2087	Ark Corp S
99	Mar	38.5	2088	Ark Corp S
100	Apr	38.5	2089	Ark Corp S
101	May	38.5	2090	Ark Corp S
102	Jun	38.5	2091	Ark Corp S
103	Jul	38.5	2092	Ark Corp S
104	Aug	38.5	2093	Ark Corp S
105	Sep	38.5	2094	Ark Corp S
106	Oct	38.5	2095	Ark Corp S
107	Nov	38.5	2096	Ark Corp S
108	Dec	38.5	2097	Ark Corp S
109	Jan	38.5	2098	Ark Corp S
110	Feb	38.5	2099	Ark Corp S
111	Mar	38.5	2100	Ark Corp S
112	Apr	38.5	2101	Ark Corp S
113	May	38.5	2102	Ark Corp S
114	Jun	38.5	2103	Ark Corp S
115	Jul	38.5	2104	Ark Corp S
116	Aug	38.5	2105	Ark Corp S
117	Sep	38.5	2106	Ark Corp S
118	Oct	38.5	2107	Ark Corp S
119	Nov	38.5	2108	Ark Corp S
120	Dec	38.5	2109	Ark Corp S
121	Jan	38.5	2110	Ark Corp S
122	Feb	38.5	2111	Ark Corp S
123	Mar	38.5	2112	Ark Corp S
124	Apr	38.5	2113	Ark Corp S
125	May	38.5	2114	Ark Corp S
126	Jun	38.5	2115	Ark Corp S
127	Jul	38.5	2116	Ark Corp S
128	Aug	38.5	2117	Ark Corp S
129	Sep	38.5	2118	Ark Corp S
130	Oct	38.5	2119	Ark Corp S
131	Nov	38.5	2120	Ark Corp S
132	Dec	38.5	2121	Ark Corp S
133	Jan	38.5	2122	Ark Corp S
134	Feb	38.5	2123	Ark Corp S
135	Mar	38.5	2124	Ark Corp S
136	Apr	38.5	2125	Ark Corp S
137	May	38.5	2126	Ark Corp S
138	Jun	38.5	2127	Ark Corp S
139	Jul	38.5	2128	Ark Corp S
140	Aug	38.5	2129	Ark Corp S
141	Sep	38.5	2130	Ark Corp S
142	Oct	38.5	2131	Ark Corp S
143	Nov	38.5	2132	Ark Corp S
144	Dec	38.5	2133	Ark Corp S
145	Jan	38.5	2134	Ark Corp S
146	Feb	38.5	2135	Ark Corp S
147	Mar	38.5	2136	Ark Corp S
148	Apr	38.5	2137	Ark Corp S
149	May	38.5	2138	Ark Corp S
150	Jun	38.5	2139	Ark Corp S
151	Jul	38.5	2140	Ark Corp S
152	Aug	38.5	2141	Ark Corp S
153	Sep	38.5	2142	Ark Corp S
154	Oct	38.5	2143	Ark Corp S
155	Nov	38.5	2144	Ark Corp S
156	Dec	38.5	2145	Ark Corp S
157	Jan	38.5	2146	Ark Corp S
158	Feb	38.5	2147	Ark Corp S
159	Mar	38.5	2148	Ark Corp S
160	Apr	38.5	2149	Ark Corp S
161	May	38.5	2150	Ark Corp S
162	Jun	38.5	2151	Ark Corp S
163	Jul	38.5	2152	Ark Corp S
164	Aug	38.5	2153	Ark Corp S
165	Sep	38.5	2154	Ark Corp S
166	Oct	38.5	2155	Ark Corp S
167	Nov	38.5	2156	Ark Corp S
168	Dec	38.5	2157	Ark Corp S
169	Jan	38.5	2158	Ark Corp S
170	Feb	38.5	2159	Ark Corp S
171	Mar	38.5	2160	Ark Corp S
172	Apr	38.5	2161	Ark Corp S
173	May	38.5	2162	Ark Corp S
174	Jun	38.5	2163	Ark Corp S
175	Jul	38.5	2164	Ark Corp S
176	Aug	38.5	2165	Ark Corp S
177	Sep	38.5	2166	Ark Corp S
178	Oct	38.5	2167	Ark Corp S
179	Nov	38.5	2168	Ark Corp S
180	Dec	38.5	2169	Ark Corp S
181	Jan	38.5	2170	Ark Corp S
182	Feb	38.5	2171	Ark Corp S
183	Mar	38.5	2172	Ark Corp S
184	Apr	38.5	2173	Ark Corp S
185	May	38.5	2174	Ark Corp S
186	Jun	38.5	2175	Ark Corp S
187	Jul	38.5	2176	Ark Corp S
188	Aug	38.5	2177	Ark Corp S
189	Sep	38.5	2178	Ark Corp S
190	Oct	38.5	2179	Ark Corp S
191	Nov	38.5	2180	Ark Corp S
192	Dec	38.5	2181	Ark Corp S
193	Jan	38.5	2182	Ark Corp S
194	Feb	38.5	2183	Ark Corp S
195	Mar	38.5	2184	Ark Corp S
196	Apr	38.5	2185	Ark Corp S
197	May	38.5	2186	Ark Corp S
198	Jun	38.5	2187	Ark Corp S
199	Jul	38.5	2188	Ark Corp S
200	Aug	38.5	2189	Ark Corp S
201	Sep	38.5	2190	Ark Corp S
202	Oct	38.5	2191	Ark Corp S
203	Nov	38.5	2192	Ark Corp S
204	Dec	38.5	2193	Ark Corp S
205	Jan	38.5	2194	Ark Corp S
206	Feb	38.5	2195	Ark Corp S
207	Mar	38.5	2196	Ark Corp S
208	Apr	38.5	2197	Ark Corp S
209	May	38.5	2198	Ark Corp S
210	Jun	38.5	2199	Ark Corp S
211	Jul	38.5	2200	Ark Corp S
212	Aug	38.5	2201	Ark Corp S
213	Sep	38.5	2202	Ark Corp S
214	Oct	38.5	2203	Ark Corp S
215	Nov	38.5	2204	Ark Corp S
216	Dec	38.5	2205	Ark Corp S
217	Jan	38.5	2206	Ark Corp S
218	Feb	38.5	2207	Ark Corp S
219	Mar	38.5	2208	Ark Corp S
220	Apr	38.5	2209	Ark Corp S
221	May	38.5	2210	Ark Corp S
222	Jun	38.5	2211	Ark Corp S
223	Jul	38.5	2212	Ark Corp S
224	Aug	38.5	2213	Ark Corp S
225	Sep	38.5	2214	Ark Corp S
226	Oct	38.5	2215	Ark Corp S
227	Nov	38.5	2216	Ark Corp S
228	Dec	38.5	2217	Ark Corp S
229	Jan	38.5	2218	Ark Corp S
230	Feb	38.5	2219	Ark Corp S
231	Mar	38.5	2220	Ark Corp S
232	Apr	38.5	2221	Ark Corp S
233	May	38.5	2222	Ark Corp S
234	Jun	38.5	2223	Ark Corp S
235	Jul	38.5	2224	Ark Corp S
236	Aug	38.5	2225	Ark Corp S
237	Sep	38.5	2226	Ark Corp S
238	Oct	38.5	2227	Ark Corp S
239	Nov	38.5	2228	Ark Corp S
240	Dec	38.5	2229	Ark Corp S
241	Jan	38.5	2230	Ark Corp S
242	Feb	38.5	2231	Ark Corp S
243	Mar	38.5	2232	Ark Corp S
244	Apr	38.5	2233	Ark Corp S
245	May	38.5	2234	Ark Corp S
246	Jun	38.5	2235	Ark Corp S
247	Jul	38.5	2236	Ark Corp S
248	Aug	38.5	2237	Ark Corp S
249	Sep	38.5	2238	Ark Corp S
250	Oct	38.5	2239	Ark Corp S
251	Nov	38.5	2240	Ark Corp S
252	Dec	38.5	2241	Ark Corp S
253	Jan	38.5	2242	Ark Corp S
254	Feb	38.5	2243	Ark Corp S
255	Mar	38.5	2244	Ark Corp S
256	Apr	38.5	2245	Ark Corp S
257	May	38.5	2246	Ark Corp S
258	Jun	38.5	2247	Ark Corp S
259	Jul	38.5	2248	Ark Corp S
260	Aug	38.5	2249	Ark Corp S
261	Sep	38.5	2250	Ark Corp S
262	Oct	38.5	2251	Ark Corp S
263	Nov	38.5	2252	Ark Corp S
264	Dec	38.5	2253	Ark Corp S
265	Jan	38.5	2254	Ark Corp S
266	Feb	38.5	2255	Ark Corp S
267	Mar	38.5	2256	Ark Corp S
268	Apr	38.5	2257	Ark Corp S
269	May	38.5	2258	Ark Corp S
270	Jun	38.5	2259	Ark Corp S
271	Jul	38.5	2260	Ark Corp S
272	Aug	38.5	2261	Ark Corp S
273	Sep	38.5	2262	Ark Corp S
274	Oct	38.5	2263	Ark Corp S
275	Nov	38.5	2264	Ark Corp S
276	Dec	38.5	2265	Ark Corp S
277	Jan	38.5	2266	Ark Corp S
278	Feb	38.5	2267	Ark Corp S
279	Mar	38.5	2268	Ark Corp S
280	Apr	38.5	2269	Ark Corp S
281	May	38.5	2270	Ark Corp S
282	Jun	38.5	2271	Ark Corp S
283	Jul	38.5	2272	Ark Corp S
284	Aug	38.5	2273	Ark Corp S
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RE SERVICE

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Rank	Company	Revenue	Profit	Assets	Employees
1	AT&T	22.2	2.0	0.76	18
2	IBM	20.2	1.8	1.4	14
3	General Electric	19.3	2.0	1.0	12
4	Boeing	18.5	0.3	0.25	0.08
5	General Motors	17.5	0.5	0.25	0.08
6	Rockwell International	17.0	0.5	0.25	0.08
7	Boeing	16.5	0.5	0.25	0.08
8	Boeing	16.0	0.5	0.25	0.08
9	Boeing	15.5	0.5	0.25	0.08
10	Boeing	15.0	0.5	0.25	0.08
11	Boeing	14.5	0.5	0.25	0.08
12	Boeing	14.0	0.5	0.25	0.08
13	Boeing	13.5	0.5	0.25	0.08
14	Boeing	13.0	0.5	0.25	0.08
15	Boeing	12.5	0.5	0.25	0.08
16	Boeing	12.0	0.5	0.25	0.08
17	Boeing	11.5	0.5	0.25	0.08
18	Boeing	11.0	0.5	0.25	0.08
19	Boeing	10.5	0.5	0.25	0.08
20	Boeing	10.0	0.5	0.25	0.08
21	Boeing	9.5	0.5	0.25	0.08
22	Boeing	9.0	0.5	0.25	0.08
23	Boeing	8.5	0.5	0.25	0.08
24	Boeing	8.0	0.5	0.25	0.08
25	Boeing	7.5	0.5	0.25	0.08
26	Boeing	7.0	0.5	0.25	0.08
27	Boeing	6.5	0.5	0.25	0.08
28	Boeing	6.0	0.5	0.25	0.08
29	Boeing	5.5	0.5	0.25	0.08
30	Boeing	5.0	0.5	0.25	0.08
31	Boeing	4.5	0.5	0.25	0.08
32	Boeing	4.0	0.5	0.25	0.08
33	Boeing	3.5	0.5	0.25	0.08
34	Boeing	3.0	0.5	0.25	0.08
35	Boeing	2.5	0.5	0.25	0.08
36	Boeing	2.0	0.5	0.25	0.08
37	Boeing	1.5	0.5	0.25	0.08
38	Boeing	1.0	0.5	0.25	0.08
39	Boeing	0.5	0.5	0.25	0.08
40	Boeing	0.0	0.5	0.25	0.08

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WORKS				MUSIC			
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[illegible][illegible]

[illegible]

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2	92	64.0	05c	-	-
2	93	64.5	05c	-	-
2	94	65.0	05c	-	-
2	95	65.5	05c	-	-
2	96	66.0	05c	-	-
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MS	25	-0.75%	-	Oct
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	185	05c	0	Jan
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2	144	-92	-	-	-
2	13	-20	050c	-	Dec Jan
2	12	12.0	-	-	-
2	114	-	-	-	-
2	16	-	-	-	-
2	67	9.7	-	-	-
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2	31	-5.8	-	-	-
2	41	-5.8	10.5	1.1	Dec Jul
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are shown. Prices and net dividends are in p
cents.

are denominated in currencies other than sterling.

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MONDAY INTERVIEW

Blessed with a bit of luck

Edmond Alphandéry, France's new economy minister, speaks to David Buchan and Alice Rawsthorn

This is take-off week for France's new economy minister. He is a copilot of the Balladur government's budget which will be unveiled today, and later he will be flying solo with the draft legislation he has prepared to make the Bank of France independent and to sell off many of France's state-owned companies.

It is a big chance for Edmond Alphandéry, a 49-year-old academic economist-turned-politician, to put his well-honed ideas on money, central banking, savings, taxation and Europe into practice. His much-repeated overall aim is to "re-establish a climate of confidence" in France. A small part of that, however, involves public confidence in the minister himself.

Certainly, Mr Alphandéry seems to have what Napoleon desired for his marshals - a certain amount of personal luck. Perhaps wisely, in 1986 he stayed out of the Chirac government, preferring to write a book from the parliamentary backbenches on the dangers for the centre-right of "cohabiting" with President François Mitterrand.

Six years later, wiser still, he made the opposite calculation. Last December he turned down Mr Mitterrand's suggestion that he go to Brussels as an EC commissioner, banking on the fact that the centre-right would form the next government and gain the economy portfolio.

True, this portfolio is no longer the super-ministry which the late Mr Pierre Bérégovoy once ruled over. In particular, prime responsibility for the budget is lost to Mr Nicolas Sarkozy, a long-time Balladur associate. This explains why Mr Alphandéry is "minister of the economy", with "finance" dropped from his title.

Mr Alphandéry is well qualified for the job. Almost over-qualified in the eyes of some of his countrymen who regard as suspect his study of monetarism and free market economics at The University of Chicago and at Berkeley, as well as his later teaching stint at Pittsburgh. "There I learnt the theory of prices, which is a superb science in explaining virtually everything that goes on in an economy," he says. "When I came back, I was one of the first French economists to teach price theory à l'Anglo-Saxon."

He still tends to see the economy in terms of the free play of supply and demand more than many Frenchmen's penchant for administrative direction, whether in housing policy or interest rates. Indeed, he insists that in cutting its official rates five times in the past month the Bank of France was "not forcing the market, but following it".

It would not have been in his power or that of the French central bank to dictate to the market, he stresses. "Supply and demand on the market are such that rates are pushed down... they [rates] are higher than they could be, and rational expectations are for a lowering of rates in France."

Nonetheless, this member of the centrist, Christian Democrat GDS wing of the UDF federation does not want to be branded a free-marketeer. "Not every economist who masters price theory automatically falls in love with the market... My approach is more the German social market than the free market in all its brutality." He remains, therefore, very French in his preference for fixed exchange rates and carefully controlled privatisation.

There is also an element of luck in the timing of his arrival in the plush sixth-floor ministerial office of the Bercy fortress constructed by Mr Bérégovoy. Though predictions about the slump in the "real economy" have worsened in the past month, the monetary indicators have all moved in the right direction. He claims to have predicted months ago a stronger franc and lower interest rates, on the basis of four factors.

First, "hourly wage costs are about 20 per cent lower in France than in Germany". Second, even if the rate of price rises has slowed in Germany because of recession and in France has recently risen, "there is still an inflation differential of more than 1.5 percentage points in France's favour". Third, "we in France still have a current account surplus while Germany has a deficit". Finally, "even though our [budget] deficit has got worse, it is still comparable with Germany's deficit".

Therefore, the minister claims that it was quite logical that when the new government came in, promising to "use whatever means necessary to defend the franc", two things should have happened. The franc has strengthened from a



'There is no reason to worry about the franc'

rate of FF3.40-41 to the D-Mark in March to below FF3.37 last week, and "I sleep quietly knowing that there is no reason to worry about the franc".

The interest rate on three-month money has also dropped from 10.69 per cent on March 29, the day after the Conservatives' parliamentary victory, to below 8 per cent last week. Of equal consequence to borrowers has been the commercial banks' 0.75 per cent cut in their base rate to 9.25 per cent.

PERSONAL FILE

1943 Born in Avignon.
1966 Graduated from Institut d'Etudes Politiques in Paris and went to The University of Chicago.
1968 Assistant lecturer at University of Paris.
1970 Entered politics in Maastricht.
1986 Declined offer of ministerial post in cohabitation government.
1993 Appointed economy minister.

"Its lowest level since July 25 1986", Mr Alphandéry declares with pleasure.

But is less than a 1 per cent age point cut in banks' lending rate enough to revive France's economy? "Far from it," he says. "The level of our rates is not where it should be. But we have a further margin of manoeuvre and the European Monetary System (EMS) does not block us from using it. Clearly, it would be more agreeable to cut rates when the Germans do. But if they do not want to do so sufficiently, that is their business - we will still be able to do so."

On public finances, the government seems boxed in, though the minister claims the tax increases to be announced today "can have a positive

effect if they give credibility to the government and confidence to the country". But he claims the government's "second margin for manoeuvre" is the amount of state assets it chooses to sell off.

This month's privatisation bill will broadly follow the lines of a similar operation by conservatives in 1986-87, including reserving chunks of shares for "loyaux durs" shareholder groups. "Rather than have control of a company raffled back and forth on the stock market... it is far better for its management to have a certain number of shareholders of reference, who know the company's strategy and have an interest in its succeeding," says Mr Alphandéry.

Privatisation's pace will depend "on the stock market's absorption capacity... and we will see how things look at the end of the summer break". But the purchasing power is there, says Mr Alphandéry. The question, rather, is how to get some of the FF1,200bn now in short-term money funds (Sicav) into long-term savings or equities. The recent drop in short-term rates is helping. But the minister also wants to give long-term savers a tax break, of which first signs could come today.

For all his talk of margins of manoeuvre, there are self-imposed constraints the minister positively welcomes. One, of course, is putting France's current low inflation/strong money record into the hands of an independent Bank of France for safe-keeping.

Mr Alphandéry, however, claims the new system which he will unveil on Tuesday will be "very French", differing from the Bundesbank and the US Federal Reserve in being centralised (as distinct from federal) and in leaving the Bank of France's banking

supervision role intact.

He gives no support to persistent rumours that France and Germany will narrow the EMS band within which their currencies move against each other, or that their central banks will take some joint institutional step towards closer co-operation.

"There is plenty already on the table - *il y a du pain sur la planche* - with the European Monetary Institute due to be set up within eight months, and with all that needs to be done to respect the [Maastricht treaty's] convergence criteria."

When he was an opposition economist, Mr Alphandéry admits, he was one of the first to say Maastricht's targets should be "relativised" or softened to reflect harder economic times. Now, as economy minister, he says "we can't go back on these criteria - they are a spur to the necessary discipline" for monetary union. But the treaty still allows flexible interpretation of the targets, he stresses.

The last wise man speaks out

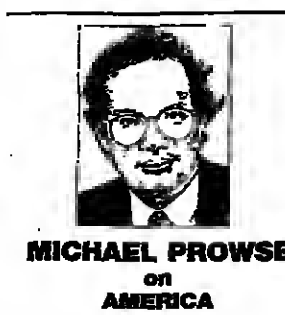
An ounce of emotion is worth a ton of facts. I was told by one of my first editors. It is a lesson that George Kennan seems to have learned well. His idiosyncratic new book, *American and Political Philosophy*, is a delectably outspoken, yet good-humoured, critique of modern American society.

Mr Kennan, a veteran diplomat and scholar, once earned the sobriquet "America's last wise man." Still best known for his role as a principal architect of the US's post-second world war "containment of communism" strategy, he has in his late 80s begun to turn his mind to domestic matters.

He has two suggestions for solving US social woes, both of which are too bold to be taken seriously in Washington. The first is the division of the US into 12 largely self-governing republics, such as "New England", the "old south", the "northwest" and so on. He argues that the US, along with the former Soviet Union, China, India and Brazil, is a "monster country", ungovernable because it is simply too big and diverse to be run from a single capital city. The states, on the other hand, are mostly too small to become viable independent units.

He claims the false premise in all domestic debates - be it health care, drugs, abortion or whatever - is that any one policy either could or should suit all parts of the continent. Virtual dismemberment is the only long-run solution; it would have the advantage, he says, of allowing southern regions to merge into Latin America if that is what they want. (Actually this idea does have some support: in the Pacific northwest pundits have pondered the feasibility of having off a few states and creating a separate country called "Cascadia".)

Mr Kennan's other idea is to create a "Council of State" consisting of nine



MICHAEL PROWSE ON AMERICA

distinguished citizens drawn from any walk of life except politics. They would be appointed by the president but he (or she) would be able to choose only from a panel of 100 people, selected strictly on merit and without political bias. Mr Kennan hopes that such a council, while formally only an advisory body, would eventually gain the same kind of clout as the Supreme Court. It would address the great domestic issues of the day, such as the budget deficit and health care, and try to determine what is in the nation's long-term interest.

The great virtue of the council, Mr Kennan argues, is that it would be non-elected. In some measure it would thus compensate for the inadequacies of Congress and the presidency, bodies whose ability to act in the national interest have been fatally undermined by short-term political pressures.

His personal and political philosophy is just as startling. He starts from the premise that man is an irredeemably flawed vessel. His crude innate impulses - especially the desire to prevail over others - are permanently in conflict with morality and the ideals of civilised life. Mortality and the cruel vagaries of chance, meanwhile, create an "inevitable element of tragedy" in every human life.

The only way out is through religious faith. Yet in common with many others, Mr Kennan has found the concept of an all-powerful God impossible to reconcile with a world of arbitrary suffering. His novel solution is to believe in two

Gods: a Primary Cause who brought the physical world into being and has no interest in our fate; and an entirely separate Merciful Deity, partly within us, to whom we can turn at a time of need. This latter deity has no control over the objective conditions of our lives but, for believers, provides a superhuman reservoir of spiritual strength. Mr Kennan writes movingly of his contact with this deity.

His political philosophy defies conventional categories. He roundly condemns America's "intense commercialism" and fails to see anything desirable in economic growth *per se*. "Would there not be something diseased, something cancerous, something open-ended and unstable about an economy that had to be constantly growing to be seen as adequate to national needs?" Yet he has no time for left-wing critics of market economics either, largely because their utopian philosophies fail to come to terms with man's flawed nature.

He castigates the lip service paid to egalitarianism, rejecting the claim that heavier taxes on the rich can possibly make anybody else better off. "I find, in the liberal treatment of these questions, so much oversimplification, social jealousy and intellectual posturing that I have no choice but to disassociate myself from it." Indeed, he is sufficiently indifferent to fashionable opinion to lament the disappearance of domestic service, inviting the reader to imagine de Tocqueville, or any great writer, washing pans and emptying the trash.

There is a disturbingly elitist and authoritarian undercurrent in much of Mr Kennan's book: at times he does not bother to hide his conviction that most people do not really know what is good for them. Yet there is also a hite and an honesty in his writing that is wonderfully refreshing.

*Published by W W Norton, New York \$22.95.

India files for bankruptcy with debts of \$1bn

Lost soul of socialism

They say socialism is dead. Such an oversimplification is almost certainly misleading; it may even be wrong. Conservatives utter it as a mindless cry of triumph. But they do not tell us the answer to the next question: does this mean that our democracy will now start to work a little better; or will it in fact work a lot worse?

It is a fact that Marxist dogma and communist practice have both suffered comprehensive intellectual and political defeats in eastern Europe. Moreover, many socialist parties in western Europe have also been struck by a series of disasters in the recent past.

In March, the French Socialist party suffered its greatest electoral defeat in the country's modern history. The impression that France's ageing Socialist president, François Mitterrand, is just the lone relic of a *fin de régime* has been tragically underlined by the suicide of his former Socialist prime minister and ally, Mr Pierre Bérégovoy.

His longstanding rival, Mr Michel Rocard, has now seized control of the Socialist party in the hope that he can arrest, and if possible reverse, its total collapse. Rocard is trying to rebuild the party on entirely new bases, possibly in alliance with other political forces.

In Italy, the crisis wrecking mayhem throughout the political establishment was detonated by revelations of wholesale corruption in the Socialist party. Bettino Craxi, the former prime minister, is one of many leading politicians under investigation for corruption and has been forced out of the



IAN DAVIDSON ON EUROPE

leadership of the party. His successor, Giorgio Benvenuto, has already promised sweeping reforms, which could go as far as the formation of a new party, with a new name and a new symbol, possibly in alliance with other political parties.

In Germany the Social Democrat Party (SPD) is in disarray after the abrupt resignation of its leader, Mr Björn Engholm, following damaging new revelations about an old dirty-tricks episode. In Spain, the ruling Socialist party has been tarnished by a decade in power and by corruption, and faces defeat in next month's general elections. In Britain, the Labour party snatched defeat from the jaws of victory in the last general election. Paralysed by convention and past dogmas, it looks set to be defeated again in the next.

In fact, if you exclude the Labour party, most of this cluster of events can be explained simply by the spread of political corruption and dirty tricks. In Italy and France all the main parties of government, not just the Socialists, have been deeply implicated in illegal party-financing skulduggery. It's just that the French

Socialists seem to have done it more systematically than the other parties. In both countries, the voters only rebelled after magistrates exposed systematic law-breaking.

Jean-Marie Guéhenno, who is head of policy planning at the French Foreign Ministry, thinks we should not be surprised by the spread of corruption. In his new book, he argues that political corruption is just one of the logical consequences of global markets, international networking and the information revolution. Other consequences are the reduction of all other values to money, the overwhelming of national political systems and the disintegration of traditional democratic values. You may not be surprised to learn that his book is called *La Fin de la Démocratie* (published by Flammarion).

His diagnosis may be too pessimistic. But it is clear that the forces at work in the new international economic environment make it very difficult for any government to follow old-fashioned socialist policies, without retreating into Cretaceous isolation and backwardness. France's Socialists tried it in 1981, but by 1983 they discovered they must choose between socialism and the European Community; they chose Europe.

Leaders such as Michel Rocard and Giorgio Benvenuto and, yes, John Smith, face a double challenge - to salvage something plausible from the implicit corpus of socialist ideals, in terms which are consistent with market pricing, and to see if this can be made into a vote-winning platform of government.

Neither task will be easy. Chunks of the old socialism, including nationalisation and command interventionism, have fallen into the road. Swathes of the old socialist voters, such as trade unionists from heavy industry, have migrated to the middle classes, to informal employment, or to unemployment. Today's central challenge, moreover, is not redistribution or expanding the welfare state, but the generation of wealth on competitive terms.

But the task cannot be impossible, because British-style conservatives are also imprisoned in their own philosophical quandary, which is just as difficult. This is the quandary of reductionism or political alienation. The problem with liberal democracy is that liberalism is all about the individual, and about costs and prices, whereas democracy is all about shared values, common interests and collective action.

The tension between the two is unavoidable. The more the conservatives press the pedal of liberalism, the more they isolate the individual against the community, the more they elevate commerce against culture, the more they stress prices against values.

This must leave room for an alternative view of society and culture, community and social solidarity. Many years ago, a German coined the concept of a social market economy, and he was a conservative. If Jean-Marie Guéhenno is right, money is now the only value, even in politics. But if he is wrong, perhaps an updated socialist party could take over the concept of *Ona Nation*.

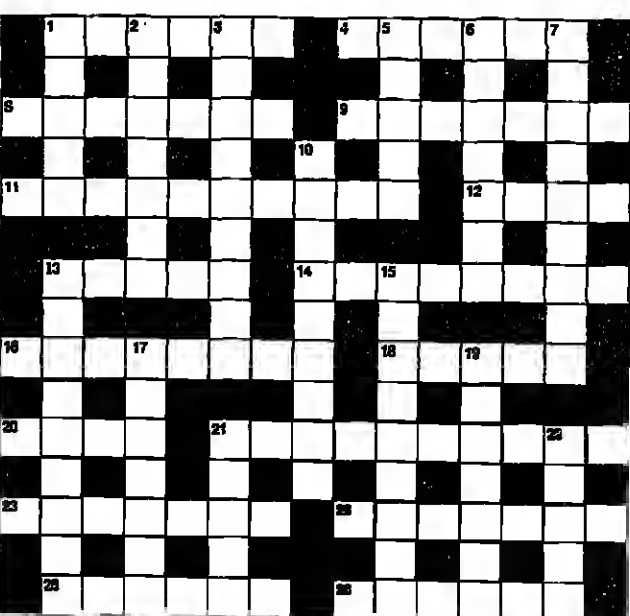
Of broking and jobbing the Pelikan's fond.
See how sweetly he puts your word onto bond.

Pelikan

JOTTER PAD

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No.8,146 Set by DANTE



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 - 4 Yank architect honoured (6)
 - 6 Clued in a way to take one in (7)
 - 9 Turns to see new wives putting on pounds (7)
 - 11 Mind the baby - what an original idea! (10)
 - 12 Main shareholder? (4)
 - 13 Principle of having it both ways? (8)
 - 14 Simple or complicated requests (8)
 - 16 Account many wrongly tried to sanction (8)
 - 18 A supporter of the electricity supply industry (5)
 - 20 Rigid forms of worship (4)
 - 21 Such love is not common (10)
 - 23 Trust company wrongly fined (7)
 - 24 One in nine in plot is perplexed (7)
 - 25 Turning points in making purchases (8)
 - 26 They go downhill fast in cold weather (8)
- DOWN
- 1 He may have the lot or about three quarters (5)
 - 2 Not like novel writer (7)
 - 3 Drew attention to article pocketed by accused (9)
 - 5 Among the staff we quarrelled (5)
 - 6 Book to see actor/composer (7)
 - 7 Nobody pays an egg producer around the end of October (9)
 - 10 It's not usually held by collectors or clergymen (8)
 - 13 Lured, having recorded attendance of pupils (6,3)
 - 15 Two noises out amounting to much (9)
 - 17 Still in a terrible fluster (7)
 - 19 In France the one indisputable freedom (7)
 - 21 Not above using two foreign articles (8)
 - 22 Level betting for the first woman to get two points (5)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday May 22.

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